



# DEPARTMENT OF COMMUNITY CORRECTIONS 2019-21 Biennium Plan



## Board of Commissioners

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# WASHINGTON COUNTY OREGON

June 7, 2019

Kathryn Harrington, Chair  
Washington County Board of Commissioners  
155 N. First Avenue, Suite 300  
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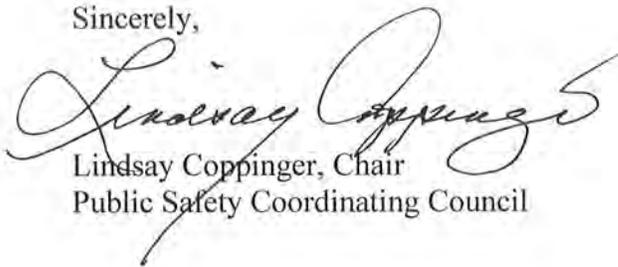
Commissioner Harrington:

On behalf of the Washington County Public Safety Coordinating Council (PSCC), I am writing to advise the Board of Commissioners that we recommend approval of the 2019-2021 Community Corrections Plan and Justice Reinvestment Grant application. The Plan and Justice Reinvestment program received approval by the voting members present on May 17, 2019.

The PSCC continues to support the Department in its balanced approach to public safety through the varied programs and services it provides. We endorse the Plan and Justice Reinvestment program as submitted.

Thank you for your consideration of our recommendation.

Sincerely,



Lindsay Coppinger, Chair  
Public Safety Coordinating Council

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## Introduction from the Director

Welcome to the Washington County Community Corrections (WCCC) Biennial Plan for 2019 – 2021. As our mission states, **We Enhance Community Safety by Promoting Positive Behavior Change** and our **Values** describe the manner in which we strive to deliver services. Washington County has a long established reputation for leading Oregon’s implementation of evidence-based community corrections strategies. We do this through the foundation of a working “change agent” relationship between the agency and our clients under supervision.

The following biennial Community Corrections Plan will begin by outlining the operating values driving our mission and a summary of our strategic plan executing the next phase of our Evidence Based Practices Initiative (EBPI) for the 2019 – 2021 biennium. The EBPI strategic plan is followed by graphs and charts depicting an overview of the population under supervision, demographics, our recent performance measures and outcomes, and department revenues and expenditures. Next, a summary provides an introduction to the department’s services and programs associated with our five divisions: Probation and Parole, Community Corrections Center, Program Services, Center for Counseling and Victim’s Services, and Administration. Lastly, the Community Corrections Plan will provide an outline of the department budget and provide the state required program descriptions.

During the previous biennium, 2017 – 2019, our department fully implemented a comprehensive evidence-based Community Corrections Practice Model specific for Washington County. By designing and implementing a standard methodology and case-management strategy within our “Version 1.0”, all department staff integrate evidenced-based practices within their respective classifications for a consistent approach throughout the department. It is our belief that if we consistently apply our practice model with fidelity, through an active Continuous Quality Improvement process, the results will prevent more crime.

I will highlight the success of our practice model as evidenced by the success within two unique programs implemented locally as part of the state’s Justice Reinvestment Initiative (JRI): **Integrated Re-Entry Intensive Supervision and Services (IRISS)** and **Short-Term Transitional Leave**.

The WCCC IRISS program provides the Court an enhanced community supervision alternative to prison utilizing concepts of Risk, Need, and Responsivity to determine viable sentence options; enforcing Evidence-Based conditions of supervision; and holding offenders accountable through improved matching of supervision,

services, and sanctions based upon the needs of offenders.

Using the definition of recidivism as “any new conviction - misdemeanor or felony - within three years of completing IRISS”, the program boasts an **84% success** rate since January 2014 with correlating recidivism of only 16.2%. Further, the five year recidivism rate for IRISS is only 19.35%.

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Short-term transitional leave (STTL) was developed to enhance the transition planning process for inmates. STTL provides an incentive to successfully complete recommended programming, excel at work assignments, maintain good behavior, and create a more effective plan for a successful transition. In addition to improving the transition process, STTL has been successful in providing a huge cost savings for the State of Oregon.

STTL program has a **93.6% SUCCESS** rate.

In Washington County the **STTL program has a 93.6% success** rate accounting for state Department of Corrections (DOC) prison **cost avoidance of over \$4.5 million**, based upon the DOC daily rate of \$110 per day less the cost of local jail sanctions imposed during STTL:

### Short Term Transitional Leave

All STTL January 2014 to March 2019

Release to STTL	Prison Bed Days Saved	Jail Bed Days Used	Successful Completion	Unsuccessful	Unsuccessful w/New Crime
611	42,462	334	93.6%	6.4%	0.7%

The following Community Corrections Plan was created to allocate the necessary resources to continue our Practice Model “Version 1.0” and build a framework guiding our future activities.

Every resident with substance abuse conditions receives an intervention

The department is projecting a community caseload of nearly 3500 offenders assigned to one of three levels of supervision based on their risk to reoffend: High and Medium, Enhanced Low, and an administrative case-bank. Caseloads for our highest risk populations will range from an average of 55 (sex offenders, domestic violence, and mentally ill) to 65 (general caseloads of property and drug offenses). Approximately 450 low risk cases will be supervised on enhanced low risk caseloads that average about 150 cases, and the administrative case bank which averages 300.

The Program Services Division (PSD) is committed to developing and providing effective behavior change services that align with evidence-based and best practices in community corrections; while also studying and improving all internal and external services in order to be reflexive to the needs of the diverse populations served by the department. Through this division, the department has developed an array of evidence-based services over the past several years. We have been able to expand many of these services beyond what we could provide with our available funding by partnering with local community based agencies and successfully competing for grants. Programs include substance abuse treatment, recovery mentors, clean and sober housing, and other services focused on reducing future criminal behavior. Ensuring continuous quality improvement, the PSD coordinates program reviews through qualitative and quantitative methods and provides support utilizing an array of coaching and implementation strategies. The department maintains strong and active relationships with contracted external providers and is always evaluating potential new programs which may add to our continuum of available services; our priority continues to be a system in which supervision, services, and sanctions are employed in a balanced way.

98% of successful releases were connected to a Community Support Group.

The Community Corrections Center (CCC) will continue to provide work-release and transition services with the capacity to serve up to 215 residents. We will serve approximately 2,000 offenders per year with a structured living environment that focuses on

accountability, employment, cognitive skill building, drug and alcohol treatment services, and mental health services. New for the 2019-2021 biennium the CCC will incorporate the University of Cincinnati Core Correctional Practices (CCP) into the Washington County

practice model described above. The CCP training will instruct our CCC staff on the core skills needed to support behavioral change. Specific skills include an overview of

core correctional practices such as relationships skills, effective use of reinforcement, effective use of disapproval, effective use of authority, pro-social modeling, cognitive restructuring, social skills training and problem solving skills. The principles of an effective behavior management system are also included.

The department's Center for Counseling & Victims' Services (CVS) works to support victims, advocate for human rights, reduce the effects and risks of harm, provide public education, and facilitate a strong and healing community. The CVS is a dynamic, creative, and evolving program; committed to the expansion of victims' resources, the promotion of psychological and social health, and education for the community. The CVS mission is to provide counseling, advocacy, education, and referral services that help liberate people from the effects of criminal harm, encourage healthy relationships, and promote a responsible community. CVS also partners closely with government and community partners to encourage a network of care.

The Community Corrections Plan that follows includes specific steps outlining how we will **Enhance Community Safety by Promoting Positive Behavior Change**: by engaging with our clients through our practice model to change behavior and reduce recidivism; ensure that we are hiring staff with the right skills for this work, provide staff with appropriate training and ongoing support; continually and rigorously conduct risk assessments of our population, and address the criminogenic needs that emerge from those assessments; and address the needs of victims of crime and help restore the community.

We are proud of the department's accomplishments to date and ready for the next phase of our Evidence Based Practices Initiative. As we approach the new biennium we look forward to working with our community and public safety partners to achieve our goals providing Washington County an exceptional level of evidence-based corrections services.

Sincerely,



Steve Berger, Director

## Our Mission

Our mission is to enhance community safety by promoting positive behavior change.

To accomplish our mission we hold the following **core values**:

**Provide** a continuum of supervision, sanctions, and services that reduces criminal conduct and promotes pro-social behavior change;

**Deliver** services in a respectful and supportive manner, consistent with the research that a constructive working relationship is essential when trying to facilitate behavior change;

**Restore** damaged lives and fractured families by assessing needs, referring to appropriate services, and removing barriers;

**Celebrate and respect** the diversity, creativity, rights, and responsibilities of each member of our organization and our community;

**Foster** a work environment where everyone is treated with courtesy and respect;

**Provide** employee training that is consistent with the Department's Mission and Values and reflects a responsible investment in our employees' professional development;

**Utilize** knowledge, research, and evaluation to place priorities on services and allocate resources;

**Deliver** services in a cost-effective manner;

**Work** in partnership with the community; and

**Create** balance in the criminal justice system by focusing attention on the reparation of harm to individual victims and the community.

## Our Strategic Goals

During the next two years WCCC will refine and improve our efforts in four goal areas:

### Behavior Change

Through the WCCC practice model we will work with the clients under our supervision to reduce recidivism and their criminogenic risk:

- Align supervision strategies with criminogenic risk, need, and responsivity;
- Provide cognitive behavioral interventions and treatment as needed;
- Build rapport and enhance offender motivation; and
- Work with offender support system, families, and community.

### Accountability

We will hold offenders accountable for their actions:

- Align supervision intensity and access to services with criminogenic risk, need, and responsivity; and
- Utilize effective rewards, interventions, and sanctions.

### Resource Management

Services and resources will be sustainable, cost-effective, evidence-based, and performance based:

- Collect and use accurate data and receive evidence to make resource allocation decisions;
- Implement Continuous Quality Improvement process for internal and contracted services; and
- Recruit, hire, develop and manage staff and volunteers with the right core competencies.

### Commitment to Victims and Community

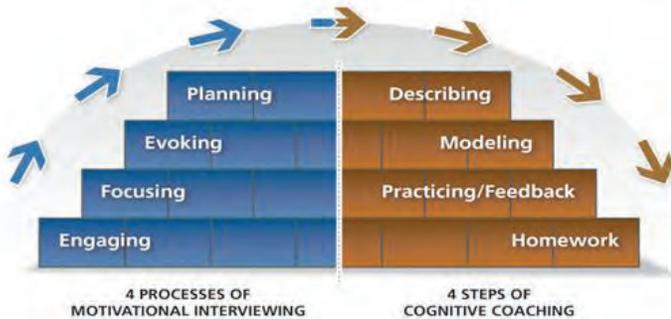
We will respect and address victims' rights and needs contributing to community reparation:

- Provide culturally appropriate services to enhance our accessibility for victims and community members;
- Collaborate with criminal justice agencies, professionals, advocates, and community on meeting victim needs;
- Provide victim services and support community efforts in providing services to victims and their families; and
- Make all reasonable efforts to collect victim restitution and court costs.



## Behavior Change

Our community corrections practice model is an integrated set of evidence-based practices and principles (EBP) that we believe will result in positive public safety outcomes if they are supported by the agency and followed with fidelity by our staff. The practice model describes the EBP's that department staff should follow to prevent more crime and promote the social and human capital, rehabilitation, of people under supervision.



The practice model takes place within the context of the role of the Probation & Parole Officer and Community Corrections Center Counselors as “change agents”, as well as the larger social and cultural context of the agency, and three core components frame the practice model:

**The Platform of Supervision:** the foundation for all supervision sessions consists of four domains of staff-client interaction:

- Motivational Interviewing;
- Cognitive Behavioral Coaching;
- Sanction/Reward Strategies; and
- Brokering of Service and Referrals.

**The Change Agent Navigation System:** helps department staff, as change agents, to chart a course that maintains non-voluntary client engagement and guides interactions towards positive outcomes; and

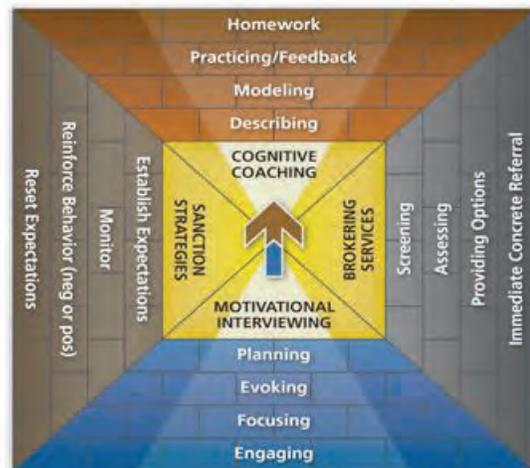
**The Continuous Assessment Process:** a process that progressively identifies and addresses relevant change targets through staff-client dialogue and action around the targets.

All three components of the practice model operate together and reinforce each other. Collectively, the

three components help people under supervision build momentum and direction in their change process and guide staff working with them to support the change process. The three components also enable line staff to grow in autonomy, competence and purpose; three factors that are central to staff well-being and motivation.

## Accountability

Effective application of our supervision and case management practice model designed to reduce recidivism and offender criminogenic risk requires offender accountability. To achieve accountability we will provide active supervision, services, and the proper balance of intentional sanctions and rewards. In turn, the offender has responsibility for reaching a conclusion about what behavior or harm has taken place, owning it, and taking action to repair it.



**Probation & Parole Officers and Community Corrections Center staff** will enforce accountability with suitable rewards and sanctions through the following **key action steps**:

- Establishing clear behavioral expectations;
- Monitoring expectations;
- Using appropriate negative and positive reinforcements to maintain the expectations; and
- Resetting new behavioral expectations as the client makes progress.

The Community Corrections Center will continue to utilize the department’s electronic monitoring program (EM) providing an enhanced level of community supervision for residents released into the community

for treatment, employment, or passes. Specifically, all Domestic Violence (DV) and Sex Offender (SO) residents within the CCC will be enrolled in the EM program improving accountability through GPS tracking and/or Secure Continuous Remote Alcohol Monitoring.

Our goal is to further enhance how accountability is achieved through contacts with offenders, analysis of violations, recommendations for sanctions, provision of encouragement and motivation, and the ongoing monitoring of an offender's progress.

## Resource Management

Resource management is the process of ensuring that our financial decisions are consistent with our mission, values, and operational goals. Consistent with SB 267, we are committed to delivering services that are evidence based, cost-effective, and sustainable. Further, these commitments apply to both our financial and human resources.

To ensure effective resource management, we will enhance our data integrity for informed decisions through the development of a departmental Continuous Quality Improvement Plan (CQI). CQI, not to be confused with quality assurance, is a process that can better ensure a set of desired practices are delivered in the manner they were intended, continuously and over time. CQI is an approach that is built upon a partnership between the one engaged in the use of the professional skills, either department staff or contracted service providers, and the individual conducting the CQI process. Each party is mutually seeking to learn and grow, and to this end, achieve incremental improvements toward the attainment of a more effective outcome. For the purpose of our plan we define CQI as: *A set of professional development opportunities that generate current, specific feedback for the purpose of ensuring that services and practices are delivered in the intended manner.*

### The primary goals of our CQI process are to:

- Create and foster a work environment characterized by an ongoing desire to learn and improve;
- Identify practices that are working well;

- Identify practices in need of change and determine the specific enhancements needed to support improvements in the quality of service delivery (such as staff recruitment; training; coaching; technology; incentives, etc.); and
- Improve outcomes.

### Key action steps for our CQI plan include:

- Review current data collection process;
- Determine what data needs to be captured and at what level;
- Evaluate program effectiveness;
- Ensure offender assessments are completed with fidelity;
- Conduct audits to ensure case plans are developed consistent with practice model; and
- Align audit and performance appraisals with job expectations and competencies.

### Commitment to Victims and Community

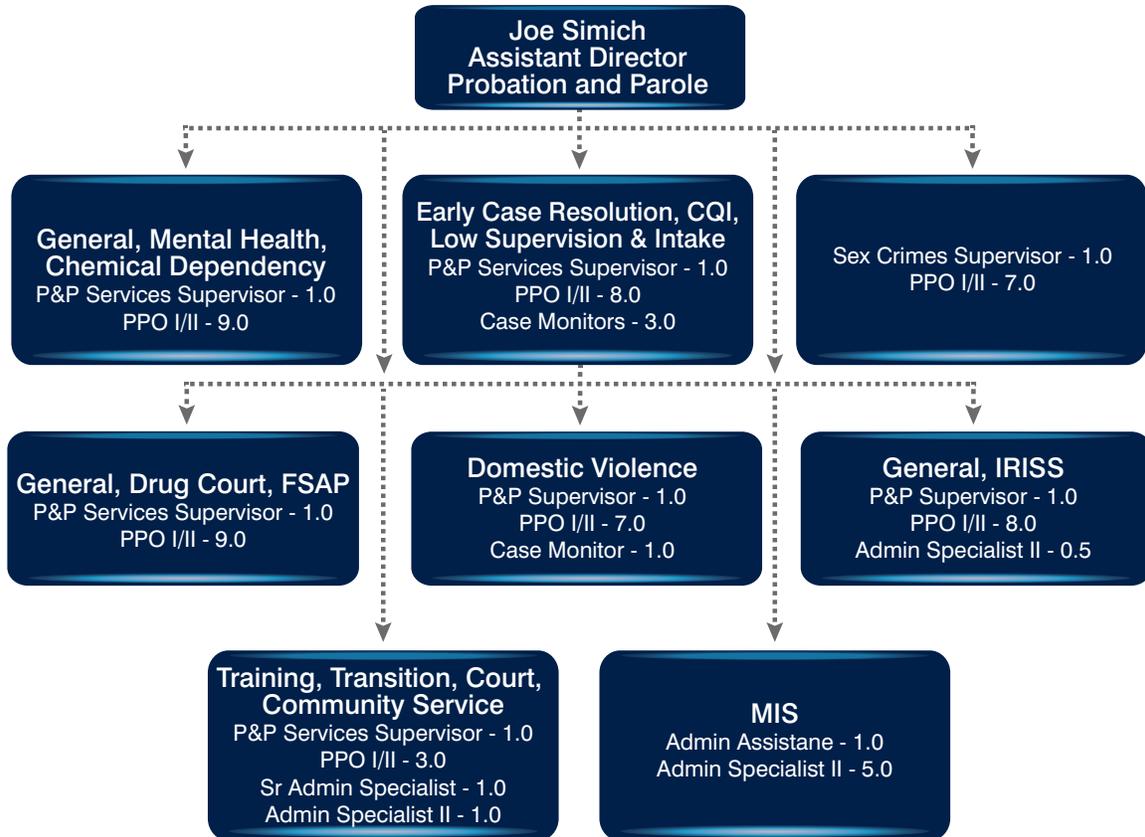
The goal of our behavior change efforts with offenders is to enhance vital, healthy, and safe communities improving the quality of life for all citizens. To that end, healthy communities require victim and community reparation in response to crime. In this goal area, we pledge to continue to respect and address victims' rights and needs, and to help restore the community.

As an active community partner we will hold offenders accountable through our practice model and seek opportunities for offenders to assume responsibility and carry out tasks to restore victims and the community.

### Key action steps for us include:

- Enhance opportunities for victim-offender mediation;
- Develop an action plan for increasing the collection of restitution for victims;
- Develop "Community Centered" Work Crew program focused on reparation of the harm crime has caused; and
- Update resources, forms and the website to ensure that materials are helpful and culturally appropriate.

## Probation and Parole Services



The Probation and Parole Division supervises approximately 3,400 offenders, 65% assessed as high or medium risk to re-offend. The high and medium risk PPO caseload ratio of 1:55-65 allows for active supervision in the community. Community supervision assists in holding offenders accountable to the conditions of supervision while focusing on behavior change as a way to support their efforts to live successfully in the community. There is an emphasis on engaging offenders through proven strategies and evidenced based activities directed at reducing criminal behavior. These include finding and retaining employment, actively participating in treatment and skill building programs, and developing a system of community support that reinforces long-term stability.

Supervision consists of the following elements: 1) assessment of the offender’s risk to re-offend; 2) Identifying each offenders criminogenic risk factors and developing a case-plan to address those them; 3) contact with the offender, their family, therapists, and others for monitoring compliance and providing support; 4) intervention when the offender is not following the conditions of supervision; and 5) informing the Court and Board of Parole and Post-Prison Supervision of non-compliance and

recommending sanctions. The intensity of supervision varies, depending on the risks and needs of each offender.

The division is divided into specialized teams, each serving a specific population. This organizational structure allows the department to focus expertise, training, and resources where they are needed most. Lower risk offenders are supervised on larger caseloads with reduced contact requirements. The Division structure is outlined on the following pages.

## Parole and Probation Services:

### Intake and Presentence Investigations

Intake: Receives all incoming supervision and investigation cases, assembles necessary background information, conducts criminal risk assessments, and assigns each case to the appropriate specialty team. The staff makes team assignments based on an offender's risk to the community and specific needs. Approximately 2,500 offenders are expected to be processed by Intake during the year.

PSI: Completes pre-sentence investigations to provide background and offense information to the court to assist in making sentencing decisions. During the last year we completed 38 pre-sentence investigations.

### Prison Transitions

The Department has one Probation Officer specifically assigned to assist with offender's transition from prison back into the community. It's imperative that offenders being released following several years of incarceration have housing and services in place prior to their return to the community. The Transition Officer will typically meet with the offender face to face to develop a transition plan, orient him/her to supervision, investigate any proposed housing, and provide reporting instructions to his/her Probation Officer. During the last year nearly 500 offenders received transition assistance.

### Low Supervision Team

LST: Approximately 300 non person to person low risk offenders will be supervised by the Low Supervision Team (LST) with an officer to offender ratio averaging 1:150. Some will move to the LST after doing well on a higher level of supervision. Others will be determined to be low risk at intake and will be assigned directly to the LST. Following establishment of a supervision plan, Probation/Parole Officers will not have routine contact with these offenders, but will rely on file reviews and treatment reports to verify compliance with supervision conditions. Any violations will be addressed and reported to the Court or Board of Parole and Post-Prison Supervision and recommendations will be made to address the violation behavior.

Enhanced Low Supervision: Provides low-level supervision to approximately 400 offenders convicted of person to person crimes, with an officer to offender ratio averaging approximately 1:150. Many of these cases

were initially supervised at a more intensive level but demonstrated an ability to comply with supervision conditions. Client contact and file reviews occur at least quarterly to monitor treatment and other court-ordered conditions. Department wide there are over 400 offenders supervised on low and enhanced low supervision.

### Mental Health

Two Mental Health PO's provide specialized assessment, supervision, and sanctions to approximately 170 offenders experiencing serious mental illness. There is an emphasis on close coordination with institution and community mental health services to support progress in treatment and to ensure quick response to deteriorating behavior. The officers have specialized training and experience working with individuals with severe mental illness.

### Mental Health Court

Mental Health Court is a specialty court program designed to work with non-violent individuals who would likely struggle to fulfill probation obligations because of a severe and persistent mental illness. The program consists of three phases, lasts a minimum of one year and the conditions of probation are tailored to the individual needs of each participant. Upon successful completion of all Court ordered conditions the participant will graduate from the program and his or her probation may be terminated successfully. Mental Health Court is a collaborative effort that includes the Court, District Attorney's Office, the Defense Bar, the Sheriff's Office, Mental Health, and Community Corrections.

### Chemical Dependency

The Chemical Dependency Teams provide assessment and referral, supervision, and sanctions to over 1,300 offenders, most of whom are substance abusers. Staff is trained to understand treatment and relapse prevention issues to more effectively support the treatment process. Close coordination with community treatment providers and regular drug screening help hold offenders accountable.

### Opioid Focused Caseloads

Last year Community Corrections developed Opioid focused caseloads within the chemical dependency teams to address the increasing number of opioid

related issues within Washington County. The purpose of the focus is to prevent opioid overdose among high risk individuals by rapidly connecting them to resources. Clients on the opioid focused caseloads have access to same or next day drug assessments and medical evaluation for medication assisted treatment. The Opioid team works closely with community partners and meets monthly for case consultation and feedback from Health and Human Services, CODA Treatment, and Recovery Mentors.

The opioid focused caseloads have four overarching goals:

1. Prevent opioid abuse and addiction;
2. Reduce the number of opioid-related deaths;
3. Expand access and decrease wait for treatment; and
4. Improve the safety of our community. This plan is intended to be dynamic. As the opioid epidemic evolves, the actions identified in this plan will change as needed.

### **Adult Drug Court**

Drug Court began in March 2005 and has proved effective in curbing the cycle of addiction and related criminal behavior. Drug Court relies on intensive treatment, a high level of offender accountability to the Court, and coordinated case processing between the Court, District Attorney, Defense Counsel, Sheriff, Community Corrections, and treatment. Participants attend treatment several times a week, submit to frequent drug testing, report to a probation officer, receive home visits from a Sheriff's deputy, and appear in court weekly to report progress to a judge. Those who complete the program avoid a jail sentence and may have criminal charges reduced or dismissed. The program length averages 20 months per graduate. Through partner funding arrangements with Washington County Health and Human Services and the State of



Oregon, additional monies have allowed the Drug Court to continue serving an average of 35 individuals at a time.

### **Sex Crimes Team**

The Sex Crimes Team provides specialized supervision and services to approximately 500 individuals who have been convicted of sexual offenses. Specially trained staff work closely with treatment providers, families, victims, and law enforcement agencies to hold individuals accountable and ensure they receive needed services. By working closely with these individuals and agencies, staff help create an informed community network that assists in the careful monitoring of those who have sexually offended, throughout supervision and beyond.

The Sex Crimes Team is made up of Parole and Probation Officers who have been trained to supervise this particularly challenging population. Supervision focuses on establishing a community network that will support and monitor each individual being supervised. This network commonly includes a specialized Sexual Offense Provider, Child Welfare, victims, family members, victim advocates, and law enforcement agencies. Throughout the supervision period, communication among network members is facilitated through regular case staffing's as well as frequent collaboration with team members. Supervision of each individual begins with a risk and needs assessment, clinical assessment conducted by a qualified Sexual Offense Provider, and a polygraph examination to assist in determining the extent of the offending behavior. Individuals typically participate in weekly treatment sessions in accordance with provider recommendations, to include continued polygraph examinations. Supervision of this population is thorough and can be quite lengthy, with an increasing number being released from prison with supervision terms of 10 to 20 years.

### **Integrated Re-entry Intensive Supervision & Services: IRISS**

Funded through the Justice Reinvestment Initiative, the IRISS Program seeks to reduce the amount of prison intakes by Washington County and divert appropriate, non-violent, offenders to enhanced community supervision. This is done by utilizing concepts of Risk and Need to determine viable sentence options, create and enforce conditions of supervision, and hold offenders accountable by matching the appropriate supervision, services, and sanctions based upon the

needs of offenders. Prior to sentencing a defense attorney will typically refer drug and property offenders facing a prison commitment for a pre-sentence IRISS assessment. With the consent of the District Attorney and Community Corrections, the offender is evaluated. The Court grants a minimum of 3 weeks for the IRISS assessment to be completed and distributed the report to the Court, prosecution, and defense. The pre-sentence assessment will include risk assessment, LS/CMI or WRNA (risk and needs assessment), URICA, TCU Drug Screen assessment, and additional information relating to criminogenic risk and need. If sentenced to community supervision offenders will receive enhanced supervision and services including (but not limited to) mentoring, housing, employment, substance abuse, and cognitive behavioral therapy. IRISS will also accept Dispositional Departures and Second Look offenders.

### Family Sentencing Alternative Pilot



The Family Sentencing Alternative Pilot (FSAP) model is a state funded program designed to work with non-violent offenders that are facing a prison sentence, and is

a parent or legal guardian at the time they committed their current offense. The overall goal of the program is to reduce the number of children placed into foster care while reducing the overall Department of Corrections prison commitments and reducing recidivism by improving offender functioning in the community.

Prior to sentencing, the Court, or defense attorney, will typically refer potential offenders facing a prison commitment for a pre-sentence FSAP assessment with the consent of the District Attorney and Community Corrections. Community Corrections will then complete the assessment within 5 days and submit a report outlining the defendant's criminogenic risk factors and make a recommendation regarding



community supervision, including conditions needed to address the risk factors in the community. If sentenced to community supervision, offenders will receive an enhanced level of supervision as well as services that may include housing, mentoring, parenting skills, substance abuse treatment, and cognitive behavioral therapy. In addition, the Probation and Parole Officer will communicate with DHS to verify any open cases they may have, and coordinate supervision and services as needed.

### Domestic Violence

The Domestic Violence Team provides specialized assessment and referral, supervision, and sanctions to approximately 650 offenders convicted of domestic violence related crimes. Supervision involves significant victim contact and close coordination with criminal justice, treatment, and social service agencies. Staff has completed intensive training in how to work effectively with victims and perpetrators.

### Hispanic Services

Hispanic Services provides assessment and supervision to approximately 125 monolingual Spanish speakers. There is an emphasis on close coordination with community treatment and social service agencies serving the Hispanic population. The bicultural staff understands the cultural barriers that can sidetrack progress under supervision and works closely with offenders to help them understand the criminal justice system and the community services available to assist.

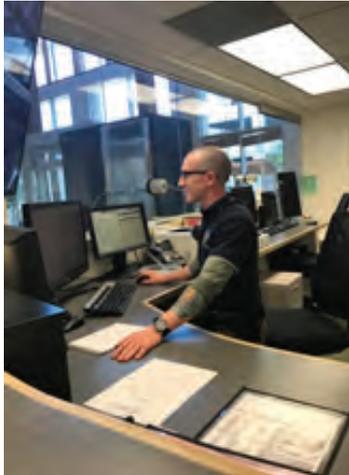
### Community Service

The community Service Program provides a sentencing alternative for courts and intermediate sanction option for offenders who fail to comply with conditions of supervision. In the previous biennium Community Corrections received over 2,900 offenders into the Community Service Program, and with existing participants, generated an annual average of about 33,000 hours of community service labor (77,682 hours were ordered in 2018). Participants may either complete their community service with an approved non-profit organization or participate on supervised work crews with Washington County Land Use and Transportation Road Crews. Some of the several approved non-profit agencies are the Oregon Food Bank, Habitat for Humanity (Re-Store), Salvation Army,

The Good Neighbor Center and Loaves and Fishes. Defendants who participate on supervised work crews may earn credit that translates into direct payment of probation supervision fees, treatment fees, or Court Ordered financial obligations.

### Sanctions: Options for Responding to Violations

The Department has access to a range of sanctions for responding to non-compliance with supervision conditions. Probation/Parole Officers can return violators to court or a parole hearings officer to determine a consequence. But statute also allows officers to use Intermediate Structured Sanctions with felony offenders. An officer can impose a sanction if an offender waives his/her right to a hearing and if the District Attorney and Court do not object within a specified period of time.



Officer-imposed sanctions offer the advantage of a quick response to violations, which is clearly identified in the research as

critical for punishment to be effective, and they save the criminal justice system considerable time and money by precluding the need for a formal Court or Parole Board hearing. The sanctioning authority of Probation/Parole Officers has been expanded, with the approval of the Washington County Court, to include misdemeanants. This has afforded an even greater opportunity for system savings, while allowing Probation/Parole Officers the opportunity to intervene quickly in the criminal and self-destructive behaviors of misdemeanants who violate the conditions of their supervision.

A range of sanctions allows for a response that is appropriate to the offense and tailored to the risks and needs of the offender. The following continuum of options is available:

- Verbal Warnings
- Increased level of supervision
- Community Service
- Electronic Monitoring/GPS
- House Arrest
- Community Corrections Center
- Jail
- Prison



There is an emphasis on using the least restrictive sanction necessary to gain compliance. Whenever possible and appropriate, sanctions are used that allow offenders to retain jobs, maintain connections to the community, and participate in needed treatment services. Jail is reserved for those offenders who have been unresponsive to less restrictive options or who pose a serious risk to the community.

## Community Corrections Center

The Community Corrections Center is a 215 bed residential transition facility operated by the Community Corrections Department. The Community Corrections Center (CCC) provides offenders with a secure, structured living environment, while focusing on accountability, employment, treatment, and skill building. The CCC also provides a house arrest component, the Custodial Home Supervision Program, providing a cost effective alternative to the CCC while still providing structure, intensive supervision, and access to treatment.



The Community Corrections Center provides a full range of programs to address the criminogenic factors that place offenders at risk to re-offend. Programs include outpatient, mental health evaluation and treatment, employment counseling and job referral, cognitive skills training, and life-skills programs such as anger management, prison fellowship, and 12-step support groups.



For residents released for work, treatment, or transition related activities, the CCC is utilizing the department's electronic monitoring program (EM) to provide an enhanced level of community supervision for offenders convicted of Domestic Violence (DV) and Sex Crimes. All DV and Sex Offenders (SO) within the CCC are enrolled in the EM program improving accountability through GPS tracking and/or secure Continuous Alcohol Monitoring (CAM).

The CCC staff monitors compliance with Court and Post-Prison Supervision conditions. All residents participate in a risk assessment process at intake and continue with an individualized case plan based on their history and recent behavior. Residential counselors work with each resident to develop an individualized case plan for services that promote a constructive stay at the Center and facilitate successful transition back into the community. Case plans and goals are mutually developed and agreed upon between the counselor and resident. These goals are determined by criminogenic risk, need, and the length of stay. Residents who are at the Center for one or two weeks will have the goal of being connected to treatment prior to release. The average length of stay at the center is currently 32 days and for these residents the goals focus on entering treatment and finding employment. Residents who are at the center for 60 days or more have goals that include participating in intensive treatment and continuing with aftercare services, partnering with a mentor when transitioning to the community, finding employment, and moving into drug and alcohol free housing upon release.



Correction Specialists have primary responsibility for monitoring the security of the facility as they regularly walk through each dormitory interacting with the residents. Security is further enhanced by the

design of the facility which allows for easy visual and auditory surveillance. Further, the center promotes an environment of supportive accountability that includes video monitoring of residents throughout the facility and comprehensive drug screening strategies. New for 2019 the center incorporated a Smith Detection Whole Body Scanner as another tool of screening the residents for contraband prior to entering the secured area of the center.

### **Custodial Home Supervision (House Arrest)**

Custodial Home Supervision (CHS) and Electronic Monitoring (EM) include two forms of monitoring services: GPS Tracking, and Continuous Alcohol Monitoring (CAM). Community Corrections contracts with an independent provider for state of the art GPS Tracking and CAM. The GPS system is a one piece bracelet used for offender tracking and setting inclusion or exclusion zones. The GPS can also be used for curfew monitoring, house arrest, or as an enhancement to community supervision. GPS does not require a landline, and provides two levels of monitoring:

- Active: Immediate notification via e-mail or text of violations. Cell phone 24/7 notification available upon request. Instant locator 24/7 and ;
- Passive: Activity downloaded into the system every 6 hours. No immediate notification of violations. Instant locator 24/7.

CAM utilizes transdermal alcohol monitoring which provides for one test every 30 minutes. Samples of perspiration are drawn into a collection chamber of the bracelet and then ran across a fuel cell to determine alcohol content. Data downloads into the provided base station, The CCC, Probation & Parole, or contractor office.

Participation also includes regular office visits and individualized programming. The program is used as a reward for residents demonstrating good behavior within the CCC who are either employed, in school, complying with CCC rules and programs, and have authorization from the Court. Regular urinalysis is provided. The program is generally offender-paid and limited to those with a safe clean and sober residence. The typical length of stay within the CHS program is 10 to 30 days in length.

### Employment Services



Research clearly indicates that meaningful employment and living wages reduces the likelihood of criminal recidivism.

The Department maintains a partnership with the Oregon Employment Department to assist offenders in finding appropriate jobs. Emphasis is on jobs with long-term potential. There is a three-quarter-time employment counselor at the Community Corrections Center who teaches residents how to search for employment, develop resumes, fill out applications, interview, and retain jobs. The Center partners with Pacific University's Occupational Therapy Program to provide OT services. Further, the Counseling & Victims' Services program offers free counseling for those who wish to have focused support on career/vocational objectives.

### Populations that are served through the Center and/or Custodial Home Supervision:

**Sentenced:** Offenders are sentenced directly to the Center or Custodial Home Supervision or serve out the balance of a sentence that started at the jail. Sentenced offenders currently occupy approximately 58% of Center beds.

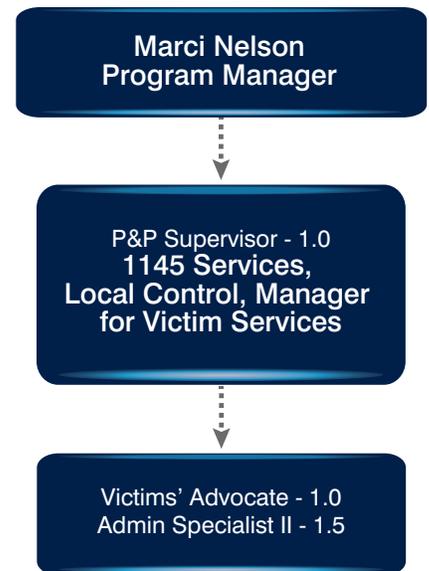
**Sanctioned:** Center beds and Custodial Home Supervision slots are used for short-term sanctions for probation and post-prison supervision offenders. They offer probation/parole officers a quick response to non-compliance, within a structured setting that provides programs to address problem behaviors. Sanctioned offenders currently occupy approximately 7% of Center beds.

**Local Control (SB 1145):** This population includes those offenders who are serving twelve months or less for a felony conviction or revocation of felony probation. This group also includes parole and post-prison supervision offenders serving a sanction of 31-90 days and offenders who have been revoked on post-prison supervision serving a sanction up to 180 days. Local control currently occupies approximately 28% of center beds.

**Transitional Lodgers:** The Center's goal is to manage the transitional lodger population to 12 beds, with the flexibility to use up to 15 beds. This program works with high-risk, homeless offenders transitioning from prisons, the mentally ill, and sex offenders until alternative housing is located. Lodgers must agree to abide by supervision conditions and Center rules to remain in the program. They must work, or actively pursue it, while seeking other housing. They must also participate in programs at the Center that can facilitate their transition back into the community.

## Program Services

The Program Services Division oversees the Department’s Counseling & Victims’ Services Program and also manages relationships and development of a wide array of external community-based partners and resources. It also provides leadership and coordination of continuous quality improvements (CQI) within the Community Corrections Department, as well as for external community-based providers. Finally, the Programs Division also leads and coordinates organizational development for the Department.



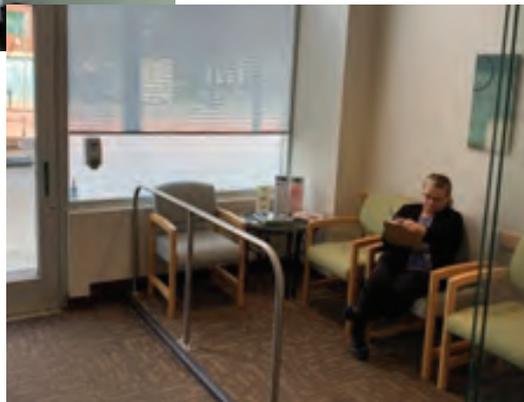
### Counseling & Victim Services’ Programs

The Department’s Mission and Values promotes balance in the criminal justice system by focusing attention on the reparation of harm to individual victims and the community.



CVS works to support victims, advocate for human rights, reduce the effects and risks of harm, provide public education, and facilitate a strong and healing community. CVS also partners closely with government and community partners to encourage a network of care.

The Center for Victims’ Services was established in 1999 to provide focused victims’ services to those who had been harmed by crime. In June of 2011, the Department combined the Center for Victims’ Services with its Volunteer & Intern Counseling Program to create the Counseling & Victims’ Services Program. Advocates and Counselors within this program provide an array of services to address criminal harm and also prevention of future harm.



CVS is a dynamic, creative, and evolving program; committed to the expansion of victims’ resources, the promotion of psychological

and social health, and education for the community.

The CVS mission is to provide counseling, advocacy, education, and referral services that help liberate people from the effects of criminal harm, encourage healthy relationships, and promote a responsible community.

CVS provides the following free services to assist victims of crime and the community:

- Systems-based Advocacy for crime victims with offenders on parole & probation.

- Free individual, couples, family, and group counseling for community members, for crime victims and their families, for supervised offenders and their families
- Information and referral to other services and programs
- Training and education on victims' issues
- Supervision and training for masters-level student counselors



CVS also partners with Domestic Violence Safe Dialogue, Parole & Probation, and Batterer Intervention providers to conduct Domestic Violence Impact Panels six times a year. Victim Impact Panels offer a “restorative” approach to justice. Those who have been harmed by domestic violence are able to speak out about their experiences which helps empower them to heal and help others. Those who’ve caused harm are able to hear how their actions affect others and hopefully learn, through empathy, how to become accountable, prevent further harm, and correct these behaviors. The Domestic Violence Survivor Impact Panels have served as a model throughout Oregon and CVS has been contacted for guidance on how to set up Panels in other counties and states.

Additionally, CVS participates on multidisciplinary teams with law enforcement and other service providers to promote a coordinated community response to crime and assisting crime victims. These include the Domestic Violence Intervention Council (DVIC), Justice League (DVIC law enforcement

subcommittee), PCAN (state-wide Post-Conviction Advocacy Network), and the Batterer Intervention Provider/PO Collaborative Meeting (coordinating Batterer Intervention services with Community Corrections).

Finally, CVS is a clinical classroom for counselors-in-training who wish to deepen their knowledge and skills working with clients affected by crime and those involved in the criminal justice system. The program provides opportunities to work with issues including PTSD, trauma, criminal behavior/thinking, domestic violence, sexual harm recovery, career development, and addictions. The program prepares clinicians to more effectively serve the community by educating and training them to work with crime victimization and forensic populations; an experience not common among other counselor training programs.

### **Community-based Contracted Provider Services**

Community Corrections works to provide and facilitate behavior change and support services to the offender population in order to reduce recidivism and encourage offenders to become pro-social contributing neighbors in the community. Services are delivered through a combination of Department staff and contracted community agencies. With treatment and support as an emphasis, it is expected that offenders have a far better opportunity to change criminal behavior and live crime-free.

On average, at any point in time, approximately 2,700 Washington County offenders are participating in some form of treatment. Subsidy assistance is used as leverage to quickly enroll individuals in services. This, in turn, enables these individuals to begin addressing change barriers without delay.

The Affordable Health Care Act expanded health care eligibility to a sizable portion of individuals on probation, parole, and post-prison supervision. The expansion of Medicaid, a key provision of the health care reform law, is the main vehicle for delivering health care to former prisoners. Both physical and behavioral health coverage is available to eligible offenders and we anticipate this additional coverage will significantly enhance access to treatment services for this population.

### **Substance Abuse and Addictions**

The Addictions Program is designed to facilitate treatment services to those where drugs and alcohol have a strong influence on criminality and are barriers to pro-social change. An estimated 80% of supervised offenders struggle with some form of addiction. Further, those with opiate addictions have a higher degree of harm and death and the rise in this form of addiction has been observed in the Washington County offender population.

The Program Division promotes and encourages treatment services, assists Probation/Parole Officers in the client referral process, and connects offender clients to the assessments, case management, and range of treatment services needed for recovery. Major services include drug and alcohol education, chemical testing (e.g. urinalysis) for non-compliance, outpatient, intensive outpatient, residential treatment, clean and sober housing, and mentor services to help offenders find their way out of addiction and establish clean and sober living.

### **Mental Health Services**

Research on Adverse Childhood Experiences has shown that adult criminal offenders have significantly higher rates of childhood trauma than the general population. Reavis, et.al. (2013) found adult male criminal offenders “reported nearly four times as many adverse events in childhood than an adult male normative sample.” Female offending is particularly impacted by trauma (Bloom & McDairmid, 2000) and trauma is a criminogenic risk factor for females (Boppre & Salisbury, 2016).

Therefore, appropriate mental health assessment, intervention and treatment, at the earliest possible time, are essential in treating offenders with mental illness and/or trauma histories. A variety of mental health services, which includes evaluation, referral to group and individual treatment, and medication, are available.

The Department utilizes local mental health agencies to provide housing and case management services as needed. Further, the Department’s Counseling & Victims’ Services (CVS) program provides free individual, family, couples and group counseling to those who would benefit from individualized services.

The Department contracts with a psychiatric nurse practitioner for eight hours per week to provide evaluations and prescribe medications when needed. While the Department’s psychiatric services play an important function, they continue to fall far short of the demand.

### **Subsidy Assistance**

The Subsidy Assistance Program is available to indigent offenders who lack basic support. Once the Probation/Parole Officer or Resident Counselor determines that the offender has little or no funds to pay for basic needs, subsidy assistance may be requested. Assistance may include clean and sober housing, food, bus tickets, medical/dental payments, or any other needs relating to the offender’s potential for successful community integration. Twelve indigent beds at the Community Corrections Center are presently available for homeless offenders, as well as additional clean and sober housing in the community. Every effort is made to ensure that adequate services are available to meet existing or emerging needs.

### **Clean and Sober Housing**

The ability for an offender to address addictions, progress in treatment, and establish pro-social/non-criminal lives, depends strongly on the establishment of healthy and supportive housing environments. The Department has a long history of focused collaboration with government and community partners to establish quality housing options that bring about positive outcomes.

Since 2001, the Department has strongly advocated and assisted in the creation of over 400 new clean and sober beds throughout the County. Total clean and sober beds currently available under contract are:

	Number of Facilities	Male Beds	Female Beds	Total
Bridges to Change	7	41	32	73
Fairhaven Recovery Homes	10	40	39	79
Fresh Start	8	63	27	90
Homeward Bound	7	52	8	60
House of Hope Recovery	3	0	19	19
Oxford Houses	21	102	61	163
<b>Totals</b>	<b>56</b>	<b>298</b>	<b>186</b>	<b>484</b>

Utilization of community clean and sober housing has been instrumental in increasing offenders' involvement in treatment, participation in support groups, higher employment rates and reduction in new criminal activity.

In this next Biennium, the Programs Division will be investigating how to bring housing services in alignment with research and best practices for clean and sober housing; to include identifying appropriate qualitative and quantitative program evaluations.

### Sex Offender Services

The Sex Crimes Team, described in the Probation and Parole Division section, consists of parole and probation officers who have been specially trained to supervise this challenging population. Supervision focuses on establishing a community network that will support and monitor each offender. This network commonly includes specialized sex offender therapists, Child Welfare, family members, victims and law enforcement agencies. Throughout the supervision period, communication among network members is facilitated through regular case staffing's as well as frequent, informal discussions with team members.

Sex offender treatment services generally begin with a clinical assessment by a qualified therapist and a

polygraph to assist in determining the extent of the offending behavior. Most offenders then participate in weekly group and individual therapy sessions for periods up to several years, with continued periodic polygraphs. If testing shows an individual has problems with deviant arousal, aversive conditioning utilizing the plethysmograph instrument is employed. In some situations medications have also proven effective in reducing deviant thought patterns. Supervision for sex offenders can be quite lengthy, with an increasing number being released from prison with parole terms of 10 to 20 years.

In this biennium, the Department will develop a pilot implementation of the University of Cincinnati's Cognitive Behavioral Interventions for Sex Offenders (CBI-SO). This skills focused group will enhance intervention dosage for those who may not be amenable, or able to afford, community based sex offender treatment services.

### Cognitive Services

Research has shown that cognitive behavioral programs, which assist the offender in altering criminal thinking patterns, change the way offenders make decisions and, ultimately, the way they live their lives.

Programming focuses on the criminogenic characteristics most associated with continued criminal behavior, including:

- Antisocial Personality Patterns
- Antisocial Cognitions (Thinking/Beliefs)
- Antisocial Associates
- Family/Relational Issues
- School/Work Issues
- Leisure/Recreation Activities
- Substance Abuse
- Trauma (especially for females)

The Department has employed a cognitive behavioral treatment model, Moral Reconciliation Therapy (MRT), which has proven successful in providing long-term reduction in future criminal behavior. Referrals to Moral Reconciliation Therapy are based on offender needs and assessed risk to re-offend.

Further, change agents in the Department (e.g. POs, Residential Treatment Counselors, and Counseling Interns etc.) employ cognitive behavioral approaches in assessment, case planning, and motivational strategies.

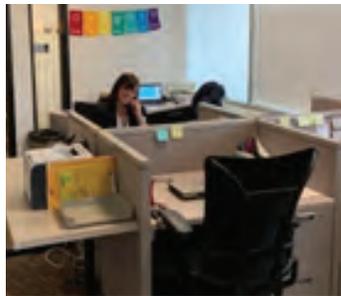
### Specialized Treatment Services



Specialized services, including MRT, anger management, dual diagnosis treatment, relapse prevention, trauma recovery, and life skills groups, are available to offenders in need. Special treatment services, which integrate the family into the treatment process, will continue to be an increasing area of attention. Groups are conducted in the Community Corrections Center and available to both Probation/Parole and Corrections Center participants. Individual, couples, and family therapy is available within the Counseling & Victims' Services Program.

### Transitional Services

The successful transition of offenders back into the community from state prisons or the jail is enhanced when services are available to help meet their needs. These services include clean and sober housing, meals, transportation, treatment, and any other service that enhances one's chances of success.



The coordination of offender transitional services is obtained through the cooperative planning of Prison Release Counselors, Corrections Center Residential Counselors, and Parole/Probation Officers. Additionally, Probation/Parole Officers and Recovery Mentors are assigned primary responsibility for prison "reach-in" services to facilitate pre-release planning.

### Volunteer Services

The Department has a long history of engaging volunteers and interns to support an array of services. Many current employees of the Department entered into the community corrections field via internships through the Department.

Volunteer/Intern Program is responsible for recruiting, selecting, training and placing qualified volunteers and interns to assist the Department and community in a variety of functions. Graduate counseling interns have provided a range of counseling and research services to clients. Other volunteer/students assist in monitoring cases, tutoring, co-facilitating groups and providing additional services as needed.

### Recovery Mentors

The use of Recovery Mentors since 2001 has provided a strong support system for offenders transitioning from jail and prison into the community. Utilizing former offenders who have overcome addictions and criminal patterns, to mentor offenders seeking recovery, has proved very successful with higher risk offenders. Assisting the offender with employment searches, locating clean and sober housing and creating a recovery plan are the primary focus areas of the Recovery Mentors. Upon completion of their mentorship services, an estimated 95% were in stable housing, 87% employed, 85% financially self-supporting, and 97% attending a support group, and 96% participated in treatment. Less than 10% of the mentees were rearrested or convicted of new crime(s).

### Continuous Quality Improvement (CQI)

The Community Corrections Department is committed to developing and providing effective behavior change services that align with evidence-based and best practices in community corrections; while also studying and improving all internal and external services in order to be reflexive to the needs of the diverse populations served by the Department.

Programs and services are evaluated through qualitative and quantitative methods, and improvements are supported through the Department's array of coaching and implementation strategies. The Department maintains strong and active relationships with contracted external providers and is always

evaluating potential new programs may add to our continuum of available services.

### **Correctional Programs Checklist (CPC)**

Senate Bill 267 and Oregon Administrative Rule 291-031-0300 establish that “community-based programs, on which the [Community Corrections] agency expends state funds, meet the principles of evidence-based practices.” Oregon laws further state, “The Department of Corrections shall identify and implement the use of a recognized and validated tool to evaluate programs to measure their fidelity to the principles of evidence-based practices.”

The Oregon Association of Community Corrections Directors (OACCD) has identified the Corrections Programs Checklist (CPC) as the primary tool for reviewing programs’ adherence to evidence-based practices. The research-validated CPC was developed by the University of Cincinnati specifically for the program evaluation of treatment services provided to an offender population.

Washington County Community Corrections is utilizing the CPC tool with contracted domestic violence batterer intervention programs, as well as sex offender treatment programs, to encourage alignment with the evidence-based practices that have been shown to be most effective with addressing criminogenic risk and behavior change needs. All contracted providers have been, or will be, assessed via the CPC; the CPC will also be applied to programs who wish to contract with the Department.

The goal for this biennium will be to establish a list of qualified providers who have passed a CPC program evaluation and demonstrated to the Department a commitment to evidence-based treatment program practices in organizational management, individualized case planning driven by validated risk and needs assessments, research supported adult-learning treatment strategies, and ongoing quality assurance. By establishing this referral list, the Department will ensure that subsidized and self-pay treatment services meet the quality standards established by the state of Oregon and promoted nationwide as best practices for treatment with the offender population.

### **Oregon Domestic Violence Batterer Intervention Standards (SB 81)**

Senate Bill 81 and Oregon Administrative Rules (OAR) 137-087-0000 to 137-087-0100 establish standards for the provision of batterer intervention services for domestic violence offenders. These standards were developed by the Batterer Intervention Advisory Committee (OAR 137-087-0100); consisting of Oregon Attorney General appointed state-wide multidisciplinary representatives from corrections, batterer intervention programs, victims’ services, and other related areas.

Clackamas County Community Corrections developed a program evaluation tool designed specifically to assess a batterer intervention program’s adherence to these standards. In the past year, Washington County joined with Clackamas and Multnomah Counties to form a Tri-County Batterer Intervention Program (BIP) Continuous Quality Improvement (CQI) Coalition in order to collaborate and provide consistency in the evaluation of providers who serve the tri-county region.

In the next biennium, the Tri-Co BIP CQI team will evaluate all tri-county BIPs and work directly with each of them to bring them into compliance with OAR 137-087-0000. The Department’s Programs Division plays a major role in the evaluation and coaching efforts and will continue to do so with current and new Batterer Intervention providers.

### **Organizational Development (OD)**

Community Corrections has made an ongoing commitment to utilizing evidence-based practices; addressing the risks and needs of offender clients. At the same time, the Department acknowledges that change agents are only able to implement and sustain effective practices when they are backed by organizational strategies and resources necessary to support the complexity of the work they do. The Department is committed to being evidence-based in all facets of the organization; and the Programs Division coordinates and leads integration of these practices including:

- Effective Implementation of Practices and Programs
- Employee Engagement
- Organizational Wellness
- Evidence-Based Leadership

### Department-Wide Engagement

Research shows that engaged employees do the very best work, and thus have the most positive outcomes. The Department is committed to improving employee engagement and is utilizing the validated Gallup Q12 employee engagement survey, and recommendations from Gallup Inc., to assess engagement and follow through with targeted engagement interventions.

Further, all staff are invited and encouraged to participate on the representative Consulting Teams (Implementation Team, Steering Team, Data Team, and Communications Team), as well as other workgroups/committees, so that staff have a voice and ownership around Department-wide practices.

### Organizational Wellness

During the formation of the Washington County Practice Model, the Steering Team agreed that the model should prioritize organizational wellness. Research shows “front line” helpers such as Parole/ Probation Officers, Residential Counselors, Victim Advocates, and Mental Health Therapists, as well as the supervisors and managers who support them, experience significant “costs of caring” such as burnout, compassion fatigue, and vicarious trauma.

For change agents to be most effective with the clients they serve, they must work within organizations that prioritize employee wellness and utilize evidence-based wellness strategies.

The Department has implemented a Peer Support Program to assist staff with situations that are traumatic and/or emotionally taxing (e.g. client overdose, physical harm to a staff member by a client, vicarious trauma, etc.). Members of the Peer Support team have been trained to provide general listening and resource/referral assistance for those who need it.

Staff engagement is measured every six months via The Gallup Q12 (Gallup, Inc., 2013) survey. Survey questions are highly correlated to factors that contribute to burnout and employee engagement is

crucial to the adoption of evidence-based practices, implementation of innovations, and overall productivity for the agency.

### Consulting Teams

The Programs division oversees an array of internal consulting teams that were developed to provide guidance on the effective implementation of all practices, and to include perspectives from all roles in the organization. These consulting teams work in collaboration with each other, executive management, mid-level supervisors, and line staff. Each team strives to build membership that is representative of all job classifications and diverse in backgrounds, culture, and experiences.

### Implementation Team

The Department established a dedicated Implementation Team to oversee and coordinate the implementation of practices; ensuring that implementation science is applied to all activities. At the core of the application of implementation science are implementation drivers which assure an organization attends to the foundational supports for successful implementation and follow-through of innovations.



In this biennium, the Implementation Team will continue to provide support for the ongoing implementation of the Department-wide Washington County Practice Model, and will also support the implementation of new practices including a Corrections Center Field Training Program, Community Corrections Center Core Correctional Practices, and a Decision-Impact Communication Guide that will improve internal communications among all staff, teams, and stakeholders.

Further, the Implementation Team will be providing support for the implementation of the county-wide Diversity, Equity and Inclusion initiatives.

### **Steering Team**

The Department's Steering Team is a representative group with a purpose to provide consultation and feedback regarding Department-wide practices and ongoing quality improvements in all divisions. The Steering Team is a hub for collaboration of all consulting teams. Members also seek to role-model positive behavior and effective communications for all staff. Executive Management and mid-level supervisors utilize recommendations from the Steering Team to evaluate resources, problem-solve barriers, and improve performance and engagement.

In this biennium, the Steering Team will continue to support implementation of the Practice Model, and will also be refreshing the Department's Mission and Values, developing strategies for engagement, and boosting connections across divisions and teams. The Steering Team will also participate in the implementation of the county-wide Diversity, Equity and Inclusion initiatives.

### **Communication Team**

Healthy organizations rely on healthy communication, and the Communication Team's purpose is to recommend strategies and messaging for improving communication department-wide. Inspired from the Department's use of the Gallup Q12 Employee Engagement Survey, which recommended the formation of a Communication Team to promote the Q12 survey and follow-through on engagement activities, the Communication Team has developed into a valuable resource for communications in general.

In the next biennium, the Communication Team will work in collaboration with the other consulting teams to implement a Decision Impact Communication Guide; assisting decision-makers with identifying stakeholders impacted by decisions and developing effective messaging that will keep staff informed. This team will also investigate electronic communication options (e.g. blogs, message boards, etc.) to better enhance staff access to current information, changes, research and practices.

### **Data Team**

Effective implementation of innovations, programs and supervision strategies require the collection of data in order to make informed analysis and decisions about practices. The Data Team is tasked with identifying what decision-support data is needed, developing methods for data collection, motivating teams and individuals to participate in data collection efforts, and determining how to share data in a way that is useful and practical for all staff.

The Data Team works in conjunction with the other consulting teams, and also collaborates with the Department's Business Intelligence Analyst to convert collected data into dashboards that assist with real-time reporting and interpretation of data.

## Administration



The Administration Division provides administrative support for the operation of the Department’s supervision, programming and local control services, and has responsibility for the following functions:

### **Budgeting**

The budgeting process for the Community Corrections Department is somewhat unique because of a requirement to submit budgets to the Oregon Department of Corrections as well as Washington County.

### **Personnel**

All personnel hiring, promotions, and changes in status are processed by this division and submitted to the County Administration Office and/or Human Resources Division.

### **Contract and Grant Management**

The Department oversees over 50 contracts and Intergovernmental Agreements with providers, other governmental bodies, and partner agencies. All the grant revenues and expenditures are monitored by the Administration Division.

### **Financial Reports**

The Department must prepare annual reports to the State Department of Corrections and must meet annual reporting requirements of the County. Additionally, all payroll transactions and purchasing/payables are processed by Administration. All financial transactions between the Department and outside entities are routed through Administration before being sent to the County Finance Division.

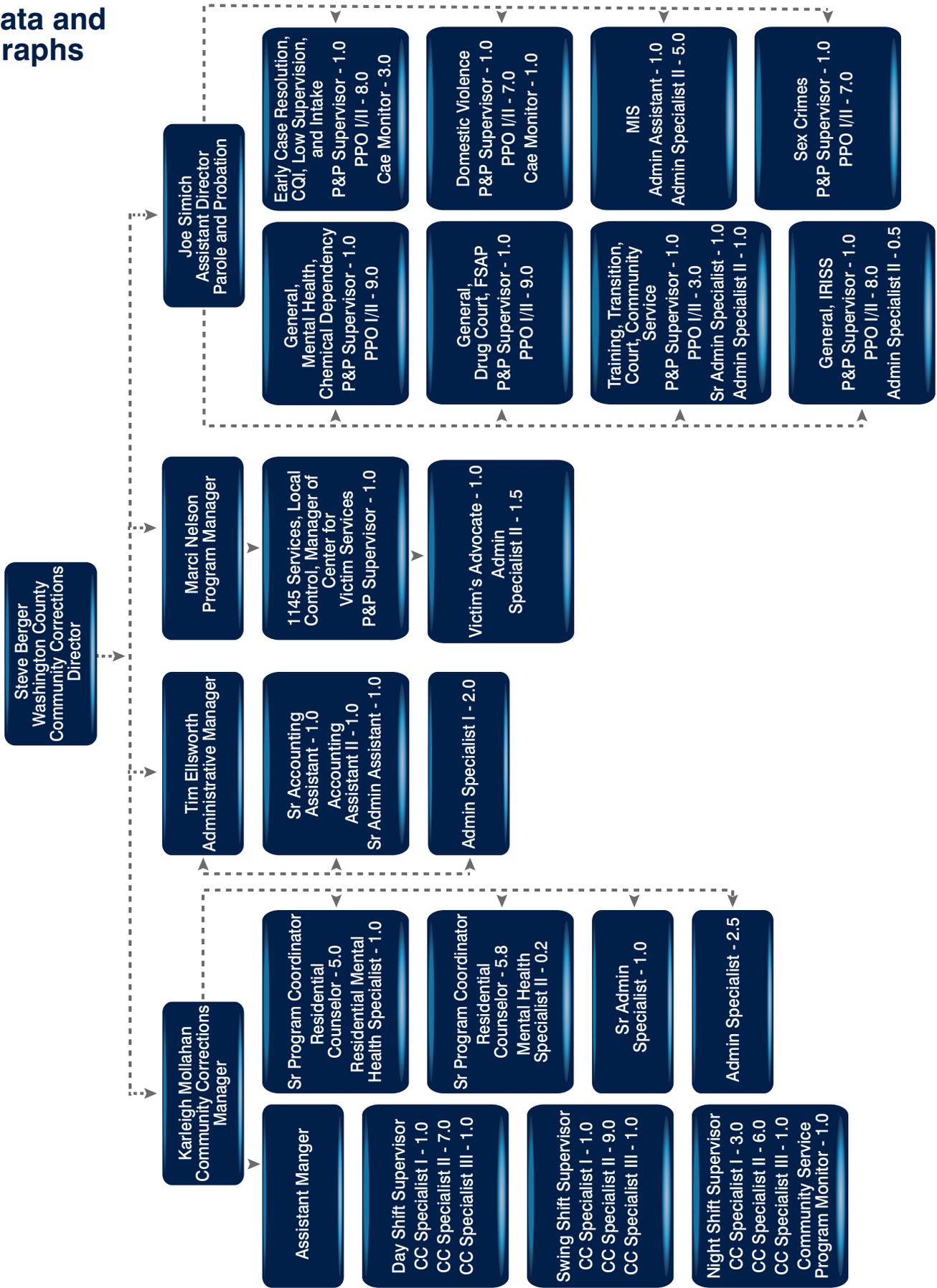
### **Automation**

The Division maintains our case management, statistical, and historical information on a computer network that is connected to the Oregon Department of Corrections computer system.

### **Systems Integration/Data Entry**

The State AS400 System and County automation systems are integrated in order to obtain maximum effectiveness. Additionally, the Department is responsible for data entry of information into the State AS400 System. All users of the Law Enforcement Data System (LEDS) and the Oregon Department of Corrections AS400 System receive appropriate training.

# Data and Graphs



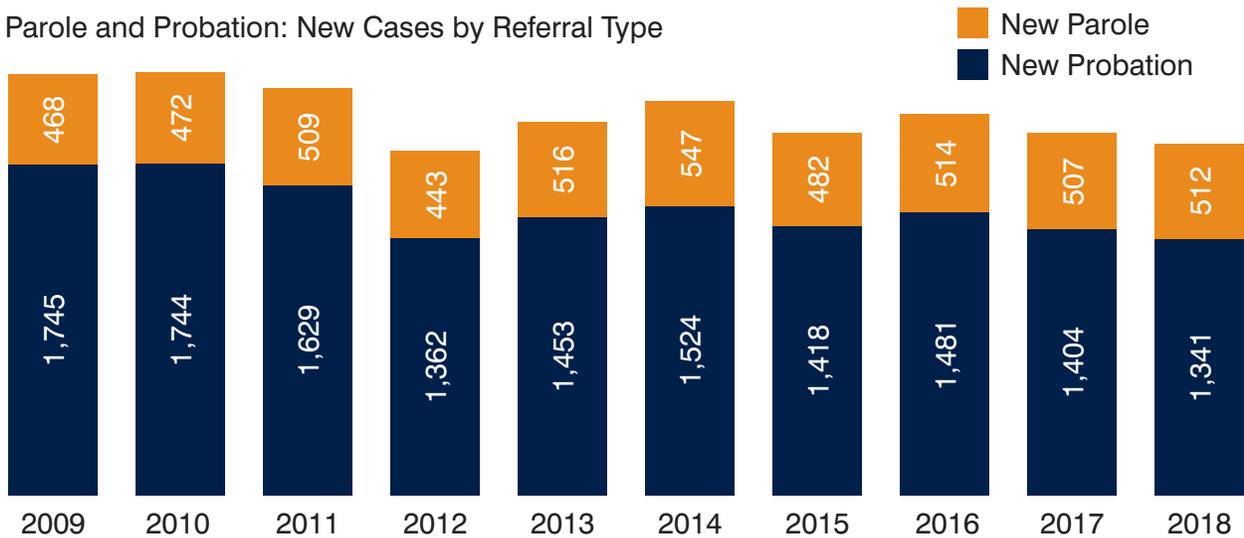
## Parole & Probation: Population and Funding Categories

Note: For each person supervised during the year, looks at their most serious conviction



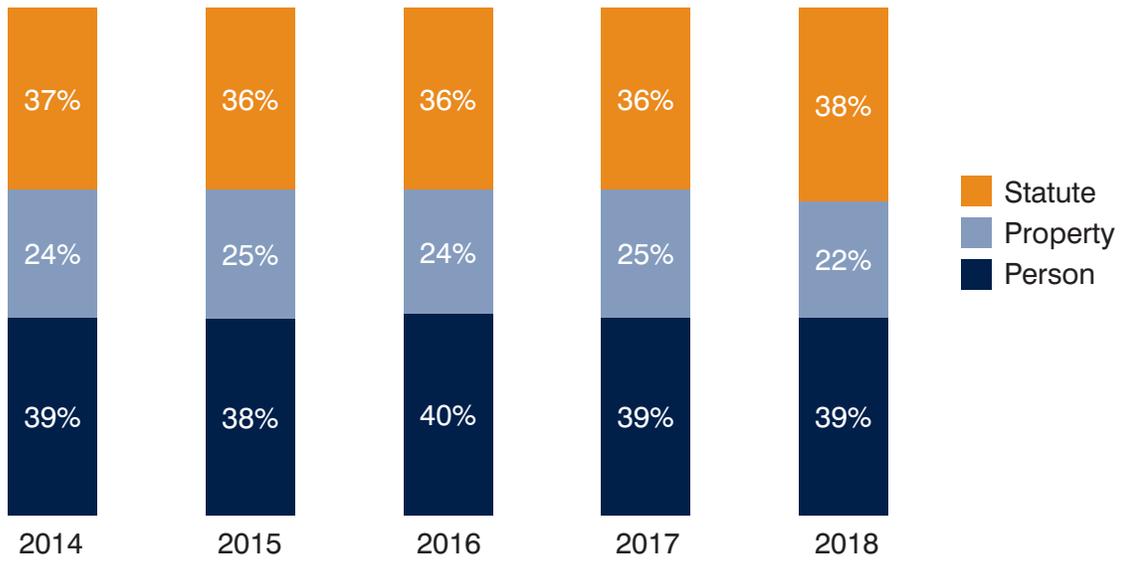
## New Parole and Probation Cases 2009 – 2018

Parole and Probation: New Cases by Referral Type

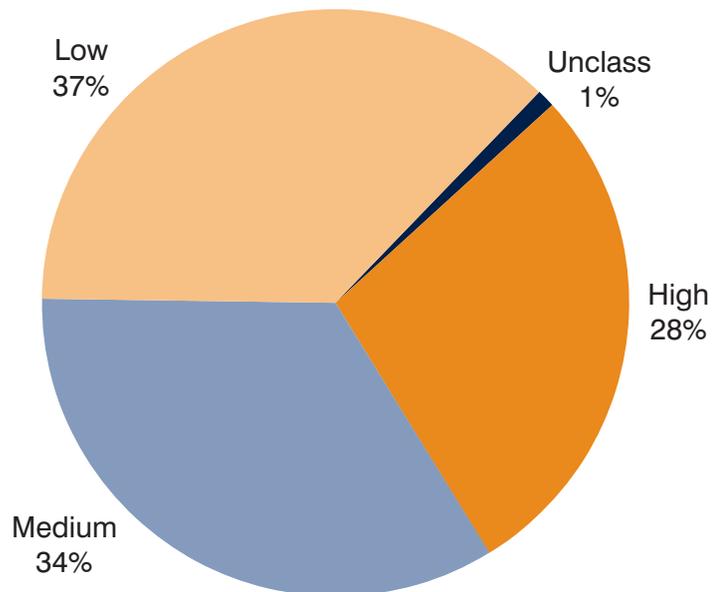


## Caseload by Crime

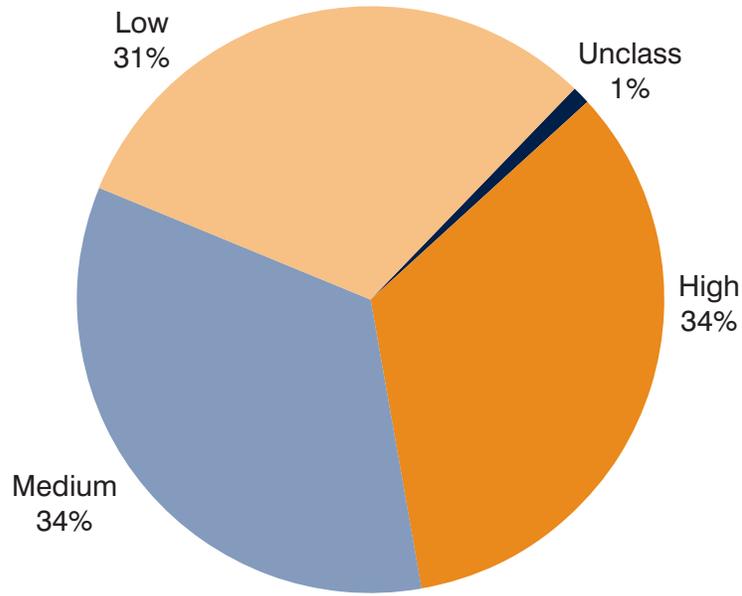
Parole and Probation: Caseload by Crime Type



## Caseload by Community Risk Levels



### Risk Level by Community Supervision Levels



### Population by Race and Sex 2014 – 2018

Parole and Probation: Race and Sex

	Male					Female				
	2014	2015	2016	2017	2018	2014	2015	2016	2017	2018
Other	1%	1%	1%	1%	1%	1%	1%	1%	1%	1%
Asian	3%	3%	3%	3%	3%	3%	3%	3%	3%	3%
Black	5%	6%	6%	7%	7%	4%	4%	5%	5%	6%
Hispanic	23%	23%	24%	23%	23%	9%	10%	10%	9%	9%
White	68%	67%	66%	66%	66%	83%	81%	81%	81%	81%
	2014	2015	2016	2017	2018	2014	2015	2016	2017	2018

## Population by Age

### Parole and Probation: Client Age Ratios

Note: Ages are as of January 1 for each year shown

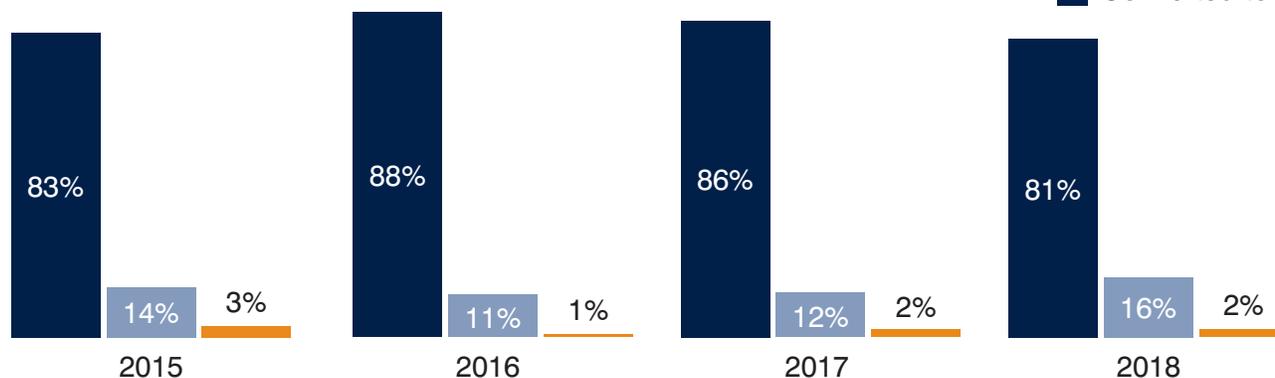
	Male					Female				
	2014	2015	2016	2017	2018	2014	2015	2016	2017	2018
18-24	17%	16%	14%	12%	12%	15%	13%	11%	11%	11%
25-30	21%	21%	22%	21%	21%	21%	21%	21%	21%	22%
31-45	40%	40%	40%	42%	43%	42%	44%	45%	45%	45%
46-60	19%	19%	21%	21%	21%	20%	20%	20%	20%	19%
61+	3%	3%	4%	4%	4%	2%	2%	2%	3%	3%

## Community Service Outcomes (Offenders Completing Supervision)

### Parole and Probation: Community Service Completed

Note: For "closed" clients where CS was ordered

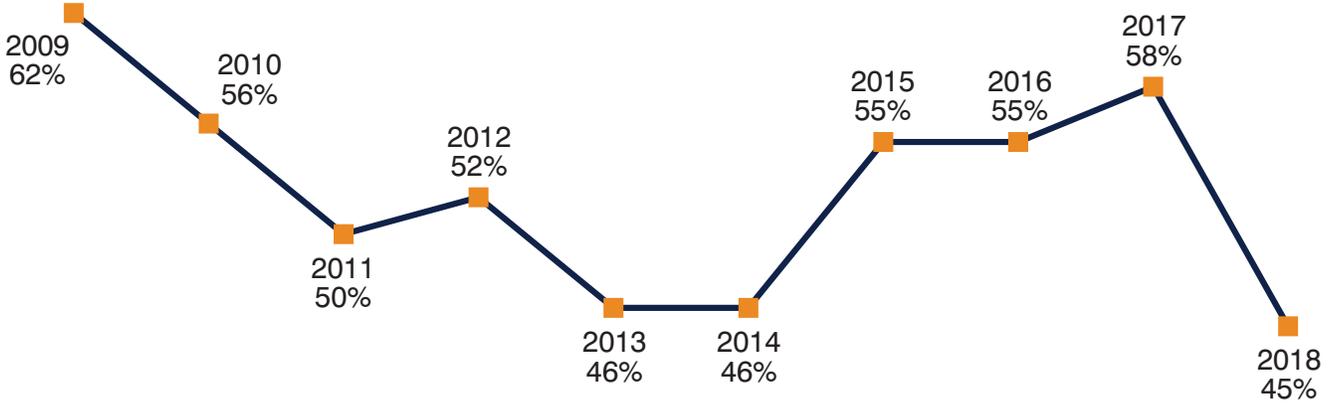
- Yes
- No
- Converted to fines



### Restitution Paid (Offenders Completing Supervision) 2009 – 2018

**Parole and Probation: Restitution Paid Fully**

Note: For clients completing supervision/account transferred to DOR if not fully paid

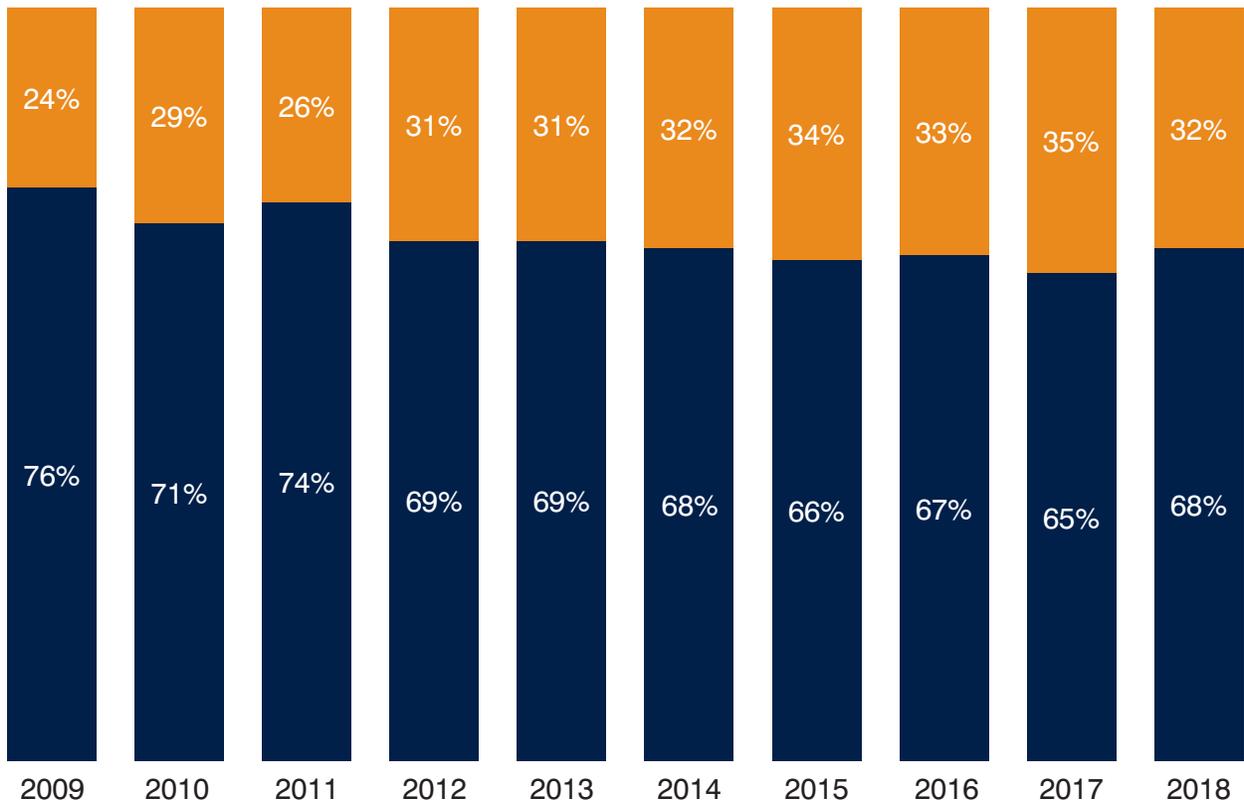


### Probation/Parole Case Closures 2009 - 2018

**Parole and Probation: Case Closure Dispositions**

Note: Included both probation and parole types

■ Revocation  
■ Completed



## Types of Successful Case Closures

### Parole and Probation: Successful Case Closures by Type

Note: Some years will not add up to 100% due to rounding of remainders

Earned Discharge	0% 1					1% 16	8% 106	14% 193	12% 150	12 150
Dismissed	5% 92	4% 71	4% 68	5% 63	6% 85	5% 75	6% 78	3% 46	3% 44	4% 45
Early Termination	3% 46	5% 89	5% 83	4% 60	4% 53	4% 55	5% 74	7% 92	5% 68	5% 64
Converted to Bench Prob.	36% 606	35% 566	42% 756	26% 359	16% 214	15% 209	10% 136	13% 182	10% 122	10% 129
Completed as Ordered	55% 928	55% 893	50% 913	65% 895	74% 985	75% 1,042	72% 989	63% 885	70% 879	69% 861
	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018

## Risk Factors for Future Criminal Behavior

### Primary risk for future Criminal Behavior

- History of anti-social behavior
- Anti-social attitudes/cognition
- Anti-social associates/peers
- Anti-social personality pattern ( antagonism, impulsivity, risk taking)

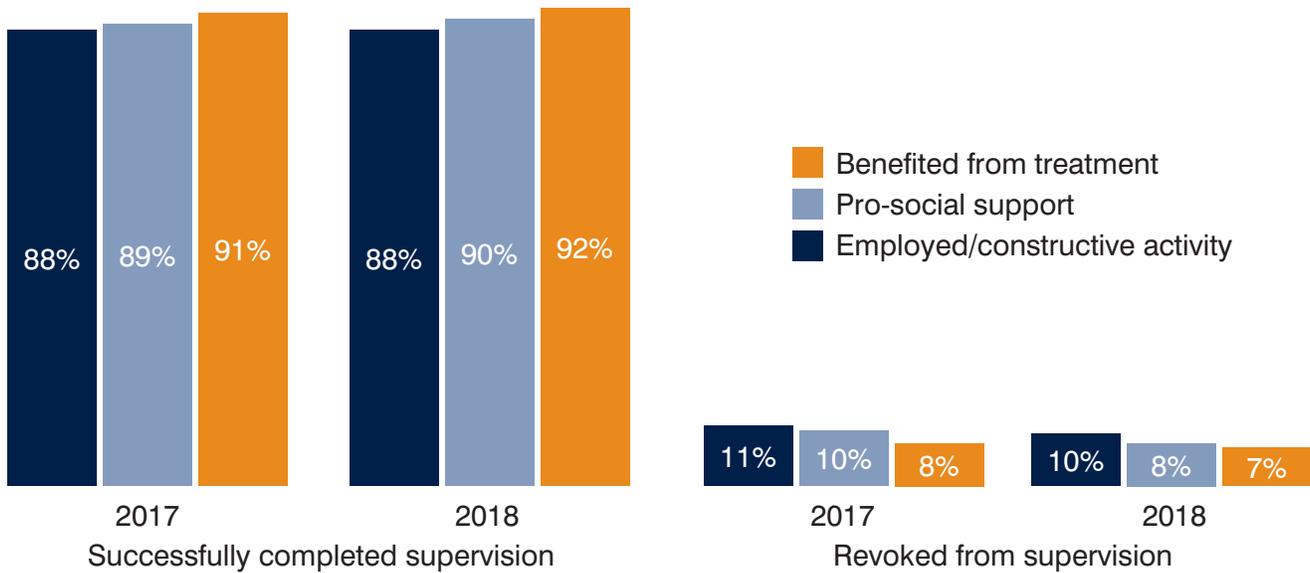
### Secondary risk factors

- Substance Abuse
- Lack of employment stability, work/educational achievement
- Lack of pro-social activities
- Family and/or marital stressors

Data Source: WCCC Intake Database

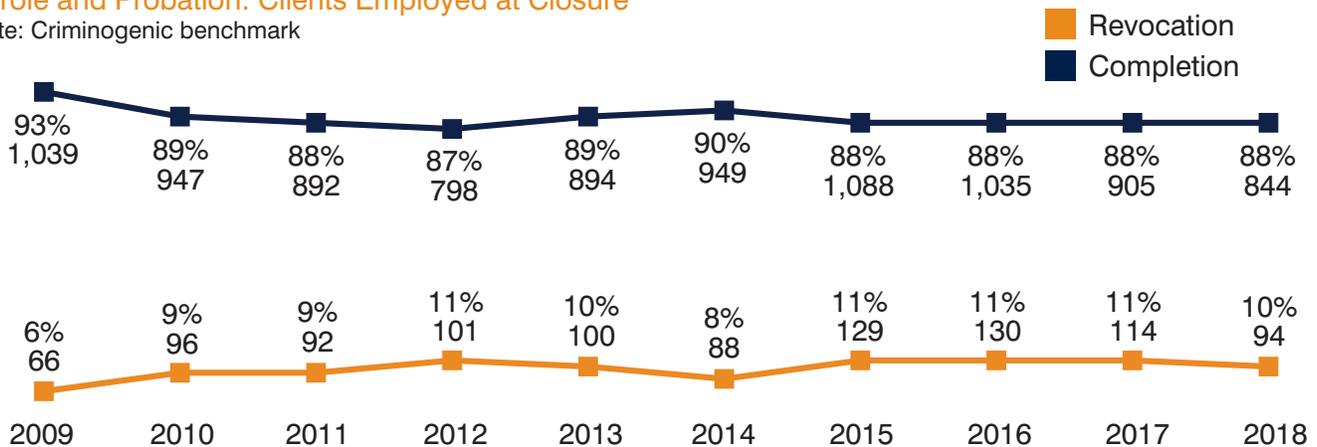
## Addressing Risk Factors

- Anti-social attitudes/cognition
- Cognitive-behavioral skill building (MRT)– Addresses negative thinking patterns and promotes moral reasoning
- Anti-social associates/peers
- Recovery mentor program
- Community support groups
- Anti-social personality pattern
- Anger Management
- MRT
- Substance abuse
- Residential Treatment Dorm
- Outpatient Substance Abuse Treatment



### Parole and Probation: Clients Employed at Closure

Note: Criminogenic benchmark



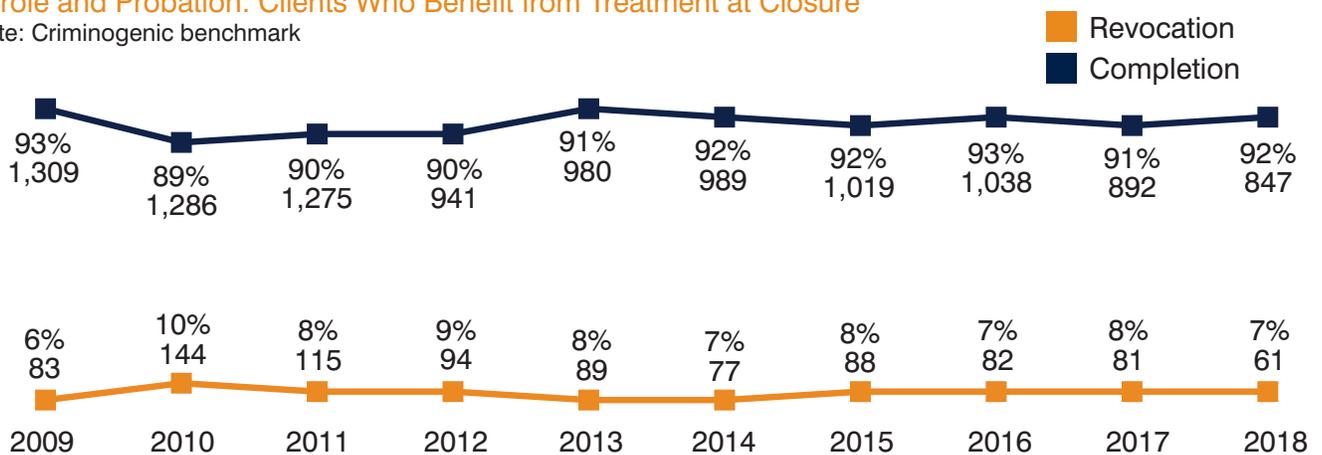
### Parole and Probation: Clients with Pro-social Support at Closure

Note: Criminogenic benchmark



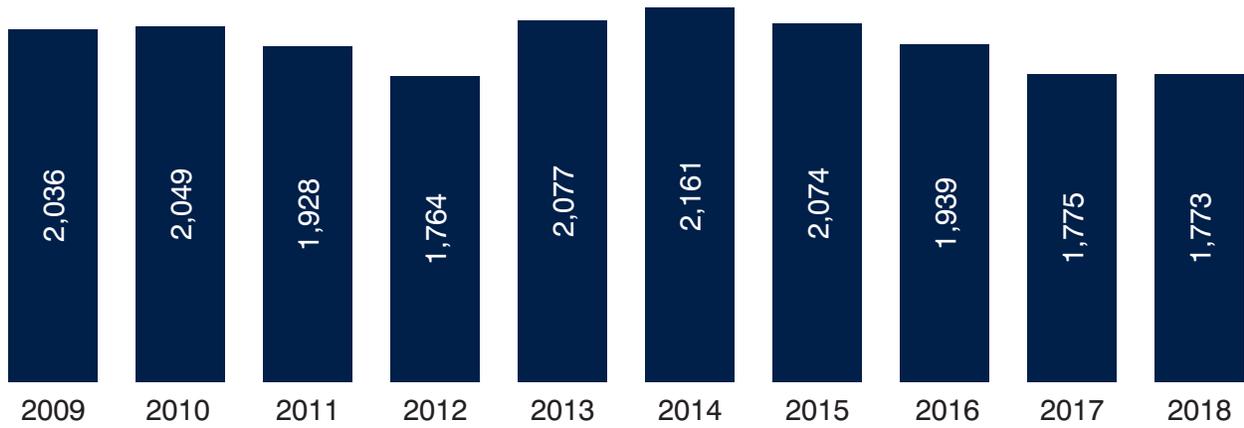
### Parole and Probation: Clients Who Benefit from Treatment at Closure

Note: Criminogenic benchmark



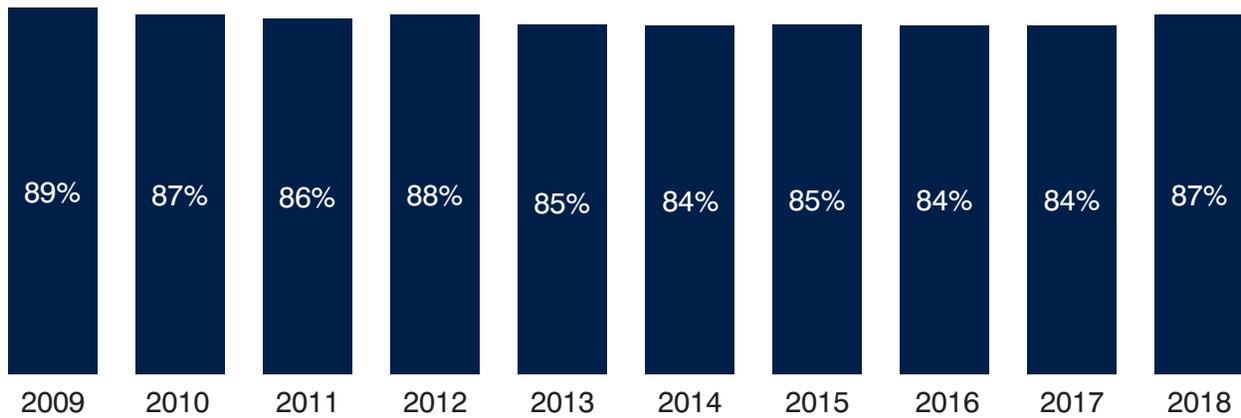
## Community Corrections Center Annual Resident Intakes

Community Corrections Center: Annual Resident Intakes



## Community Corrections Center Residents Completing Program

Community Corrections Center: Residents Successfully Completing Program



## Community Corrections Center Resident Closures

### Community Corrections Center: Annual Resident Closures by Type

Note: Some years will not add up to 100% due to rounding of remainders

New Crime	1% 15	1% 13	0% 5	0% 5	1% 12	1% 12	0% 4	1% 12	1% 10	0% 2
Escape	0% 5	0% 9	1% 10	1% 12	0% 8	1% 16	1% 13	1% 21	1% 20	1% 15
UAD	2% 42	2% 45	3% 52	3% 51	3% 60	4% 78	3% 61	2% 41	3% 51	2% 37
Rules Violation	7% 135	9% 194	10% 203	8% 144	11% 234	11% 236	12% 237	12% 147	11% 198	10% 185
Successful	89% 1,646	87% 1,808	86% 1,687	88% 1,552	85% 1,752	84% 1,827	85% 1,732	84% 1,662	84% 1,509	87% 1,553
	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018

## Community Corrections Center Population by Resident Type

### Community Corrections Center: Residents by Type of Referral

Note: Some years will not add up to 100% due to rounding of remainders

1145 Sanction	3%	4%	4%	3%	4%	5%	4%	3%	2%	1%
Transitional Lodger	14%	10%	10%	11%	9%	10%	10%	7%	7%	8%
Sanction	11%	12%	10%	8%	12%	12%	13%	14%	12%	14%
1145 Sentenced	9%	10%	13%	15%	14%	16%	17%	19%	19%	16%
Sentenced	64%	64%	63%	63%	62%	58%	57%	57%	60%	61%
	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018

## Community Corrections Center Residents by Days Served

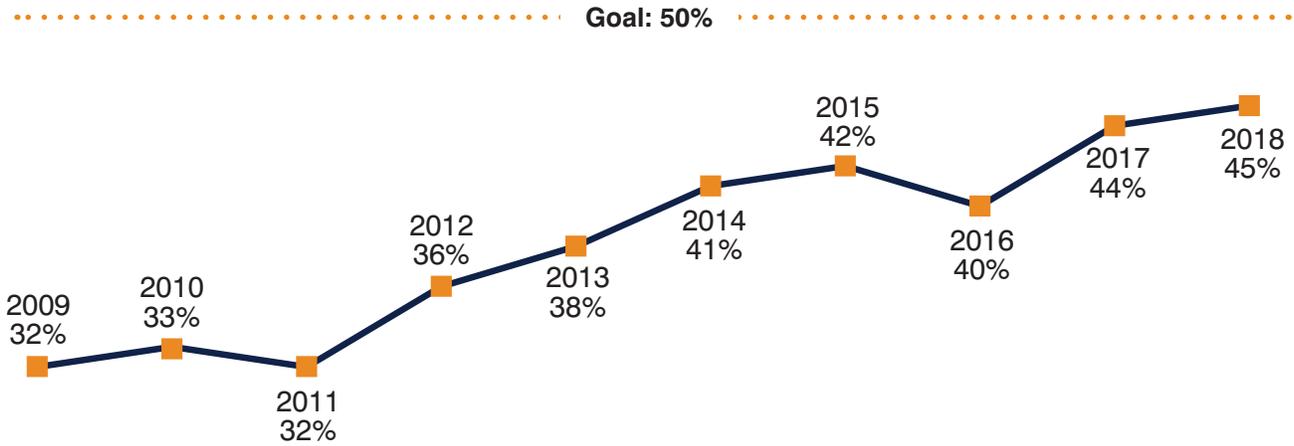
### Community Corrections Center: Length of Stay per Intake in 2018

65% of all stays lasted 30 days or less



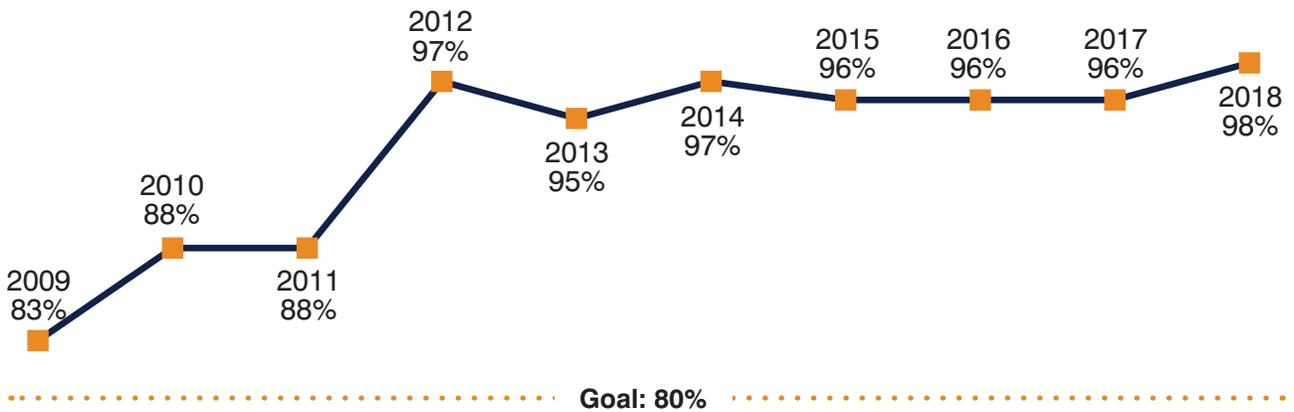
### Community Corrections Center – Benchmark Goal Employment (Successful Releases) Goal: 50% Employed

Community Corrections Center: Residents Employed at Release



### Community Corrections Center - Benchmark Goal: Connected to Support Group (Successful Releases Minimum Stay 14 Days) Goal: 80%

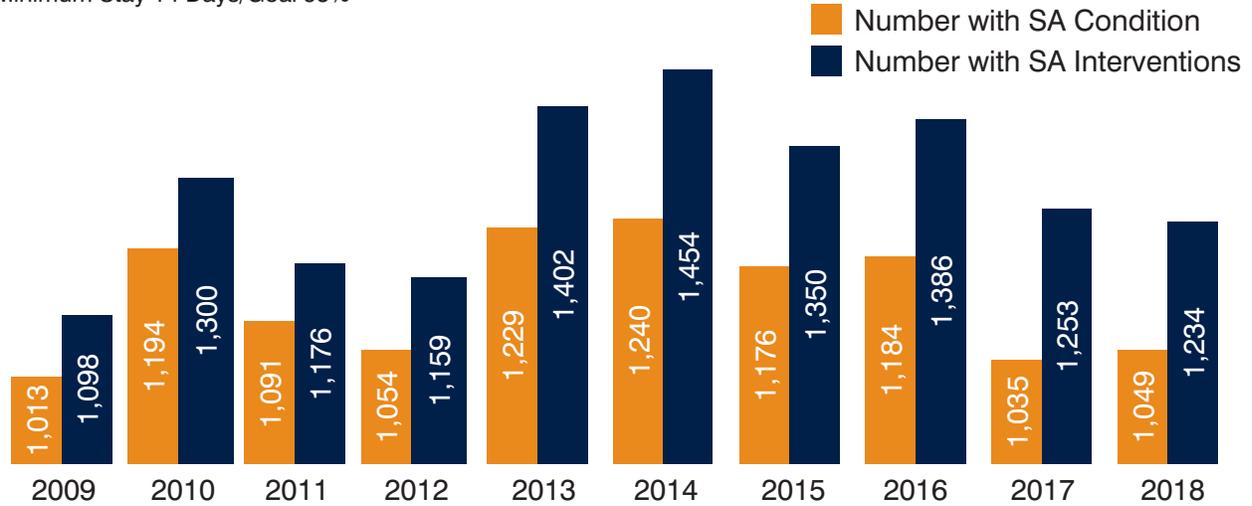
Community Corrections Center: Residents Connected to Support Group  
Note: Successful Closures/Minimum Stay 14 Days



## Community Corrections Center - Benchmark Goal: Substance Abuse Intervention (Minimum 14 day Stay) Goal:95%

Community Corrections Center: Number of Residents with Substance Abuse (SA) Condition and Number Receiving SA Intervention

Note: Minimum Stay 14 Days/Goal 95%



### Parole and Probation: Community Corrections (Staff) Race Ratios

	Male	Female	Grand Total
Other	6%	3%	4%
Asian	6%		3%
Black	6%	1%	4%
Hispanic	13%	9%	11%
White	68%	87%	78%





**PROGRAM DESCRIPTIONS**

Program Name:	MRT Anger Management
Program Category:	Other Programs
Program Description:	MRT anger management treatment is provided to individuals residing at the Community Corrections Center or on community supervision. Services are intended to facilitate behavior change in the individual and provide pro-social options for self-managing anger.
Program Objectives:	To enroll and retain individuals in treatment who are assessed to be in need of skills for self-managing anger and impulsiveness.
Method(s) of Evaluation:	The Department maintains a data tracking system that accounts for all individuals receiving treatment services.

Monthly Average to be Served: 40

Type of Offender(s) Served:

- Probation
- Parole/Post-Prison
- Local Control

Crime Category:

- Felony
- Misdemeanor

Gender:

- Male
- Female

Risk Level:

- High
- Medium
- Low

**Which Treatment Provider(s) Will You Use Within This Program?**

Provider Name	Treatment Type <small>(ie., Anger Management, Cognitive, DV, Dual Diagnosis, Sex Offender, Inpatient Substance Abuse, or Outpatient Substance Abuse)</small>	CPC Y/N?	If Yes, Overall Score
		<input type="checkbox"/> Yes <input type="checkbox"/> No	
		<input type="checkbox"/> Yes <input type="checkbox"/> No	
		<input type="checkbox"/> Yes <input type="checkbox"/> No	
		<input type="checkbox"/> Yes <input type="checkbox"/> No	
		<input type="checkbox"/> Yes <input type="checkbox"/> No	
		<input type="checkbox"/> Yes <input type="checkbox"/> No	

**Funding Sources**

- State Grant-In-Aid Fund \_\_\_\_\_
- Inmate Welfare Release Subsidy Fund \_\_\_\_\_
- DOC M57 Supplemental Fund \_\_\_\_\_
- CJC Justice Reinvestment Grant \_\_\_\_\_
- CJC Treatment Court Grant \_\_\_\_\_
- County General Fund \$23,476.00 \_\_\_\_\_
- Supervision Fees \_\_\_\_\_
- Other Fees (revenue) \_\_\_\_\_
- Other State or Federal Grant \_\_\_\_\_
- Other: Please Identify
- \_\_\_\_\_
- \_\_\_\_\_
- \_\_\_\_\_

Additional Comments:

Program Name:	Batterer - Specific Intervention Services
Program Category:	Other Programs
Program Description:	All domestic violence offenders on supervision enroll in one of the approved domestic violence intervention programs. Services closely follow the Oregon Domestic Violence Protocol Standards in both content and delivery.
Program Objectives:	To enroll all domestic violence offenders in an approved treatment program and monitor performance for the duration of their supervision period.
Method(s) of Evaluation:	The Department maintains a data tracking system that records referral and exit from services.

Monthly Average to be Served: 425

Type of Offender(s) Served:

- Probation
- Parole/Post-Prison
- Local Control

Crime Category:

- Felony
- Misdemeanor

Gender:

- Male
- Female

Risk Level:

- High
- Medium
- Low

Which Treatment Provider(s) Will You Use Within This Program?

Provider Name	Treatment Type <small>(ie., Anger Management, Cognitive, DV, Dual Diagnosis, Sex Offender, Inpatient Substance Abuse, or Outpatient Substance Abuse)</small>	CPC Y/N?	If Yes, Overall Score
Abuse Recovery Ministry & Services	DV	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No	42%
MIRA	DV	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No	35%
Allies to Change	DV	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No	37%
Choices	DV	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No	57%
Enfoque De La Familia	DV	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No	37%
Family Forms	DV	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No	43%
Interwork - Portland	DV		NA - new provider

Funding Sources

- State Grant-In-Aid Fund \_\_\_\_\_
- Inmate Welfare Release Subsidy Fund \_\_\_\_\_
- DOC M57 Supplemental Fund \_\_\_\_\_
- CJC Justice Reinvestment Grant \_\_\_\_\_
- CJC Treatment Court Grant \_\_\_\_\_
- County General Fund \$80,000.00 \_\_\_\_\_
- Supervision Fees \_\_\_\_\_
- Other Fees (revenue) \_\_\_\_\_
- Other State or Federal Grant \_\_\_\_\_
- Other: Please Identify
- \_\_\_\_\_
- \_\_\_\_\_
- \_\_\_\_\_

Additional Comments:

**PROGRAM DESCRIPTIONS**

Program Name:	Cognitive Programs
Program Category:	Other Programs
Program Description:	Community Corrections: Moral Reconciliation Therapy Anger Management (MRT) -- A systematic, self-paced, cognitive-behavioral program that relies on exercises, homework and group process.  Washington County Jail: THINK Program – A cognitive-behavioral group-based program that teaches skills for dealing with problematic and “trigger” situations. Alternatives Program – Teaches skills to control violent behavior.
Program Objectives:	To provide cognitive-behavioral treatment (MRT and/or THINK) to appropriate individuals at higher risk to re-offend
Method(s) of Evaluation:	The Department maintains a data system that tracks cognitive-behavior referrals and records the various levels of achievement obtained in treatment.

Monthly Average to be Served: 60

Type of Offender(s) Served:

- Probation
- Parole/Post-Prison
- Local Control

Crime Category:

- Felony
- Misdemeanor

Gender:

- Male
- Female

Risk Level:

- High
- Medium
- Low

**Which Treatment Provider(s) Will You Use Within This Program?**

Provider Name	Treatment Type <small>(ie., Anger Management, Cognitive, DV, Dual Diagnosis, Sex Offender, Inpatient Substance Abuse, or Outpatient Substance Abuse)</small>	CPC Y/N?	If Yes, Overall Score
		<input type="checkbox"/> Yes <input type="checkbox"/> No	
		<input type="checkbox"/> Yes <input type="checkbox"/> No	
		<input type="checkbox"/> Yes <input type="checkbox"/> No	
		<input type="checkbox"/> Yes <input type="checkbox"/> No	
		<input type="checkbox"/> Yes <input type="checkbox"/> No	
		<input type="checkbox"/> Yes <input type="checkbox"/> No	

**Funding Sources**

- State Grant-In-Aid Fund \$74,835.00
- Inmate Welfare Release Subsidy Fund \_\_\_\_\_
- DOC M57 Supplemental Fund \_\_\_\_\_
- CJC Justice Reinvestment Grant \_\_\_\_\_
- CJC Treatment Court Grant \_\_\_\_\_
- County General Fund \_\_\_\_\_
- Supervision Fees \_\_\_\_\_
- Other Fees (revenue) \_\_\_\_\_
- Other State or Federal Grant \_\_\_\_\_
- Other: Please Identify
- \_\_\_\_\_
- \_\_\_\_\_
- \_\_\_\_\_

Additional Comments:

Program Name:	Community Service
Program Category:	Community Service and Work Crew
Program Description:	To provide a cost-effective sanctioning alternative for the Washington County criminal courts and probation officers, and to provide low-cost labor for approved public and private non-profit work projects.  Staff screens referrals for availability, physical capabilities, and interests to determine the most appropriate group project or individual work-site placement. Referrals come from Washington County Courts, probation/parole officers, other court jurisdictions, and Interstate Compact. Community service is used as a sanction and as an occasional alternative to paying supervision fees.
Program Objectives:	Increase percentage of offenders who complete their community service obligation.
Method(s) of Evaluation:	The status of community service, at the time of case closure, is reported by POs on a department closure form and recorded in an Access database.

Monthly Average to be Served: 300

Type of Offender(s) Served:

- Probation
- Parole/Post-Prison
- Local Control

Crime Category:

- Felony
- Misdemeanor

Gender:

- Male
- Female

Risk Level:

- High
- Medium
- Low

Which Treatment Provider(s) Will You Use Within This Program?

Provider Name	Treatment Type <small>(ie., Anger Management, Cognitive, DV, Dual Diagnosis, Sex Offender, Inpatient Substance Abuse, or Outpatient Substance Abuse)</small>	CPC Y/N?	If Yes, Overall Score
		<input type="checkbox"/> Yes <input type="checkbox"/> No	
		<input type="checkbox"/> Yes <input type="checkbox"/> No	
		<input type="checkbox"/> Yes <input type="checkbox"/> No	
		<input type="checkbox"/> Yes <input type="checkbox"/> No	
		<input type="checkbox"/> Yes <input type="checkbox"/> No	
		<input type="checkbox"/> Yes <input type="checkbox"/> No	

Funding Sources

- State Grant-In-Aid Fund \$30,549.00
- Inmate Welfare Release Subsidy Fund \_\_\_\_\_
- DOC M57 Supplemental Fund \_\_\_\_\_
- CJC Justice Reinvestment Grant \_\_\_\_\_
- CJC Treatment Court Grant \_\_\_\_\_
- County General Fund \$120,000.00
- Supervision Fees \$50,000.00
- Other Fees (revenue) \$22,000.00
- Other State or Federal Grant \_\_\_\_\_
- Other: Please Identify
- \_\_\_\_\_
- \_\_\_\_\_
- \_\_\_\_\_

Additional Comments:

**PROGRAM DESCRIPTIONS**

Program Name:	Custodial Home Supervision- Electronic Monitoring Services
Program Category:	Community-Based Custodial Alternatives
Program Description:	<p>Electronic Monitoring (EM) Services includes two forms of alternative sanctions within the sanctioning continuum: GPS Tracking, and Continuous Alcohol Monitoring (CAM).</p> <p>Community Corrections contracts with an independent provider for GPS Tracking and CAM. The GPS system is a one piece bracelet used for offender tracking and setting inclusion or exclusion zones. Can be used for curfew or house arrest where there is no landline, and provides an enhancement to community supervision. Levels of GPS include:</p> <ul style="list-style-type: none"> <li>• Active: Immediate notification via e-mail or text of violations. Cell phone 24/7 notification available to PPOs upon request. Instant locater 24/7.</li> <li>• Passive: Activity downloaded into the system every 6 hours. No immediate notification of violations. Instant locater 24/7.</li> </ul> <p>CAM utilizes transdermal alcohol monitoring which provides for one test every 30 minutes. Samples of perspiration are drawn into a collection chamber of the bracelet and then ran across a fuel cell to determine alcohol content. Data downloads into the provided base station or at Probation &amp; Parole, the CCC, or contractor office.</p>
Program Objectives:	Ninety percent of enrollees will successfully complete the program
Method(s) of Evaluation:	Quarterly data collection and review.

Monthly Average to be Served: NA

Type of Offender(s) Served:

- Probation
- Parole/Post-Prison
- Local Control

Crime Category:

- Felony
- Misdemeanor

Gender:

- Male
- Female

Risk Level:

- High
- Medium
- Low

**Which Treatment Provider(s) Will You Use Within This Program?**

Provider Name	Treatment Type <small>(ie., Anger Management, Cognitive, DV, Dual Diagnosis, Sex Offender, Inpatient Substance Abuse, or Outpatient Substance Abuse)</small>	CPC Y/N?	If Yes, Overall Score
		<input type="checkbox"/> Yes <input type="checkbox"/> No	
		<input type="checkbox"/> Yes <input type="checkbox"/> No	
		<input type="checkbox"/> Yes <input type="checkbox"/> No	
		<input type="checkbox"/> Yes <input type="checkbox"/> No	
		<input type="checkbox"/> Yes <input type="checkbox"/> No	
		<input type="checkbox"/> Yes <input type="checkbox"/> No	

**Funding Sources**

- State Grant-In-Aid Fund \_\_\_\_\_
- Inmate Welfare Release Subsidy Fund \_\_\_\_\_
- DOC M57 Supplemental Fund \_\_\_\_\_
- CJC Justice Reinvestment Grant \_\_\_\_\_
- CJC Treatment Court Grant \_\_\_\_\_
- County General Fund \$150,000.00
- Supervision Fees \_\_\_\_\_
- Other Fees (revenue) \_\_\_\_\_
- Other State or Federal Grant \_\_\_\_\_

Other: Please Identify

Program Name:	Drug Court
Program Category:	Other Programs
Program Description:	A pilot Drug Court was started in March, 2005 and has proved effective in curbing the cycle of addiction and related criminal behavior. Drug Court relies on intensive treatment, a high level of offender accountability to the Court, and coordinated case processing between the Court, District Attorney, Defense Counsel, Sheriff, Community Corrections, and treatment.
Program Objectives:	To provide an alternative method of effectively handling more seriously drug involved individuals.
Method(s) of Evaluation:	The Department maintains a database that tracks services provided.

Monthly Average to be Served: 30-40    Type of Offender(s) Served:    Crime Category:    Gender:    Risk Level:

<input checked="" type="checkbox"/> Probation	<input checked="" type="checkbox"/> Parole/Post-Prison	<input checked="" type="checkbox"/> Local Control	<input checked="" type="checkbox"/> Felony	<input checked="" type="checkbox"/> Misdemeanor	<input checked="" type="checkbox"/> Male	<input checked="" type="checkbox"/> Female	<input checked="" type="checkbox"/> High	<input checked="" type="checkbox"/> Medium	<input checked="" type="checkbox"/> Low
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Which Treatment Provider(s) Will You Use Within This Program?

Provider Name	Treatment Type <small>(ie., Anger Management, Cognitive, DV, Dual Diagnosis, Sex Offender, Inpatient Substance Abuse, or Outpatient Substance Abuse)</small>	CPC Y/N?	If Yes, Overall Score
CODA, Inc	Other - Drug Court	<input type="checkbox"/> Yes <input type="checkbox"/> No	
		<input type="checkbox"/> Yes <input type="checkbox"/> No	
		<input type="checkbox"/> Yes <input type="checkbox"/> No	
		<input type="checkbox"/> Yes <input type="checkbox"/> No	
		<input type="checkbox"/> Yes <input type="checkbox"/> No	
		<input type="checkbox"/> Yes <input type="checkbox"/> No	

Funding Sources

<input checked="" type="checkbox"/> State Grant-In-Aid Fund	\$60,000.00
<input type="checkbox"/> Inmate Welfare Release Subsidy Fund	_____
<input type="checkbox"/> DOC M57 Supplemental Fund	_____
<input type="checkbox"/> CJC Justice Reinvestment Grant	_____
<input type="checkbox"/> CJC Treatment Court Grant	_____
<input checked="" type="checkbox"/> County General Fund	\$80,000.00
<input type="checkbox"/> Supervision Fees	_____
<input type="checkbox"/> Other Fees (revenue)	_____
<input type="checkbox"/> Other State or Federal Grant	_____
Other: Please Identify	
<input checked="" type="checkbox"/> Washington County Local Levy	\$702,258.00
<input type="checkbox"/>	_____
<input type="checkbox"/>	_____

Additional Comments:

**PROGRAM DESCRIPTIONS**

Program Name:	Employment Services
Program Category:	Other Programs
Program Description:	An employment specialist at the Community Corrections Center provides a curriculum designed to enhance offenders' interviewing skills and application preparation, while providing additional employment search assistance and referrals to potential jobs.  The Washington County Jail provides a three-week group curriculum that focuses on resume writing, interviewing, filling out applications, attitudes about work, and finding a job.
Program Objectives:	To provide an alternative method of effectively handling more seriously drug involved individuals.
Method(s) of Evaluation:	The Department's closing summary on each offender tracks employment status/outcome status.

Monthly Average to be Served: 210

Type of Offender(s) Served:

- Probation
- Parole/Post-Prison
- Local Control

Crime Category:

- Felony
- Misdemeanor

Gender:

- Male
- Female

Risk Level:

- High
- Medium
- Low

**Which Treatment Provider(s) Will You Use Within This Program?**

Provider Name	Treatment Type <small>(ie., Anger Management, Cognitive, DV, Dual Diagnosis, Sex Offender, Inpatient Substance Abuse, or Outpatient Substance Abuse)</small>	CPC Y/N?	If Yes, Overall Score
		<input type="checkbox"/> Yes <input type="checkbox"/> No	
		<input type="checkbox"/> Yes <input type="checkbox"/> No	
		<input type="checkbox"/> Yes <input type="checkbox"/> No	
		<input type="checkbox"/> Yes <input type="checkbox"/> No	
		<input type="checkbox"/> Yes <input type="checkbox"/> No	
		<input type="checkbox"/> Yes <input type="checkbox"/> No	

**Funding Sources**

- State Grant-In-Aid Fund \_\_\_\_\_
- Inmate Welfare Release Subsidy Fund \_\_\_\_\_
- DOC M57 Supplemental Fund \_\_\_\_\_
- CJC Justice Reinvestment Grant \_\_\_\_\_
- CJC Treatment Court Grant \_\_\_\_\_
- County General Fund \$136,410.94
- Supervision Fees \_\_\_\_\_
- Other Fees (revenue) \_\_\_\_\_
- Other State or Federal Grant \_\_\_\_\_
- Other: Please Identify
- \_\_\_\_\_
- \_\_\_\_\_
- \_\_\_\_\_

Additional Comments:

Program Name:	Justice Reinvestment Program: Integrated Re-Entry Intensive Supervision & Services: IRISS
Program Category:	Supervision
Program Description:	<p>Prior to sentencing, the Court may refer drug and property offenders facing a prison commitment for a pre-sentence IRISS assessment with consent of the District Attorney and Defense Attorney. Community Corrections will complete an IRISS assessment within 5 days if in custody, 10 days if out of custody, and distribute the report to the Court, prosecution, and defense. The pre-sentence IRISS assessment will include PSC, LS/CMI, URICA, TCU Drug Screen assessment, and additional information relating to criminogenic risk and need.</p> <p>If sentenced to community supervision with the IRISS Team, offenders will receive enhanced community supervision and services including (but not limited to) mentoring, housing, employment, substance abuse, and cognitive behavioral therapy.</p> <p>IRISS will also accept Dispositional Departures, Second Look, and DOC Short Term Transitional Leave.</p>
Program Objectives:	Reduce the amount of DOC prison intakes by Washington County and divert appropriate offenders to enhanced community supervision; utilize concepts of Risk and Need to determine viable sentence options; create and enforce EBP conditions of supervision; and hold offenders accountable through improved matching of supervision, services, and sanctions based upon the needs of offenders.
Method(s) of Evaluation:	State DOC intake data, recidivism data, and positive case closure data.

Monthly Average to be Served: 80-90

Type of Offender(s) Served:

- Probation
- Parole/Post-Prison
- Local Control

Crime Category:

- Felony
- Misdemeanor

Gender:

- Male
- Female

Risk Level:

- High
- Medium
- Low

Which Treatment Provider(s) Will You Use Within This Program?

Provider Name	Treatment Type <small>(ie., Anger Management, Cognitive, DV, Dual Diagnosis, Sex Offender, Inpatient Substance Abuse, or Outpatient Substance Abuse)</small>	CPC Y/N?	If Yes, Overall Score
		<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No	
		<input type="checkbox"/> Yes <input type="checkbox"/> No	
		<input type="checkbox"/> Yes <input type="checkbox"/> No	
		<input type="checkbox"/> Yes <input type="checkbox"/> No	
		<input type="checkbox"/> Yes <input type="checkbox"/> No	
		<input type="checkbox"/> Yes <input type="checkbox"/> No	

Funding Sources

- State Grant-In-Aid Fund \_\_\_\_\_
- Inmate Welfare Release Subsidy Fund \_\_\_\_\_
- DOC M57 Supplemental Fund \_\_\_\_\_
- CJC Justice Reinvestment Grant \$3,775,166.86
- CJC Treatment Court Grant \_\_\_\_\_
- County General Fund \_\_\_\_\_
- Supervision Fees \_\_\_\_\_
- Other Fees (revenue) \_\_\_\_\_
- Other State or Federal Grant \_\_\_\_\_

Other: Please Identify

**PROGRAM DESCRIPTIONS**

Program Name:	Mental Health Services
Program Category:	Mental Health Services
Program Description:	<p>Services are provided to stabilize the behavior of mentally ill offenders. Services include assessment and evaluation, counseling, medication monitoring, supervised transports to medical appointments, and referrals to mental health services in the community.</p> <p>The department facilitates enrollment of mentally ill offenders in the Oregon Health Plan, if eligible. For offenders waiting for health insurance coverage to begin, or those ineligible for OHP and without private insurance, the department partners with a variety of mental health providers to provide short-term or "bridge" services. The addition of mental health coverage under the Affordable Health Care Act, effective January 1, 2014, provides greater access to mental health services. Uncertainty exists regarding services should the Affordable Care Act be repealed by new Administration</p>
Program Objectives:	To stabilize the behavior of seriously mentally ill offenders and improve supervision outcomes.
Method(s) of Evaluation:	The Department maintains a database that tracks services provided and supervision outcomes.

Monthly Average to be Served: 40

Type of Offender(s) Served:

- Probation
- Parole/Post-Prison
- Local Control

Crime Category:

- Felony
- Misdemeanor

Gender:

- Male
- Female

Risk Level:

- High
- Medium
- Low

**Which Treatment Provider(s) Will You Use Within This Program?**

Provider Name	Treatment Type <small>(ie., Anger Management, Cognitive, DV, Dual Diagnosis, Sex Offender, Inpatient Substance Abuse, or Outpatient Substance Abuse)</small>	CPC Y/N?	If Yes, Overall Score
		<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No	
		<input type="checkbox"/> Yes <input type="checkbox"/> No	
		<input type="checkbox"/> Yes <input type="checkbox"/> No	
		<input type="checkbox"/> Yes <input type="checkbox"/> No	
		<input type="checkbox"/> Yes <input type="checkbox"/> No	
		<input type="checkbox"/> Yes <input type="checkbox"/> No	

**Funding Sources**

- State Grant-In-Aid Fund \$403,679.00
- Inmate Welfare Release Subsidy Fund \_\_\_\_\_
- DOC M57 Supplemental Fund \_\_\_\_\_
- CJC Justice Reinvestment Grant \_\_\_\_\_
- CJC Treatment Court Grant \_\_\_\_\_
- County General Fund \$126,720.00
- Supervision Fees \_\_\_\_\_
- Other Fees (revenue) \_\_\_\_\_
- Other State or Federal Grant \_\_\_\_\_
- Other: Please Identify
- \_\_\_\_\_
- \_\_\_\_\_

Program Name:	Recovery Mentors
Program Category:	Other Programs
Program Description:	The Recovery Mentors provide assistance to higher risk offenders as they transition back into the community. By providing guidance and support to releases from jails and/or prisons, the likelihood of becoming employed, finding suitable housing and successfully developing a recovery plan are greatly enhanced.
Program Objectives:	To provide Recovery Mentor assistance in order to enhance offenders potential for successful transition.
Method(s) of Evaluation:	Case files will include records of all transitional pranning on each offender.

Monthly Average to be Served: 250

Type of Offender(s) Served:

- Probation
- Parole/Post-Prison
- Local Control

Crime Category:

- Felony
- Misdemeanor

Gender:

- Male
- Female

Risk Level:

- High
- Medium
- Low

Which Treatment Provider(s) Will You Use Within This Program?

Provider Name	Treatment Type <small>(ie., Anger Management, Cognitive, DV, Dual Diagnosis, Sex Offender, Inpatient Substance Abuse, or Outpatient Substance Abuse)</small>	CPC Y/N?	If Yes, Overall Score
Bridges to Change	Other - Recovery Mentors	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No	
Project Quest	Other - Recover Mentors	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No	
		<input type="checkbox"/> Yes <input type="checkbox"/> No	
		<input type="checkbox"/> Yes <input type="checkbox"/> No	
		<input type="checkbox"/> Yes <input type="checkbox"/> No	
		<input type="checkbox"/> Yes <input type="checkbox"/> No	

Funding Sources

- State Grant-In-Aid Fund \$349,710.00
- Inmate Welfare Release Subsidy Fund \_\_\_\_\_
- DOC M57 Supplemental Fund \$26,868.00
- CJC Justice Reinvestment Grant \_\_\_\_\_
- CJC Treatment Court Grant \_\_\_\_\_
- County General Fund \_\_\_\_\_
- Supervision Fees \_\_\_\_\_
- Other Fees (revenue) \_\_\_\_\_
- Other State or Federal Grant \_\_\_\_\_
- Other: Please Identify
- Washington County Local Levy \$545,640.00
- \_\_\_\_\_
- \_\_\_\_\_

Additional Comments:

**PROGRAM DESCRIPTIONS**

Program Name:	Sentenced/Sanctioned Beds
Program Category:	Custodial/Sanction Beds
Program Description:	<p>The Community Corrections Center (CCC) provides 215 beds in a minimum-security residential facility that provides a supervised, structured living environment. The major goal of the CCC is to address employment, cognitive programming and substance abuse. Individual case plans are designed to address conditions of supervision, court orders, treatment needs, community safety, and transition plan back into the community.</p> <p>The Washington County Jail is a 572-bed jail facility. Incarcerated offenders have an opportunity to become involved in programs and activities that can reduce the likelihood of re-offending. Additionally, some offenders are confined until they demonstrate the willingness to function in the community within the structured environment of the Community Corrections Center.</p>
Program Objectives:	Eighty percent of sentenced and sanctioned offenders will be successfully released from the Community Corrections Center.
Method(s) of Evaluation:	Quarterly Data collection and review.

Monthly Average to be Served: 195

Type of Offender(s) Served:

- Probation
- Parole/Post-Prison
- Local Control

Crime Category:

- Felony
- Misdemeanor

Gender:

- Male
- Female

Risk Level:

- High
- Medium
- Low

**Which Treatment Provider(s) Will You Use Within This Program?**

Provider Name	Treatment Type <small>(ie., Anger Management, Cognitive, DV, Dual Diagnosis, Sex Offender, Inpatient Substance Abuse, or Outpatient Substance Abuse)</small>	CPC Y/N?	If Yes, Overall Score
		<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No	
		<input type="checkbox"/> Yes <input type="checkbox"/> No	
		<input type="checkbox"/> Yes <input type="checkbox"/> No	
		<input type="checkbox"/> Yes <input type="checkbox"/> No	
		<input type="checkbox"/> Yes <input type="checkbox"/> No	
		<input type="checkbox"/> Yes <input type="checkbox"/> No	

**Funding Sources**

<input checked="" type="checkbox"/> State Grant-In-Aid Fund	\$11,728,263.38
<input type="checkbox"/> Inmate Welfare Release Subsidy Fund	_____
<input type="checkbox"/> DOC M57 Supplemental Fund	_____
<input type="checkbox"/> CJC Justice Reinvestment Grant	_____
<input type="checkbox"/> CJC Treatment Court Grant	_____
<input checked="" type="checkbox"/> County General Fund	\$2,202,925.06
<input checked="" type="checkbox"/> Supervision Fees	\$380,000.00
<input checked="" type="checkbox"/> Other Fees (revenue)	\$119,245.56
<input type="checkbox"/> Other State or Federal Grant	_____
Other: Please Identify	
<input checked="" type="checkbox"/> Washington County Local Levy	\$3,273,169.00
<input type="checkbox"/>	_____
<input type="checkbox"/>	_____

Program Name:	Sex Offender Services
Program Category:	Sex Offender Services
Program Description:	The department places a high priority on reducing the likelihood of re-offense by sex offenders. Contracted therapists provide evaluation, group, individual, family, and/or plethysmograph services to assist probation/parole officers in offender oversight. A comprehensive service system which includes probation/parole officers, therapists, polygraphers, Child Welfare, victims, families, and law enforcement, assists in providing a supportive framework in which offenders can change and/or be accountable for unacceptable behavior.
Program Objectives:	To prevent re-offending and improve supervision outcomes through the provision of group, individual, family and/or plethysmograph services to sex offenders.
Method(s) of Evaluation:	The Department maintains a database that tracks services provided and supervision outcomes.

Monthly Average to be Served: 370

Type of Offender(s) Served:

- Probation
- Parole/Post-Prison
- Local Control

Crime Category:

- Felony
- Misdemeanor

Gender:

- Male
- Female

Risk Level:

- High
- Medium
- Low

Which Treatment Provider(s) Will You Use Within This Program?

Provider Name	Treatment Type <small>(i.e., Anger Management, Cognitive, DV, Dual Diagnosis, Sex Offender, Inpatient Substance Abuse, or Outpatient Substance Abuse)</small>	CPC Y/N?	If Yes, Overall Score
Conifer Clinical Solutions	Sex Offender	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No	
MIRA Mediation	Sex Offender	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No	
Oregon Center for Change	Sex Offender	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No	
Wy'East Directions	Sex Offender	<input checked="" type="checkbox"/> Yes <input checked="" type="checkbox"/> No	
		<input type="checkbox"/> Yes <input type="checkbox"/> No	
		<input type="checkbox"/> Yes <input type="checkbox"/> No	

Funding Sources

- State Grant-In-Aid Fund \$279,423.00
- Inmate Welfare Release Subsidy Fund \_\_\_\_\_
- DOC M57 Supplemental Fund \_\_\_\_\_
- CJC Justice Reinvestment Grant \_\_\_\_\_
- CJC Treatment Court Grant \_\_\_\_\_
- County General Fund \_\_\_\_\_
- Supervision Fees \_\_\_\_\_
- Other Fees (revenue) \_\_\_\_\_
- Other State or Federal Grant \_\_\_\_\_
- Other: Please Identify
- County Local Option Levy \$40,000.00
- Other \$12,380.00
- \_\_\_\_\_

Additional Comments:

**PROGRAM DESCRIPTIONS**

Program Name:	Substance Abuse Services (Chemical Dependency)
Program Category:	Substance Abuse
Program Description:	A continuum of services, including self-help groups (AA/NA), alcohol/drug education, urinalysis, outpatient, intensive outpatient and residential treatment, is available for both male and female offenders.  The department encourages family members to participate in substance abuse programs as resources allow. Family members, although responsible for costs related to their treatment involvement, will not be penalized for inability to pay. Instead, the department will attempt to contract with vendors who apply a sliding fee scale to family participants. Family members will be encouraged to be involved in all aspects of substance abuse treatment.
Program Objectives:	To enroll and obtain successful completion of offenders referred to Substance Abuse Services and to improve supervision and recidivism outcomes.
Method(s) of Evaluation:	The Department maintains a database that tracks services provided and supervision outcomes.

Monthly Average to be Served: 1500

Type of Offender(s) Served:

- Probation
- Parole/Post-Prison
- Local Control

Crime Category:

- Felony
- Misdemeanor

Gender:

- Male
- Female

Risk Level:

- High
- Medium
- Low

**Which Treatment Provider(s) Will You Use Within This Program?**

Provider Name	Treatment Type <small>(ie., Anger Management, Cognitive, DV, Dual Diagnosis, Sex Offender, Inpatient Substance Abuse, or Outpatient Substance Abuse)</small>	CPC Y/N?	If Yes, Overall Score
CODA, Inc	Outpatient Substance Abuse	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No	
Life Works, N.W.	Outpatient Substance Abuse	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No	55%
ChangePoint	Outpatient Substance Abuse	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No	61%
		<input type="checkbox"/> Yes <input type="checkbox"/> No	
		<input type="checkbox"/> Yes <input type="checkbox"/> No	
		<input type="checkbox"/> Yes <input type="checkbox"/> No	

**Funding Sources**

- State Grant-In-Aid Fund \$50,000.00
- Inmate Welfare Release Subsidy Fund \_\_\_\_\_
- DOC M57 Supplemental Fund \_\_\_\_\_
- CJC Justice Reinvestment Grant \_\_\_\_\_
- CJC Treatment Court Grant \_\_\_\_\_
- County General Fund \$289,000.00
- Supervision Fees \_\_\_\_\_
- Other Fees (revenue) \_\_\_\_\_
- Other State or Federal Grant \_\_\_\_\_
- Other: Please Identify
- Washington County Local Levy \$360,000.00



**PROGRAM DESCRIPTIONS**

Program Name:	Transition/Subsidy Services
Program Category:	Transition Services
Program Description:	The department provides services designed as transitional “bridges” to assist offenders released from jail, the Community Corrections Center or prison as they return to their communities. Subsidy assistance is available to indigent offenders who lack basic support. Once the Probation/Parole Officer or Residential Counselor determines that the offender has little or no funds to pay for basic needs, a subsidy may be requested. Assistance may include clean and sober housing, food, bus tickets, medical/dental payments, or any other needs relating to the offender’s potential for successful community integration. Housing services are available through community clean and sober housing, or on a limited basis with transitional lodger beds at the Community Corrections Center. Re-entry back into the community best occurs when the tools for living a crime free life are in place.
Program Objectives:	To ensure that each offender returning to the community has a transitional plan in place prior to release from the institution.
Method(s) of Evaluation:	Case files will include a record of all transitional planning on each offender.

Monthly Average to be Served: 160

Type of Offender(s) Served:

- Probation
- Parole/Post-Prison
- Local Control

Crime Category:

- Felony
- Misdemeanor

Gender:

- Male
- Female

Risk Level:

- High
- Medium
- Low

**Which Treatment Provider(s) Will You Use Within This Program?**

Provider Name	Treatment Type <small>(ie., Anger Management, Cognitive, DV, Dual Diagnosis, Sex Offender, Inpatient Substance Abuse, or Outpatient Substance Abuse)</small>	CPC Y/N?	If Yes, Overall Score
Bridges to Change	Transition Services	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No	
Project Quest	Transition Services	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No	
		<input type="checkbox"/> Yes <input type="checkbox"/> No	
		<input type="checkbox"/> Yes <input type="checkbox"/> No	
		<input type="checkbox"/> Yes <input type="checkbox"/> No	
		<input type="checkbox"/> Yes <input type="checkbox"/> No	

**Funding Sources**

- State Grant-In-Aid Fund \$134,443.00
- Inmate Welfare Release Subsidy Fund \$70,802.00
- DOC M57 Supplemental Fund \_\_\_\_\_
- CJC Justice Reinvestment Grant \_\_\_\_\_
- CJC Treatment Court Grant \_\_\_\_\_
- County General Fund \_\_\_\_\_
- Supervision Fees \$20,000.00
- Other Fees (revenue) \_\_\_\_\_
- Other State or Federal Grant \_\_\_\_\_
- Other: Please Identify
- \_\_\_\_\_
- \_\_\_\_\_
- \_\_\_\_\_

Program Name:	Transitional Lodgers/Beds
Program Category:	Subsidy
Program Description:	To provide emergency or temporary lodging at the Community Corrections Center for probationers and parolees with no residence and to transition offenders from the institution and the Community Corrections Center back into the community. Frequently probationers and parolees are in need of emergency housing or more long-term subsidized lodging. High-risk offenders return from the institution with no residence and no community support. Still others, due to numerous circumstances, find themselves without a residence. These individuals would be at a higher risk to re-offend if these transitional beds were not available. This program works with high-risk, homeless offenders transitioning from prisons, the mentally ill, and sex offenders until alternative housing is located.  The Center's goal is to manage the transitional lodger population to 12 beds, with the flexibility to use up to 15 beds.
Program Objectives:	Ninety percent of transitional lodgers will successfully transition into the community.
Method(s) of Evaluation:	Quarterly data collection and review.

Monthly Average to be Served: 15

Type of Offender(s) Served:

- Probation
- Parole/Post-Prison
- Local Control

Crime Category:

- Felony
- Misdemeanor

Gender:

- Male
- Female

Risk Level:

- High
- Medium
- Low

Which Treatment Provider(s) Will You Use Within This Program?

Provider Name	Treatment Type <small>(ie., Anger Management, Cognitive, DV, Dual Diagnosis, Sex Offender, Inpatient Substance Abuse, or Outpatient Substance Abuse)</small>	CPC Y/N?	If Yes, Overall Score
		<input type="checkbox"/> Yes <input type="checkbox"/> No	
		<input type="checkbox"/> Yes <input type="checkbox"/> No	
		<input type="checkbox"/> Yes <input type="checkbox"/> No	
		<input type="checkbox"/> Yes <input type="checkbox"/> No	
		<input type="checkbox"/> Yes <input type="checkbox"/> No	
		<input type="checkbox"/> Yes <input type="checkbox"/> No	

Funding Sources

- State Grant-In-Aid Fund \$467,949.00
- Inmate Welfare Release Subsidy Fund \_\_\_\_\_
- DOC M57 Supplemental Fund \_\_\_\_\_
- CJC Justice Reinvestment Grant \_\_\_\_\_
- CJC Treatment Court Grant \_\_\_\_\_
- County General Fund \_\_\_\_\_
- Supervision Fees \_\_\_\_\_
- Other Fees (revenue) \_\_\_\_\_
- Other State or Federal Grant \_\_\_\_\_
- Other: Please Identify
- Washington County Local Levy \$300,000.00
- \_\_\_\_\_
- \_\_\_\_\_



Program Name:	Violation Hearings
Program Category:	Other Programs
Program Description:	To conduct parole, post-prison supervision, and interstate compact hearings, in response to new violations, and recommend appropriate sanctions to the Board of Parole and Post-Prison Supervision or Interstate Compact Office. This provides due process, notice of rights, and hearings, when required, for any offender alleged to have violated parole, post-prison supervision or interstate compact conditions.  The hearings ensure that statutory requirements are met and determine the corrective action to recommend if a violation occurred. A continuum of sanctions is available, including community service, electronic monitoring, house arrest, work release, and jail.
Program Objectives:	To conduct notice of rights and formal hearings on all alleged parole, post-prison supervision and interstate compact violators within the required period of time.
Method(s) of Evaluation:	Case records reflect actual notice of rights and formal hearings conducted, and the dates from allegation to disposition.

Monthly Average to be Served: 60

Type of Offender(s) Served:

- Probation
- Parole/Post-Prison
- Local Control

Crime Category:

- Felony
- Misdemeanor

Gender:

- Male
- Female

Risk Level:

- High
- Medium
- Low

Which Treatment Provider(s) Will You Use Within This Program?

Provider Name	Treatment Type <small>(ie., Anger Management, Cognitive, DV, Dual Diagnosis, Sex Offender, Inpatient Substance Abuse, or Outpatient Substance Abuse)</small>	CPC Y/N?	If Yes, Overall Score
Department Staff	Victim Services	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No	
		<input type="checkbox"/> Yes <input type="checkbox"/> No	
		<input type="checkbox"/> Yes <input type="checkbox"/> No	
		<input type="checkbox"/> Yes <input type="checkbox"/> No	
		<input type="checkbox"/> Yes <input type="checkbox"/> No	
		<input type="checkbox"/> Yes <input type="checkbox"/> No	

Funding Sources

- State Grant-In-Aid Fund \$77,299.00
- Inmate Welfare Release Subsidy Fund \_\_\_\_\_
- DOC M57 Supplemental Fund \_\_\_\_\_
- CJC Justice Reinvestment Grant \_\_\_\_\_
- CJC Treatment Court Grant \_\_\_\_\_
- County General Fund \_\_\_\_\_
- Supervision Fees \_\_\_\_\_
- Other Fees (revenue) \_\_\_\_\_
- Other State or Federal Grant \_\_\_\_\_
- Other: Please Identify
- Other County Fees \$9,346.00
- \_\_\_\_\_
- \_\_\_\_\_

Washington County  
2019-2021 Community Corrections Budget Summary

Program Name	Grant in Aid Fund	Release Subsidy Fund	Other Funds and Fees	Total
Administration	\$564,843.40		\$436,276.00	\$1,001,119.40
Community-Based Custodial Alternatives (House Arrest)			\$150,000.00	\$150,000.00
Community Service	\$30,549.00		\$192,000.00	\$222,549.00
<b>Custodial/Sanctioned</b>				
Sentenced/Sanctioned	\$11,728,263.38		\$5,975,339.62	\$17,703,603.00
Justice Reinvestment Prog.			\$3,775,166.86	\$3,775,166.86
Mental Health Services	\$403,679.00		\$126,720.00	\$530,399.00
Sex Offender Services	\$279,423.00		\$52,380.00	\$331,803.00
Substance Abuse Services	\$50,000.00		\$649,000.00	\$699,000.00
Supervision - Probation & Parole	\$9,681,053.50		\$8,719,451.72	\$18,400,505.22
Transition/Subsidy Services	\$134,443.00	\$70,802.00	\$20,000.00	\$225,245.00
<b>Other Programs:</b>			\$0.00	\$0.00
Anger Management			\$23,476.00	\$23,476.00
Batterer Intervention Services			\$80,000.00	\$80,000.00
Cognitive Programs	\$74,835.00		\$0.00	\$74,835.00
Drug Court	\$60,000.00		\$782,258.00	\$842,258.00
Employment Services			\$136,410.94	\$136,410.94
Recovery Mentors	\$349,710.00		\$572,508.00	\$922,218.00
Transitional Lodger Beds	\$467,949.00		\$300,000.00	\$767,949.00
Victim Services	\$586,835.72		\$217,119.28	\$803,955.00
Violation Hearings	\$77,299.00		\$9,346.00	\$86,645.00
<b>Total</b>	<b>\$24,488,883.00</b>	<b>\$70,802.00</b>	<b>\$22,217,452.42</b>	<b>\$46,777,137.42</b>

Washington County  
2019-2021 Sanctions and Services

Please indicate the **monthly average** number of offenders that participate in the sanctions/services listed below; **regardless of the funding source or how the sanction/service is paid for.** In other words, even if it's paid for by grants, levy's, or the offender, it should be counted in the total.

Custody

Corrections/Work Center 200

Electronic Home Detention <5

Jail 550

Substance Abuse - Inpatient 86

Non-Custody

Community Service/Work Crew 9

Cognitive NA

Day Reporting Center NA

Domestic Violence 21 referred

Drug Court 35

Employment NA

Intensive Supervision NA

Mental Health Services 223

Polygraph 65

Sex Offender 10 referred

Subsidy NA

Substance Abuse - Outpatient 38 referred

Transition Services 10

Urinalysis

Other program/service provided that does not fit into any of the above categories na



AGENDA

WASHINGTON COUNTY BOARD OF COMMISSIONERS

Agenda Category: Consent – Community Corrections

Agenda Title: APPROVE 2019-21 COMMUNITY CORRECTIONS BIENNIAL PLAN

Presented by: Steven Berger, Director of Community Corrections

**SUMMARY:**

The State of Oregon provides funding to Washington county for the administration of the Community Corrections programs and the purpose of this Agenda is to request the Board’s consideration and approval of the 2019-2021 Community Corrections Plan.

The overall plan is to be financed by a combination of state and local funding sources including: a) State Department of Corrections funding which is provided via the funding agreement associated with the Community Corrections Plan; b) funds from the County’s Public Safety Local Option Levy; c) County general funds; d) Fees/charges that are paid by offenders for services, and e) Other funds including grants and miscellaneous reimbursements.

**ADDITIONAL INFORMATION:**

**Community Feedback (Known Support/Opposition):**

As required by ORS 423.560 and 423.565, the Local Public Safety Coordinating Council has approved the plan on September 6<sup>th</sup>, 2019.

**Legal History/Prior Board Action:**

Approval of an additional \$100,000 in contingency and \$336,409 in Local Option Levy dollars to cover Oregon State IGA reductions in budget allocation on August 13, 2019

**Budget Impacts:**

An additional \$100,000 in contingency and \$336,409 in Local Option Levy dollars were approved to be added to the Community Corrections Budget to cover Oregon State IGA reductions in budget allocation on August 13, 2019

The 2019-21 Community Corrections Plan is hyperlinked here and available at the Clerk’s desk.

**DEPARTMENT’S REQUESTED ACTION:**

Approve Community Corrections 2019 – 21 Biennial Plan

**COUNTY ADMINISTRATOR’S RECOMMENDATION:**

I concur with the requested action.

APPROVED WASHINGTON COUNTY  
BOARD OF COMMISSIONERS  
MINUTE ORDER # 19.319  
DATE 9.17.19  
BY [Signature]

Agenda Item No.	<u>2.i.</u>
Date:	09/17/19