

Scope for EMS Alliance Strategic Planning Process – 2021

The EMS Alliance is launching a strategic planning process that will result in the creation of a five-year Strategic Plan.

1. Provide training/review of the following:
 - Review **data** recommended by our Data Work Group to measure our system's effectiveness. *(May/June)*
 - Review **previous studies and work** (e.g., 2005 Polaris Report, 2018 Abaris Report, strategic work of the EMS Advisory Council). *(May/June)*
 - Understand **the 190 inter-governmental agreement**, the history and purpose of the 190's creation, and the authority granted to the EMS Alliance under that agreement. *(May/June)*
2. Hold two half-day facilitated strategic planning sessions. *(Sept/Oct)*
 - Conduct a brief **SWOT analysis (strengths, weaknesses, opportunities, threats)** to discuss any changes in our current context that should influence our strategic discussions
 - Review and affirm our current **mission, vision, and foundational principles**
 - Create **goals** and related **strategies** for the next 3-5 years
 - Discuss **metrics** to measure success in meeting our goals
3. Create a final Five-Year Strategic Plan document. *(Nov)*