July 21, 2017

Andy Duyck, Chair
Washington County Board of Commissioners
155 N. First Avenue, Suite 300
Hillsboro, OR 97124

Commissioner Duyck:

On behalf of the Washington County Public Safety Coordinating Council (PSCC), I am writing to advise the Board of Commissioners that we recommend approval of the 2017-2019 Community Corrections Plan and Justice Reinvestment Grant application. The Plan received approval by the voting members present on July 21, 2017.

The PSCC continues to support the Department in its balanced approach to public safety through the varied programs and services it provides. We endorse the Plan as submitted.

Thank you for your consideration of our recommendation.

Sincerely,

Lindsay Coppinger, Chair
Public Safety Coordinating Council
Washington County Department of Community Corrections
2017-2019 Biennium Plan Table of Contents

Introduction from the Director............................................................................................................................6
Our Mission ......................................................................................................................................................... 8
Our Strategic Goals.............................................................................................................................................9
Behavior Change and Accountability...............................................................................................................10
Resource Management.....................................................................................................................................11
Probation and Parole Services.........................................................................................................................12
Community Corrections Center........................................................................................................................16
Program Services..............................................................................................................................................18
Center for Counseling and Victim Services .....................................................................................................22
Administration ................................................................................................................................................... 23
Data and Graphs ............................................................................................................................................... 24
Washington County State Cover Letter............................................................................................................37
Washington County Budget Summary .............................................................................................................38
Washington County Program Descriptions ..................................................................................................... 39
Washington County FY 17-18 Organizational Chart........................................................................................59
Community Corrections FY 17-18 Organizational Chart ................................................................................60
Introduction from the Director

Welcome to the Washington County Community Corrections (WCCC) Biennial Plan for 2017 – 2019. Our department has a long established reputation for being an effective leader in evidence-based community corrections built upon the foundation of a working “change agent” relationship between the agency and our clients under supervision. As our mission states, We Enhance Community Safety by Promoting Positive Behavior Change and our Values describe the manner in which we strive to deliver services.

The following biennial Community Corrections Plan will begin by outlining the operating values driving our mission and a summary of our strategic plan implementing the next phase of our Evidence Based Practices Initiative (EBPI) for the 2017 – 2019 biennium. The EBPI strategic plan is followed by graphs and charts depicting an overview of the population under supervision, demographics, our recent performance measures and outcomes, and department revenues and expenditures. Next, a summary provides an introduction to the department’s services and programs associated with our five divisions: Probation and Parole, Community Corrections Center, Program Services, Center for Counseling and Victim’s Services, and Administration. Lastly, the Community Corrections Plan will provide an outline of the department budget and provide the state required program descriptions.

During the previous biennium, 2015 – 2017, our department initiated a comprehensive evidence-based process to develop a Community Corrections Practice Model specific for Washington County. By designing a standard methodology and case-management strategy within our “Version 1.0”, all department staff will integrate evidenced-based practices within their respective classifications for a consistent approach throughout the department. Further, if followed with fidelity through an active Continuous Quality Improvement process, we believe the results will prevent more crime.

Our department completed the design process for the practice model “Version 1.0” in 2016 with the understanding that the practice model will continue to evolve. The following Community Corrections Plan was created to allocate the necessary resources to implement the Practice Model “Version 1.0” and build a framework guiding our future activities. While the Washington County Practice Model provides a consistent evidence-based case management strategy, community supervision will continue to be risk based with specialized teams targeting Domestic Violence, Sex Crimes, Mental Health, and Substance Abuse.

The primary performance measure for our work is recidivism: the conviction rate of offenders under our supervision. The long standing measure of recidivism relating to a felony conviction within three years in Washington County shows over 70% of PPS/Parole and Probation offenders are not convicted of another felony crime. Further, Washington County is 4.7% below the statewide 3 year average. The 3 year average relating to misdemeanor crime is 11.65%. By the recidivism definition including both misdemeanor and felony crimes (within three years of admission to community supervision) for those under supervision in Washington County over 60% of those on PPS/Parole and Probation are not convicted of a misdemeanor or felony crime; 1.34% below the statewide average.

70% of PPS/Parole and Probation offenders are not convicted of another felony crime

Over 60% those on PPS/Parole and Probation are not convicted of a misdemeanor or felony crime
The department is projecting a community caseload of approximately 3300 offenders assigned to one of three levels of supervision based on their risk to reoffend: High and Medium, Enhanced Low, and an administrative case-bank. Caseloads for our highest risk populations will range from an average of 55 (sex offenders, domestic violence, and mentally ill) to 65 (general caseloads of property and drug offenses). Approximately 800 low risk cases will be supervised on enhanced low risk caseloads that average about 150 cases, and the administrative case bank which averages 650.

The Program Services Division has developed an array of evidence-based services over the past several years. We have been able to expand many of these services beyond what we could provide with our available funding by partnering with local community agencies and successfully competing for grants. Programs include substance abuse treatment, recovery mentors, clean and sober housing, and other services focused on reducing future criminal behavior. The Department will continue to aggressively pursue partnerships and grants seeking opportunities to enhance services; our priority continues to be a system in which supervision, services, and sanctions are employed in a balanced way.

The Community Corrections Center will continue to provide work-release and transition services with the capacity to serve up to 215 residents. We will serve approximately 2,000 offenders per year with a structured living environment that focuses on accountability, employment, cognitive skill building, drug and alcohol treatment services, and mental health services. The Center also provides Custodial Home Supervision through a contracted community provider utilizing electronic continuous alcohol monitoring (CAM) technology and a global positioning system (GPS). The state-of-the-art technology provides increased supervision options for offenders residing at home, expands our continuum of custody option, and enhances program accountability.

The department’s center for Counseling & Victims’ Services (CVS) works to support victims, advocate for human rights, reduce the effects and risks of harm, provide public education, and facilitate a strong and healing community. The CVS is a dynamic, creative, and evolving program; committed to the expansion of victims’ resources, the promotion of psychological and social health, and education for the community. The CVS mission is to provide counseling, advocacy, education, and referral services that help liberate people from the effects of criminal harm, encourage healthy relationships, and promote a responsible community. CVS also partners closely with government and community partners to encourage a network of care.

The Community Corrections Plan that follows includes specific steps outlining how we will Enhance Community Safety by Promoting Positive Behavior Change: by engaging with our clients through the new practice model to change behavior and reduce recidivism; ensure that we are hiring staff with the right skills for this work, provide staff with appropriate training and ongoing support; continually and rigorously conduct risk assessments of our population, and address the criminogenic needs that emerge from those assessments; and address the needs of victims of crime and help restore the community.

We are proud of the department’s accomplishments to date and ready for the next phase of our Evidence Based Practices Initiative targeting full implementation of our Practice Model v1.0. We look forward to working with our community and public safety partners during this new biennium to achieve our goals providing Washington County an exceptional level of evidence-based community corrections services.

Sincerely,

Steve Berger, Director
Our Mission

Our mission is to enhance community safety by promoting positive behavior change.

To accomplish our mission we hold the following core values:

**Provide** a continuum of supervision, sanctions, and services that reduces criminal conduct and promotes pro-social behavior change;

**Deliver** services in a respectful and supportive manner, consistent with the research that a constructive working relationship is essential when trying to facilitate behavior change;

**Restore** damaged lives and fractured families by assessing needs, referring to appropriate services, and removing barriers;

**Celebrate and respect** the diversity, creativity, rights, and responsibilities of each member of our organization and our community;

**Foster** a work environment where everyone is treated with courtesy and respect;

**Provide** employee training that is consistent with the Department’s Mission and Values and reflects a responsible investment in our employees’ professional development;

**Utilize** knowledge, research, and evaluation to place priorities on services and allocate resources;

**Deliver** services in a cost-effective manner;

**Work** in partnership with the community; and

**Create** balance in the criminal justice system by focusing attention on the reparation of harm to individual victims and the community.
Our Strategic Goals

During the next two years WCCC will refine and improve our efforts in four goal areas:

**Behavior Change**
Through the WCCC practice model we will work with the clients under our supervision to reduce recidivism and their criminogenic risk:
- Align supervision strategies with criminogenic risk, need, and responsivity;
- Provide cognitive behavioral interventions and treatment as needed;
- Build rapport and enhance offender motivation; and
- Work with offender support system, families, and community.

**Accountability**
We will hold offenders accountable for their actions:
- Align supervision intensity and access to services with criminogenic risk, need, and responsivity; and
- Utilize effective rewards, interventions, and sanctions.

**Resource Management**
Services and resources will be sustainable, cost-effective, evidence-based, and performance based:
- Collect and use accurate data and receive evidence to make resource allocation decisions;
- Implement Continuous Quality Improvement process for internal and contracted services; and
- Recruit, hire, develop and manage staff and volunteers with the right core competencies.
- Commitment to Victims and Community – We will respect and address victims’ rights and needs contributing to community reparation:
  - Provide culturally appropriate services to enhance our accessibility for victims and community members;
  - Collaborate with criminal justice agencies, professionals, advocates, and community on meeting victim needs;
  - Provide victim services and support community efforts in providing services to victims and their families; and
  - Make all reasonable efforts to collect victim restitution and court costs.
Behavior Change

Our community corrections practice model is an integrated set of evidence-based practices and principles (EBP) that we believe will result in positive public safety outcomes if they are supported by the agency and followed with fidelity by our staff. The practice model describes the EBP’s that department staff should follow to prevent more crime and promote the social and human capital, rehabilitation, of people under supervision.

The practice model takes place within the context of the role of the Probation & Parole Officer and Community Corrections Center Counselors as “change agents”, as well as the larger social and cultural context of the agency, and three core components frame the practice model:

**The Platform of Supervision:** the foundation for all supervision sessions consists of four domains of staff-client interaction:
- Motivational Interviewing;
- Cognitive Behavioral Coaching;
- Sanction/Reward Strategies; and
- Brokering of Service and Referrals.

**The Change Agent Navigation System:** helps department staff, as change agents, to chart a course that maintains non-voluntary client engagement and guides interactions towards positive outcomes; and

**The Continuous Assessment Process:** a process that progressively identifies and addresses relevant change targets through staff-client dialogue and action around the targets.

Collectively, the three components help people under supervision build momentum and direction in their change process and guide staff working with them to support the change process. The three components also enable line staff to grow in autonomy, competence and purpose; three factors that are central to staff well-being and motivation.

Accountability

Effective application of our supervision and case management practice model designed to reduce recidivism and offender criminogenic risk requires offender accountability. To achieve accountability we will provide active supervision, services, and the proper balance of intentional sanctions and rewards. In turn, the offender has responsibility for reaching a conclusion about what behavior or harm has taken place, owning it, and taking action to repair it.

**Probation & Parole Officers and Community Corrections Center staff** will enforce accountability with suitable rewards and sanctions through the following key action steps:
- Establishing clear behavioral expectations;
- Monitoring expectations;
- Using appropriate negative and positive reinforcements to maintain the expectations; and
- Resetting new behavioral expectations as the client makes progress.

The Community Corrections Center will continue to utilize the department’s electronic monitoring program (EM) providing an enhanced level of community supervision for residents released into the community.
for treatment, employment, or passes. Specifically, all Domestic Violence (DV) and Sex Offender (SO) residents within the CCC will be enrolled in the EM program improving accountability through GPS tracking and/or Secure Continuous Remote Alcohol Monitoring.

Our goal is to further enhance how accountability is achieved through contacts with offenders, analysis of violations, recommendations for sanctions, provision of encouragement and motivation, and the ongoing monitoring of an offender’s progress.

**Resource Management**

Resource management is the process of ensuring that our financial decisions are consistent with our mission, values, and operational goals. Consistent with SB 267, we are committed to delivering services that are evidence based, cost-effective, and sustainable. Further, these commitments apply to both our financial and human resources.

To ensure effective resource management, we will enhance our data integrity for informed decisions through the development of a departmental Continuous Quality Improvement Plan (CQI). CQI, not to be confused with quality assurance, is a process that can better ensure a set of desired practices are delivered in the manner they were intended, continuously and over time. CQI is an approach that is built upon a partnership between the one engaged in the use of the professional skills, either department staff or contracted service providers, and the individual conducting the CQI process. Each party is mutually seeking to learn and grow, and to this end, achieve incremental improvements toward the attainment of a more effective outcome. For the purpose of our plan we define CQI as: A set of professional development opportunities that generate current, specific feedback for the purpose of ensuring that services and practices are delivered in the intended manner.

The primary goals of our CQI process are to:

- Identify practices in need of change and determine the specific enhancements needed to support improvements in the quality of service delivery (such as staff recruitment; training; coaching; technology; incentives, etc.); and
- Improve outcomes.

Key action steps for our CQI plan include:

- Review current data collection process;
- Determine what data needs to be captured and at what level;
- Evaluate program effectiveness;
- Ensure offender assessments are completed with fidelity;
- Conduct audits to ensure case plans are developed consistent with practice model; and
- Align audit and performance appraisals with job expectations and competencies.

**Commitment to Victims and Community**

The goal of our behavior change efforts with offenders is to enhance vital, healthy, and safe communities improving the quality of life for all citizens. To that end, healthy communities require victim and community reparation in response to crime. In this goal area, we pledge to continue to respect and address victims’ rights and needs, and to help restore the community.

As an active community partner we will hold offenders accountable through our practice model and seek opportunities for offenders to assume responsibility and carry out tasks to restore victims and the community. Key action steps for us include:

- Enhance opportunities for victim-offender mediation;
- Develop an action plan for increasing the collection of restitution for victims;
- Develop “Community Centered” Work Crew program focused on reparation of the harm crime has caused; and
- Update resources, forms and the website to ensure that materials are helpful and culturally appropriate.
The Probation and Parole Division supervises approximately 3,300 offenders, with approximately 60% assessed as high or medium risk to re-offend. During the 2015-2017 biennium we were able to reduce our P&P Officer caseload ratio to 1:55-65 for high and medium risk offenders. The high and medium risk PPO caseload ratio of 1:55-65 allows for active supervision within the community. The division is divided into specialized teams, each serving a specific population. This organizational structure allows the department to focus expertise and resources where they are needed most. Lower risk offenders are supervised on larger caseloads with reduced contact requirements outlined below.

Supervision services assist in holding offenders accountable to the conditions of their supervision, while supporting their efforts to live successfully in the community. There is emphasis on engaging offenders through proven strategies and evidenced based activities directed at reducing criminal behavior. These include finding and retaining employment, actively participating in treatment and skill building programs, and developing a system of community supports that reinforces long-term stability.

Supervision consists of the following elements:
1) assessment of the offender’s risk to re-offend; 2) development of a case-plan to address the offender’s needs and risk to the community; 3) contact with the offender, their family, therapists, and others for monitoring compliance and providing support; 4) intervention when the offender is not following the conditions of supervision; and 5) informing the Court and Board of Parole and Post-Prison Supervision of non-compliance and recommending sanctions. The intensity of supervision varies, depending upon the risks and needs of each offender.
Parole and Probation Services:

Intake and Presentence Investigations
Intake: Receives all incoming supervision and investigation cases, assembles necessary background information, conducts criminal risk assessments, and assigns each case to the appropriate specialty team. The staff makes team assignments based on an offender’s risk to the community and specific needs. Approximately 2,500 offenders are expected to be processed by Intake during the year.

PSI: Completes pre-sentence investigations to provide background and offense information to the court to assist in making sentencing decisions. During the last year we completed 26 pre-sentence investigations.

Low Supervision Team
LST: Approximately 400 low risk offenders will be supervised by the Low Supervision Team (LST) with an officer to offender ratio averaging 1:200. Some will move to the LST after doing well on a higher level of supervision. Others will be determined to be low risk at intake and will be assigned directly to the LST. Following establishment of a supervision plan, Probation/Parole Officers will not have routine contact with these offenders, but will rely on file reviews and treatment reports to verify compliance with supervision conditions.

Enhanced Low Supervision: Provides low-level supervision to approximately 400 offenders with an officer to offender ratio averaging less than 1:130. Many of these cases were initially supervised at a more intensive level but demonstrated an ability to comply with supervision conditions. Client contact and file reviews occur at least quarterly to monitor treatment and other court-ordered conditions.

Department wide there are over 900 offenders supervised on low and enhanced low supervision.

Mental Health
Two Mental Health PO’s provide specialized assessment, supervision, and sanctions to approximately 120 offenders experiencing serious mental illness. There is an emphasis on close coordination with institution and community services to support progress in treatment and to ensure quick response to deteriorating behavior. The officers have specialized training and experience working with individuals with severe mental illness.

Mental Health Court
Mental Health Court is a criminal court program designed to work with non-violent individuals who would likely struggle to fulfill probation obligations because of a mental health condition. The program consists of three phases, lasts a minimum of one year and the conditions of probation are tailored to the individual needs of each participant. Upon successful completion of all the Court ordered conditions the participant will graduate from the program and the participant’s probation may be terminated successfully. Mental Health Court is a collaborative effort that includes the Court, District Attorney’s Office, the Defense Bar, the Sheriff’s Office, Mental Health, and Community Corrections.

Chemical Dependency
Provides assessment and referral, supervision, and sanctions to approximately 1,200 offenders, most of whom are substance abusers. Staff is trained to understand treatment and relapse prevention issues to more effectively support the treatment process. Close coordination with community treatment providers and regular drug screening help hold offenders accountable.

Adult Drug Court
A pilot Drug Court was started in March 2005 and has proved effective in curbing the cycle of addiction and related criminal behavior. Drug Court relies on intensive treatment, a high level of offender accountability to the Court, and coordinated case processing between the Court, District Attorney, Defense Counsel, Sheriff, Community Corrections, and treatment.

Participants attend treatment several times a week, submit to frequent drug testing, report to a probation officer, receive home visits from a Sheriff’s deputy, and appear in court weekly to report progress to a judge. Those who complete the program avoid a jail sentence and may have criminal charges reduced or dismissed. The program length averages 20 months per graduate. Through partner funding arrangements with Washington County Health and Human Services and the State of Oregon, additional monies have allowed the Drug Court to continue serving an average of 40 individuals.
**Female Supervision & Services**

The female specific caseloads provide services to approximately 350 of the Department’s most criminally-involved women, the majority of whom have children and are involved with DHS. Specially trained officers emphasize assessment, referral to treatment services, and close coordination with child welfare workers.

**Sex Crimes Team**

The Sex Crimes Team provides specialized supervision and services to approximately 500 offenders convicted of sex offenses. Specially trained staff works closely with therapists, families, victims, and law enforcement agencies to hold offenders accountable and ensure they receive needed services. By working with these other individuals and agencies, staff helps create an informed community network that assists in the monitoring of offenders throughout supervision and beyond.

The sex offender supervision team is made up of Parole and Probation Officers who have been specially trained to supervise this difficult population. Supervision focuses on establishing a community network that will support and monitor each offender. This network commonly includes specialized sex offender therapists, Child Welfare, family members, victims and law enforcement agencies. Throughout the supervision period, communication among network members is facilitated through regular case staffing’s as well as frequent, informal discussions with team members. The sex offender program begins with a clinical assessment by a qualified therapist and a polygraph to assist in determining the extent of the offending behavior. Most offenders then participate in weekly group therapy sessions for periods up to several years, with continued periodic polygraphs. If testing shows an individual has problems with deviant arousal, aversive conditioning utilizing the plethysmograph instrument is employed. In some situations medications have also proven effective in reducing deviant thought patterns. Supervision for sex offenders can be quite lengthy, with an increasing number being released from prison with parole terms of 10 to 20 years.

**Integrated Re-entry Intensive Supervision & Services: IRISS**

Funded through the Justice Reinvestment Initiative, the IRISS Program seeks to reduce the amount of DOC prison intakes by Washington County and divert appropriate offenders to enhanced community supervision; utilize concepts of Risk and Need to determine viable sentence options; create and enforce EBP conditions of supervision; and hold offenders accountable through improved matching of supervision, services, and sanctions based upon the needs of offenders.

Prior to sentencing, the Court will typically refer drug and property offenders facing a prison commitment for a pre-sentence IRISS assessment with consent of the District Attorney and Defense Attorney. The Court grants a minimum of 3 weeks for the IRISS assessment to be completed and distributed the report to the Court, prosecution, and defense. The pre-sentence assessment will include PSC, LS/CMI or WRNA, URICA, TCU Drug Screen assessment, and additional information relating to criminogenic risk and need.

If sentenced to community supervision with the IRISS Team, offenders will receive enhanced supervision and services including (but not limited to) mentoring, housing, employment, substance abuse, and cognitive behavioral therapy.

IRISS will also accept Dispositional Departures and Second Look offenders.

**Family Sentencing Alternative Pilot**

The Family Sentencing Alternative Pilot (FSAP) model is a state funded program designed to work with non-violent offenders that are facing a prison sentence, and is a parent or legal guardian at the time they committed their current offense. The overall goal of the program is to reduce the number of children placed into foster care while reducing the overall DOC prison commitments and reducing recidivism by improving offender functioning in the community.
Prior to sentencing, the Court will typically refer potential offenders facing a prison commitment for a pre-sentence FSAP assessment with the consent of the District Attorney and Defense Attorney. Community Corrections will complete the assessment within 5 days and submit a report outlining the defendant’s criminogenic risk factors and make a recommendation regarding community supervision, including conditions needed to address the risk factors in the community.

If sentenced to community supervision, offenders will receive an enhanced level of supervision as well as services that may include housing, mentoring, parenting skills, substance abuse treatment, and cognitive behavioral therapy. In addition, the PO will communicate with DHS to verify any open cases they may have, and coordinate supervision and services as needed.

**Domestic Violence**
Provides specialized assessment and referral, supervision, and sanctions to approximately 650 batterers. Casework involves significant victim contact and close coordination with criminal justice, treatment, and social service agencies. Staff has completed intensive training in how to work effectively with victims and perpetrators.

**Hispanic Services**
Provides assessment and supervision to approximately 125 monolingual Spanish speakers. There is an emphasis on close coordination with community treatment and social service agencies serving the Hispanic population. The bicultural staff understands the cultural barriers that can sidetrack progress under supervision and works closely with offenders to help them understand the criminal justice system and the community services available to assist.

**Sanctions: Options for Responding to Violations**
The Department has access to a range of sanctions for responding to non-compliance with supervision conditions. Probation/Parole Officers can return violators to court or a parole hearings officer to determine a consequence. But statute also allows officers to use Intermediate Structured Sanctions with felony offenders. An officer can impose a sanction if an offender waives his/her right to a hearing and if the District Attorney and Court do not object within a specified period of time.

Officer-imposed sanctions offer the advantage of a quick response to violations, which is clearly identified in the research as critical for punishment to be effective, and they save the criminal justice system considerable time and money by precluding the need for a formal Court or Parole Board hearing. The sanctioning authority of Probation/Parole Officers has been expanded, with the approval of the Washington County Court, to include misdemeanants. This has afforded an even greater opportunity for system savings, while allowing Probation/Parole Officers the opportunity to intervene quickly in the criminal and self-destructive behaviors of misdemeanants who violate the conditions of their supervision. A range of sanctions allows for a response that is appropriate to the offense and tailored to the risks and needs of the offender.

The following continuum of options is available:
• Verbal Warnings
• Increased Supervision Level
• Community Service
• Electronic Monitoring/GPS
• House Arrest
• Community Corrections Center
• Jail
• Prison

There is an emphasis on using the least restrictive sanction necessary to gain compliance. Whenever possible and appropriate, sanctions are used that allow offenders to retain jobs, maintain connections to the community, and participate in needed treatment services. Jail is reserved for those offenders who have been unresponsive to less restrictive options or who pose a serious risk.
Community Corrections Center

The Community Corrections Center is a 215 bed residential transition facility operated by the Community Corrections Department. The Community Corrections Center (CCC) provides offenders with a secure, structured living environment, while focusing on accountability, employment, treatment, and skill building. The CCC also provides a house arrest component, the Custodial Home Supervision Program, providing a cost effective alternative to the CCC while still providing structure, intensive supervision, and access to treatment.

The Community Corrections Center provides a full range of programs to address the criminogenic factors that place offenders at risk to re-offend. Programs include outpatient and residential substance abuse treatment, mental health evaluation and treatment, employment counseling and job referral, cognitive skills training, and life-skills programs such as anger management, prison fellowship, and 12-step support groups.

The center also offers an intensive drug and alcohol treatment program which presently designates 24 beds for men and 12 beds for women. The residential portion of this program includes cognitive restructuring, relapse prevention, family participation, and services addressing criminality. The transition/aftercare portion focuses on employment services, community support groups, mentor services, and referrals to clean and sober housing. The residential drug and alcohol treatment program was evaluated with the CPC (Correction Program Checklist) twice in the past twelve years and ranks in the top 8% nationwide for compliance with evidence based practices.

The CCC staff monitors compliance with Court and Post-Prison Supervision conditions. Residents participate in a risk assessment process at intake and continue with an individualized case plan based on their history and recent behavior. Residential counselors work with each resident to develop an individualized case plan for services that promote a constructive stay at
the Center and facilitate successful transition back into the community. Correction Specialists have primary responsibility for monitoring the security of the facility as they regularly walk through each dormitory interacting with the residents. Security is further enhanced by the design of the facility which allows for easy visual and auditory surveillance.

Case plans and goals are mutually developed and agreed upon between the counselor and resident. These goals are determined by criminogenic risk, need, and the length of stay. Residents who are at the Center for one or two weeks will have the goal of being connected to treatment prior to release. The average length of stay at the center is currently 32 days and for these residents the goals focus on entering treatment and finding employment. Residents who are at the center for 60 days or more have goals that include participating in intensive treatment and continuing with aftercare services, partnering with a mentor when transitioning to the community, finding employment, and moving into drug and alcohol free housing upon release.

**Custodial Home Supervision (House Arrest)**

Custodial Home Supervision (CHS) and Electronic Monitoring (EM) include two forms of monitoring services: GPS Tracking, and Continuous Alcohol Monitoring (CAM). Community Corrections contracts with an independent provider for state of the art GPS Tracking and CAM. The GPS system is a one piece bracelet used for offender tracking and setting inclusion or exclusion zones. The GPS can also be used for curfew monitoring, house arrest, or as an enhancement to community supervision. GPS does not require a landline, and provides two levels of monitoring:

Active: Immediate notification via e-mail or text of violations. Cell phone 24/7 notification available upon request. Instant locater 24/7 and ;

Passive: Activity downloaded into the system every 6 hours. No immediate notification of violations. Instant locater 24/7.

CAM utilizes transdermal alcohol monitoring which provides for one test every 30 minutes. Samples of perspiration are drawn into a collection chamber of the bracelet and then ran across a fuel cell to determine alcohol content. Data downloads into the provided base station, The CCC, Probation & Parole, or contractor office.

Participation also includes regular office visits and individualized programming. The program is used as a reward for residents demonstrating good behavior within the CCC who are either employed, in school, complying with CCC rules and programs, and have authorization from the Court. Regular urinalysis is provided. The program is generally offender-paid and limited to those with a safe clean and sober residence. The typical length of stay within the CHS program is 10 to 30 days in length.

**The following populations are served through the Center and/or Custodial Home Supervision:**

**SENTENCED:** Offenders are sentenced directly to the Center or Custodial Home Supervision or serve out the balance of a sentence that started at the jail. Sentenced offenders currently occupy approximately 58% of Center beds.

**SANCTIONED:** Center beds and Custodial Home Supervision slots are used for short-term sanctions for probation and post-prison supervision offenders. They offer probation/parole officers a quick response to non-compliance, within a structured setting that provides programs to address problem behaviors. Sanctioned offenders currently occupy approximately 7% of Center beds.

**LOCAL CONTROL (SB 1145):** This population includes those offenders who are serving twelve months or less for a felony conviction or revocation of felony probation. This group also includes parole and post-prison supervision offenders serving a sanction of 31-90 days and offenders who have been revoked on post-prison supervision serving a sanction up to 180 days. Local control currently occupies approximately 28% of Center beds.

**TRANSITIONAL LODGERS:** The Center’s goal is to manage the transitional lodger population to 12 beds, with the flexibility to use up to 15 beds. This program works with high-risk, homeless offenders transitioning from prisons, the mentally ill, and sex offenders until alternative housing is located. Lodgers must agree to abide by supervision conditions and Center rules to remain in the program. They must work, or actively pursue it, while seeking other housing. They must also participate in programs at the Center that can facilitate their transition back into the community.
The primary focus of the Program Services Division is to provide treatment and support services to the offender population. Services are delivered through a combination of Department staff and contract agencies. With treatment and support as an emphasis, it is expected that offenders have a far better opportunity to change criminal behavior and live crime-free.

On average, at any point in time, approximately 2,700 Washington County offenders are participating in some form of treatment. Subsidy assistance is used as leverage to quickly enroll individuals in treatment. This, in turn, enables the offender to begin addressing treatment issues without delay.

The Affordable Health Care Act expanded health care eligibility to a sizable portion of individuals on probation, parole, and post-prison supervision. The expansion of Medicaid, a key provision of the health care reform law, is the main vehicle for delivering health care to former prisoners. Both physical and behavioral health coverage is available to eligible offenders and we anticipate this additional coverage will significantly enhance access to treatment services for this population.

**Substance Abuse Services**

The Substance Abuse Program is designed to facilitate treatment services to male and female offenders. An estimated 80% of supervised offenders struggle with some form of substance abuse. The program develops services, assists Probation/Parole Officers in the client referral process, and provides assessments, case management, and a range of treatment services. Major services include drug and alcohol education, urinalysis testing for non-compliance, outpatient, intensive outpatient, residential treatment, clean and sober housing, and mentor services to help offenders become active in the recovery community.
Community Service
The community Service Program provides a sentencing alternative for courts and intermediate sanction option for adult offenders who fail to comply with conditions of supervision. This biennium our agency records indicate 2,900 offenders entered the Community Service Program, and with existing participants, generated about an annual average of 33,000 hours of community service labor (76,721 hours were ordered in 2016). Participants may either complete their community service with an approved non-profit organization or participate on supervised work crews with Washington County Land Use and Transportation Road Crews. Some of the several approved non-profit agencies are the Oregon Food Bank, Habitat for Humanity (Re-Store), Salvation Army, The Good Neighbor Center and Loaves and Fishes. Defendants who participate on supervised work crews may earn credit that translates into direct payment of probation supervision fees, treatment fees, or Court Ordered financial obligations.

Employment Services
Research clearly indicates that when offenders are meaningfully employed and receiving a living wage they are less likely to commit crimes. The Department maintains a partnership with the Oregon Employment Department to assist offenders in finding appropriate jobs. Emphasis is on jobs with long-term potential. There is a three-quarter-time employment counselor at the Community Corrections Center who teaches residents how to search for employment, develop resumes, fill out applications, interview, and retain jobs.

Mental Health Services
Appropriate intervention and treatment at the earliest possible time are essential in treating offenders with mental illness. A variety of mental health services, which includes evaluation, referral to group and individual treatment, and medication are available. The Department utilizes local mental health agencies to provide housing and case management services as needed.

A study conducted in conjunction with Oregon Health Sciences University showed that the incidence of mental illness in our resident offender population is considerably higher than previously thought. The study found disturbingly high levels of depression, anxiety, post-traumatic stress disorder, and/or chemical dependency in 86% of study participants. The high prevalence of co-occurring disorders makes treating this population an even greater challenge.

The Department contracts with a psychiatric nurse practitioner for eight hours per week to provide evaluations and prescribe medications when needed. While the Department’s psychiatric services play an important function, they continue to fall far short of the demand.

Subsidy Assistance
The Subsidy Assistance Program is available to indigent offenders who lack basic support. Once the Probation/Parole Officer or Resident Counselor determines that the offender has little or no funds to pay for basic needs, subsidy assistance may be requested. Assistance may include clean and sober housing, food, bus tickets, medical/dental payments, or any other needs relating to the offender’s potential for successful community integration. Twelve indigent beds at the Community Corrections Center are presently available for homeless offenders, as well as additional clean and sober housing in the community. Every effort is made to ensure that adequate services are available to meet existing or emerging needs.
Clean and Sober Housing

The Department recognizes the importance of offering clean and sober housing options to offenders. The likelihood of maintaining sobriety and progressing in treatment is clearly related to the housing environment the offender resides in.

Since 2001, the Department has strongly advocated and assisted in the creation of over 300 new clean and sober beds throughout the County. Total clean and sober beds currently available under contract are:

<table>
<thead>
<tr>
<th>Facilities</th>
<th>Male Beds</th>
<th>Female Beds</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Bridges to Change</td>
<td>5</td>
<td>29</td>
<td>51</td>
</tr>
<tr>
<td>Fairhaven Recovery Homes</td>
<td>11</td>
<td>60</td>
<td>99</td>
</tr>
<tr>
<td>Fresh Start</td>
<td>5</td>
<td>42</td>
<td>57</td>
</tr>
<tr>
<td>Homeward Bound</td>
<td>7</td>
<td>52</td>
<td>62</td>
</tr>
<tr>
<td>House of Hope Recovery</td>
<td>3</td>
<td>0</td>
<td>19</td>
</tr>
<tr>
<td>Oxford Houses</td>
<td>19</td>
<td>107</td>
<td>144</td>
</tr>
<tr>
<td><strong>Totals</strong></td>
<td><strong>50</strong></td>
<td><strong>290</strong></td>
<td><strong>432</strong></td>
</tr>
</tbody>
</table>

Utilization of community clean and sober housing has been instrumental in increasing offenders’ involvement in treatment, participation in support groups, higher employment rates and reduction in new criminal activity.

Sex Offender Services

The Sex Crimes Team, described in the Probation and Parole Division section, consists of parole and probation officers who have been specially trained to supervise this challenging population. Supervision focuses on establishing a community network that will support and monitor each offender. This network commonly includes specialized sex offender therapists, Child Welfare, family members, victims and law enforcement agencies. Throughout the supervision period, communication among network members is facilitated through regular case staffing’s as well as frequent, informal discussions with team members.

Sex offender treatment services generally begin with a clinical assessment by a qualified therapist and a polygraph to assist in determining the extent of the offending behavior. Most offenders then participate in weekly group therapy sessions for periods up to several years, with continued periodic polygraphs. If testing shows an individual has problems with deviant arousal, aversive conditioning utilizing the plethysmograph instrument is employed. In some situations medications have also proven effective in reducing deviant thought patterns. Supervision for sex offenders can be quite lengthy, with an increasing number being released from prison with parole terms of 10 to 20 years.

Cognitive Services

Research has shown that cognitive programs, which assist the offender in altering criminal thinking patterns, change the way offenders make decisions and, ultimately, the way they live their lives.

Programming focuses on the characteristics most associated with continued criminal behavior, including:

- Anti-social attitudes and beliefs
- Lack of empathy for victims
- Attitudes towards authority
- Drug and alcohol abuse
- Lack of responsibility
- Anger/aggression
- Association with other criminals

The Department has employed a cognitive treatment model, Moral Reconation Therapy (MRT), which has proven successful in providing long-term reduction in future criminal behavior. Referrals to Moral Reconation Therapy are based on offender needs and assessed risk to re-offend.
Specialized Treatment Services

Specialized services, including MRT, anger management, dual diagnosis treatment, relapse prevention, and life skills groups, are available to offenders in need. Special treatment services, which integrate the family into the treatment process, will continue to be an increasing area of attention. Groups are conducted in the Community Corrections Center and available to both Probation/Parole and Corrections Center participants.

Transitional Services

The successful transition of offenders back into the community from state prisons or the jail is enhanced when services are available to help meet their needs. These services include clean and sober housing, meals, transportation, treatment, and any other service that enhances one’s chances of success.

The coordination of offender transitional services is obtained through the cooperative planning of Prison Release Counselors, Corrections Center Residential Counselors, and Parole/Probation Officers. Additionally, Probation/Parole Officers and Recovery Mentors are assigned primary responsibility for prison “reach-in” services to facilitate pre-release planning.

Volunteer Services

The Volunteer/Intern Program is responsible for recruiting, selecting, training and placing qualified volunteers and interns to assist the department and community in a variety of functions. Graduate counseling interns have provided a range of counseling and research services to clients. Other volunteer/students assist in monitoring cases, tutoring, co-facilitating groups and providing additional services as needed.

Recovery Mentors

The use of Recovery Mentors since 2001 has provided a strong support system for offenders transitioning from jail and prison into the community. Utilizing former offenders who have overcome their drug addictions, to mentor offenders seeking recovery, has proved very successful with higher risk offenders. Assisting the offender with employment searches, locating clean and sober housing and creating a recovery plan are the primary focus areas of the Recovery Mentors.

Upon completion of their mentorship services, an estimated 95% were in stable housing, 87% employed, 85% financially self-supporting, and 97% attending a support group, and 96% participated in treatment. Less than 10% of the mentees were rearrested or convicted of new crime(s).
Counseling & Victims’ Services (CVS)

In June of 2011, the department combined the Center for Victims’ Services (originally established in 1999) with our Volunteer & Intern Counseling Program to create the Center for Counseling & Victims’ Services (CVS).

The CVS mission is to provide counseling, advocacy, education, and referral services that help liberate people from the effects of criminal harm, encourage healthy relationships, and promote a responsible community.

CVS works to support victims, advocate for human rights, reduce the effects and risks of harm, provide public education, and facilitate a strong and healing community. CVS also partners closely with government and community partners to encourage a network of care.

The Center is a dynamic, creative, and evolving program; committed to the expansion of victims’ resources, the promotion of psychological and social health, and education for the community.

CVS provides the following services to assist victims of crime and the community:

- Systems-based Advocacy for crime victims with offenders on parole & probation.
- Free individual, couples, family, and group counseling for community members, for crime victims and their families, for supervised offenders and their families
- Information and referral to other services and programs
- Training and education on victims’ issues
- Supervision and training for masters-level student counselors

CVS also partners with Domestic Violence Safe Dialogue, Parole & Probation, and Batterer Intervention providers to conduct Domestic Violence Impact Panels six times a year. Victim Impact Panels offer a “restorative” approach to justice. Those who have been harmed by domestic violence are able to speak out about their experiences which helps empower them to heal and help others. Those who’ve caused harm are able to hear how their actions affect others and hopefully learn, through empathy, how to become accountable, prevent further harm, and correct these behaviors. The Domestic Violence Survivor Impact Panels have served as a model throughout Oregon and CVS has been contacted for guidance on how to set up Panels in other counties and states.

Additionally, CVS participates on multidisciplinary teams with law enforcement and other service providers to promote a coordinated community response to crime and assisting crime victims.

Finally, CVS is a clinical classroom for counselors-in-training who wish to deepen their knowledge and skills working with clients affected by crime and those involved in the criminal justice system. The program provides opportunities to work with issues including PTSD, trauma, criminal behavior/thinking, domestic violence, sexual harm recovery, career development, and addictions. The program prepares clinicians to more effectively serve the community by educating and training them to work with crime victimization and forensic populations; an experience not common among other counselor training programs.
The Administration Division provides administrative support for the operation of the Department’s supervision, programming and local control services, and has responsibility for the following functions:

**Budgeting**
The budgeting process for the Community Corrections Department is somewhat unique because of a requirement to submit budgets to the Oregon Department of Corrections as well as Washington County.

**Personnel**
All personnel hiring, promotions, and changes in status are processed by this division and submitted to the County Administration Office and/or Human Resources Division.

**Contract and Grant Management**
The Department oversees over 50 contracts and Intergovernmental Agreements with providers, other governmental bodies, and partner agencies. All the grant revenues and expenditures are monitored by the Administration Division.

**Financial Reports**
The Department must prepare annual reports to the State Department of Corrections and must meet annual reporting requirements of the County. Additionally, all payroll transactions and purchasing/payables are processed by Administration. All financial transactions between the Department and outside entities are routed through Administration before being sent to the County Finance Division.

**Automation**
The Division maintains our case management, statistical, and historical information on a computer network that is connected to the Oregon Department of Corrections computer system.

**Systems Integration/Data Entry**
The State AS400 System and County automation systems are integrated in order to obtain maximum effectiveness. Additionally, the Department is responsible for data entry of information into the State AS400 System. All users of the Law Enforcement Data System (LEDS) and the Oregon Department of Corrections AS400 System receive appropriate training.
Data and Graphs

Community Caseload by Crime Class
2000-2014

Yearly Community Caseload Counts 7/1/2007-6/30/2016

[Graph showing community caseload by crime class from 2000 to 2014, with separate bars for Misdemeanor, Felony, and other crimes, and data points for each year from 2007 to 2016.]

New Probation Cases
2007-2016

[Graph showing new probation cases per year from 2006 to 2016, with data points for each year from 2006 to 2016.]

Data Source: CMIS

Data Source: WCCC Intake Database
Prison Releases

Data Source: WCCC Intake Database

Caseload by Crime Type

Data Source: CMIS
Caseload by Community Supervision Levels

- Low: 38%
- Medium: 30%
- High: 29%
- Unclass: 3%

Data Source: CMIS

Caseload by Community Risk Levels

- Low: 44%
- Medium: 31%
- High: 22%
- Unclass: 3%

Data Source: CMIS
Population by Race
2016

- Caucasian: 65%
- Hispanic: 27%
- African American: 5%
- Asian: 2%
- Other (unknown, Pacific Islander, American Indian): 1%

Data Source: CMIS

Population by Gender
2016

- Male: 84%
- Female: 16%

Data Source: CMIS
**Population by Age**

- 46-60: 24%
- 31-45: 44%
- 25-30: 17%
- 60 and older: 5%
- 18-24: 10%

Data Source: CMIS

---

**Community Service Outcomes**

- Offenders Completing Supervision:
  - 2012: 79% Completed, 5% Converted to Fine, 16% Not Completed
  - 2014: 79% Completed, 2% Converted to Fine, 19% Not Completed
  - 2016: 70% Completed, 1% Converted to Fine, 29% Not Completed

Data Source: Intake Database
Restitution Paid (Offenders Completing Supervision)
2012-2016

- 2012: 52% Paid, 48% Not fully paid, account transferred to DOR for collection
- 2013: 46% Paid, 54% Not fully paid, account transferred to DOR for collection
- 2014: 47% Paid, 53% Not fully paid, account transferred to DOR for collection
- 2015: 55% Paid, 45% Not fully paid, account transferred to DOR for collection
- 2016: 55% Paid, 45% Not fully paid, account transferred to DOR for collection

Data Source: WCCC Intake Database

Probation/Parole Case Closures
2007-2016

- 2007: 68% Completions, 32% Revocations
- 2008: 74% Completions, 26% Revocations
- 2009: 75% Completions, 25% Revocations
- 2010: 71% Completions, 29% Revocations
- 2011: 74% Completions, 26% Revocations
- 2012: 69% Completions, 31% Revocations
- 2013: 68% Completions, 32% Revocations
- 2014: 68% Completions, 32% Revocations
- 2015: 66% Completions, 34% Revocations
- 2016: 67% Completions, 33% Revocations

Data Source: WCCC Intake Database
Risk Factors for Future Criminal Behavior

Risk Factors for Future Criminal Behavior

- History of anti-social behavior
- Anti-social attitudes/cognition
- Anti-social associates/peers
- Anti-social personality pattern (antagonism, impulsivity, risk taking)

Secondary risk factors

- Substance Abuse
- Lack of employment stability, work/educational achievement
- Lack of pro-social activities
- Family and/or martial stressors

Data Source: WCCC Intake Database
Addressing Risk Factors

Anti-social attitudes/cognition
• Cognitive-behavioral skill building (MRT)– Addresses negative thinking patterns and promotes moral reasoning

Anti-social associates/peers
• Recovery mentor program
• Community support groups

Anti-social personality pattern
• Anger Management
• MRT

Substance abuse
• Residential Treatment Dorm
• Outpatient Substance Abuse Treatment

Data Source: WCCC Intake Database
### Recidivism* Comparison  
#### 2011 1st – 2013 2nd Average

<table>
<thead>
<tr>
<th></th>
<th>Average Statewide Recidivism Rate</th>
<th>Washington County Recidivism Rate</th>
<th>% Difference from Average Statewide Rate</th>
</tr>
</thead>
<tbody>
<tr>
<td>Felony*</td>
<td>29.65</td>
<td>28.26</td>
<td>-4.69%</td>
</tr>
<tr>
<td>Misdemeanor &amp; Felony**</td>
<td>40.42</td>
<td>39.88</td>
<td>-1.34%</td>
</tr>
</tbody>
</table>

* New Felony Conviction within 3 years of admission to probation or parole supervision.  
** New Felony and/or Misdemeanor within 3 years.

Data Source: Criminal Justice Commission

Current recidivism data accessible through the Criminal Justice Commission Website at:  
http://www.oregon.gov/cjc/data/Pages/recidivism.aspx

### Abscond Comparison  
#### 2016

<table>
<thead>
<tr>
<th></th>
<th>Statewide Abscond Rate</th>
<th>Washington County Abscond Rate</th>
<th>% Difference from Average Statewide Rate</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total</td>
<td>18.7</td>
<td>17.5</td>
<td>-6.4</td>
</tr>
<tr>
<td>High Risk</td>
<td>32.0</td>
<td>26.6</td>
<td>-16.9</td>
</tr>
</tbody>
</table>

Data Source: Oregon DOC
Community Corrections Center Annual Resident Intakes

- Data Source: WCCC Access database. FirstStar

Community Corrections Center Residents Completing Program

- Data Source: WCCC Access database. FirstStar
Community Corrections Center Resident Closures, January – December 2016

Total Checkouts 40,223

- Failure to Return: 42 (2%)
- Escape: 21 (1%)
- Rules Violation: 241 (12%)
- New Crime: 12 (<1%)
- Successful: 1,660 (84%)

Data Source: WCCC Access database. FirstStar

Community Corrections Center Population by Resident Type
January – December 2016

- 1,145 Sentenced: 24%
- 1,145 Sanction: 4%
- Transitional Lodger: 7%
- Sanction: 7%

Sentence: 58%

Data Source: WCCC Access database. FirstStar
Community Corrections Center Residents by Days Served – 2016

Data Source: WCCC Access database. FirstStar

Community Corrections Center – Benchmark Goal
Employment (Successful Releases)

Employed at Release 40%
Not Employed at Release 60%

Data Source: WCCC Access database. FirstStar
Community Corrections Center - Benchmark Goal:
Connected to Support Group (Successful Releases Minimum Stay 14 Days)

Connected to a Support Group 96%
Not Connected to a Support Group 4%

Data Source: WCCC Access database. FirstStar

Community Corrections Center - Benchmark Goal:
Substance Abuse Intervention (Minimum 14 day Stay)
Goal: 95% – January – December 2016

- # of Residents with Substance Abuse Conditions: 1,188
- Received Substance Abuse Intervention: 1,286

Data Source: WCCC Access database. FirstStar
Washington County
2017-2019 Community Corrections Biennial Plan

| Department of Corrections | 2575 Center Street NE  
| Salem, Oregon 97301-4667 |  

| Address: 150 N First Avenue, Suite 200, Hillsboro 97124-3072  
| Phone: (503)846-3400  
| Fax: (503)846-3501 |

Community Corrections Director/Manager: Steve Berger
Address: 150 N First Avenue, Suite 200, Hillsboro 97124-3072
Phone: (503) 846-3703  
Fax: (503) 846-3501  
Email: Steven_Berger@co.washington.or.us

Sheriff: Pat Garrett
Address: 215 SW Adams Avenue Hillsboro, OR 97123-3874
Phone: (503) 846-2505  
Fax: (503) 846-2604  
Email: Patrick_Garrett@co.washington.or.us

Jail Manager: Matt Frohnert
Address: 215 SW Adams Avenue Hillsboro, OR 97123-3874
Phone: (503) 846-6366  
Fax: (503) 846-2604  
Email: Matt_Frohnert@co.washington.or.us

Supervisory Authority: Pat Garrett
Address: 215 SW Adams Avenue Hillsboro, OR 97123-3874
Phone: (503) 846-2505  
Fax: (503) 846-2604  
Email: Patrick_Garrett@co.washington.or.us

Supervisory Authority: Steve Berger
Address: 50 N First Avenue, Suite 200, Hillsboro 97124-3072
Phone: (503) 846-3703  
Fax: (503) 846-3501  
Email: Steven_Berger@co.washington.or.us

LPSCC Contact: Emily Preator
Address: 215 SW Adams Avenue Hillsboro, OR 97123-387
Phone: (503) 846-2762  
Fax: (503) 846-2776  
Email: Emily_Preator@co.washington.or.us

**Biennial Budget**

<table>
<thead>
<tr>
<th>Fund Type</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>State Grant-in-Aid Fund</td>
<td>$25,713,433.00</td>
</tr>
<tr>
<td>Inmate Welfare Release Subsidy Fund</td>
<td>$70,282.00</td>
</tr>
<tr>
<td>DOC M57 Supplemental Fund</td>
<td>$1,006,250.00</td>
</tr>
<tr>
<td>Treatment Transition Fund</td>
<td></td>
</tr>
<tr>
<td>CJC Justice Reinvestment Grant</td>
<td>$4,208,573.00</td>
</tr>
<tr>
<td>CJC Treatment Court Grant</td>
<td></td>
</tr>
<tr>
<td>County General Fund</td>
<td>$4,837,350.00</td>
</tr>
<tr>
<td>Supervision Fees</td>
<td>$1,652,000.00</td>
</tr>
<tr>
<td>Other Fees</td>
<td></td>
</tr>
<tr>
<td>Other State or Federal Grant</td>
<td>$437,890.00</td>
</tr>
<tr>
<td>Other</td>
<td>$8,954,072.00</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td>$46,879,850.00</td>
</tr>
<tr>
<td>Program Name</td>
<td>Administration</td>
</tr>
<tr>
<td>--------------</td>
<td>----------------</td>
</tr>
<tr>
<td>County Fund</td>
<td>381,177</td>
</tr>
<tr>
<td>General Fund</td>
<td>1,070,889</td>
</tr>
<tr>
<td>Levy</td>
<td>381,177</td>
</tr>
<tr>
<td>Other</td>
<td>1,070,889</td>
</tr>
<tr>
<td>Total</td>
<td>25,713,433</td>
</tr>
<tr>
<td>Program Name:</td>
<td>Administrative Services</td>
</tr>
<tr>
<td>-------------</td>
<td>--------------------------</td>
</tr>
<tr>
<td>Program Category:</td>
<td>Administration</td>
</tr>
<tr>
<td>Program Description:</td>
<td>To provide administrative support for the operation of the department's supervision, programming services, and local control services.</td>
</tr>
<tr>
<td>Program Objectives:</td>
<td>NA</td>
</tr>
<tr>
<td>Method(s) of Evaluation:</td>
<td>NA</td>
</tr>
</tbody>
</table>

| Monthly Average to be Served: | NA |
| Type of Offender(s) Served: | | |
| - | | |
| - | | |
| - | | |
| Crime Category: | | |
| - | | |
| - | | |
| Gender: | | |
| - | | |
| - | | |
| Risk Level: | | |
| - | | |
| - | | |

Which Treatment Provider(s) Will You Use Within This Program?

<table>
<thead>
<tr>
<th>Provider Name</th>
<th>Treatment Type (e.g., Anger Management, Cognitive, DV, Dual Diagnosis, Sex Offender, Inpatient Substance Abuse, or Outpatient Substance Abuse)</th>
<th>CPC Y/N?</th>
<th>If Yes, Overall Score</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td>Yes</td>
<td>No</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Yes</td>
<td>No</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Yes</td>
<td>No</td>
</tr>
</tbody>
</table>

Funding Sources

- [x] State Grant-In-Aid Fund $381,177.00
- [ ] Inmate Welfare Release Subsidy Fund
- [ ] DOC M57 Supplemental Fund
- [ ] Treatment Transition Fund
- [ ] CJC Justice Reinvestment Grant
- [ ] CJC Treatment Court Grant
- [x] County General Fund $689,712.00
- [ ] Supervision Fees
- [ ] Other Fees (revenue)
- [ ] Other State or Federal Grant
  - Other: Please Identify
    - [ ]
    - [ ]
    - [ ]

Additional Comments:
**Program Description: MRT Anger Management**

**Program Category:** Other Programs

**Program Description:** MRT anger management treatment is provided to individuals residing at the Community Corrections Center or on community supervision. Services are intended to facilitate behavior change in the individual and provide pro-social options for self-managing anger.

**Program Objectives:** To enroll and retain individuals in treatment who are assessed to be in need of skills for self-managing anger and impulsiveness.

**Method(s) of Evaluation:** The Department maintains a data tracking system that accounts for all individuals receiving treatment services.

<table>
<thead>
<tr>
<th>Monthly Average to be Served: 40</th>
</tr>
</thead>
<tbody>
<tr>
<td>Type of Offender(s) Served:</td>
</tr>
<tr>
<td>Probation</td>
</tr>
<tr>
<td>Parole/Post-Prison</td>
</tr>
<tr>
<td>Local Control</td>
</tr>
<tr>
<td>Crime Category:</td>
</tr>
<tr>
<td>Felony</td>
</tr>
<tr>
<td>Misdemeanor</td>
</tr>
<tr>
<td>Gender:</td>
</tr>
<tr>
<td>Male</td>
</tr>
<tr>
<td>Female</td>
</tr>
<tr>
<td>Risk Level:</td>
</tr>
<tr>
<td>High</td>
</tr>
<tr>
<td>Medium</td>
</tr>
<tr>
<td>Low</td>
</tr>
<tr>
<td>Low</td>
</tr>
</tbody>
</table>

**Which Treatment Provider(s) Will You Use Within This Program?**

<table>
<thead>
<tr>
<th>Provider Name</th>
<th>Treatment Type</th>
<th>CPC Y/N?</th>
<th>If Yes, Overall Score</th>
</tr>
</thead>
<tbody>
<tr>
<td>Department Staff</td>
<td>Anger Management</td>
<td>Yes</td>
<td>No</td>
</tr>
</tbody>
</table>

**Funding Sources**

- [ ] State Grant-In-Aid Fund
- [ ] Inmate Welfare Release Subsidy Fund
- [ ] DOC M57 Supplemental Fund
- [ ] Treatment Transition Fund
- [ ] CJC Justice Reinvestment Grant
- [ ] CJC Treatment Court Grant
  - County General Fund: $23,476.00
- [ ] Supervision Fees
- [ ] Other Fees (revenue)
- [ ] Other State or Federal Grant
  - Other: Please Identify
    - [ ]
    - [ ]
    - [ ]

**Additional Comments:**
Program Name: Batterer - Specific Intervention Services

Program Category: Other Programs

Program Description: All domestic violence offenders on supervision enroll in one of the approved domestic violence intervention programs. Services closely follow the Oregon Domestic Violence Protocol Standards in both content and delivery.

Program Objectives: To enroll all domestic violence offenders in an approved treatment program and monitor performance for the duration of their supervision period.

Method(s) of Evaluation: The Department maintains a data tracking system that records referral and exit from services.

Monthly Average to be Served: 425

Type of Offender(s) Served: Probation, Parole/Post-Prison, Local Control

Crime Category: Felony, Misdemeanor

Gender: Male, Female

Risk Level: High, Medium, Low, Limited

Which Treatment Provider(s) Will You Use Within This Program?

<table>
<thead>
<tr>
<th>Provider Name</th>
<th>Treatment Type</th>
<th>CPC Y/N?</th>
<th>If Yes, Overall Score</th>
</tr>
</thead>
<tbody>
<tr>
<td>Abuse Recovery Ministry &amp; Services</td>
<td>DV</td>
<td>Yes</td>
<td>No 42%</td>
</tr>
<tr>
<td>MIRA</td>
<td>DV</td>
<td>Yes</td>
<td>No 35%</td>
</tr>
<tr>
<td>Allies to Change</td>
<td>DV</td>
<td>Yes</td>
<td>No 37%</td>
</tr>
<tr>
<td>Choices</td>
<td>DV</td>
<td>Yes</td>
<td>No 57%</td>
</tr>
<tr>
<td>Enfoque De La Familia</td>
<td>DV</td>
<td>Yes</td>
<td>No 37%</td>
</tr>
<tr>
<td>Family Forms</td>
<td>DV</td>
<td>Yes</td>
<td>No 43%</td>
</tr>
<tr>
<td>Interwork - Portland</td>
<td>DV</td>
<td>Yes</td>
<td>No 43%</td>
</tr>
</tbody>
</table>

New Provider

Funding Sources

- State Grant-In-Aid Fund
- Inmate Welfare Release Subsidy Fund
- DOC M57 Supplemental Fund
- Treatment Transition Fund
- CJC Justice Reinvestment Grant
- CJC Treatment Court Grant
- County General Fund $80,000.00
- Supervision Fees
- Other Fees (revenue)
- Other State or Federal Grant
  - Other: Please Identify
    -
    -
    -
Program Name: Cognitive Programs
Program Category: Other Programs
Program Description: Community Corrections: Moral Reconciliation Therapy Anger Management (MRT) -- A systematic, self-paced, cognitive-behavioral program that relies on exercises, homework and group process.
Washington County Jail: THINK Program -- A cognitive-behavioral group-based program that teaches skills for dealing with problematic and "trigger" situations. Alternatives Program -- Teaches skills to control violent behavior.
Program Objectives: To provide cognitive-behavioral treatment (MRT and/or THINK) to appropriate individuals at higher risk to re-offend
Method(s) of Evaluation: The Department maintains a data system that tracks cognitive-behavior referrals and records the various levels of achievement obtained in treatment.

<table>
<thead>
<tr>
<th>Monthly Average to be Served: 60</th>
<th>Type of Offender(s) Served:</th>
<th>Crime Category:</th>
<th>Gender:</th>
<th>Risk Level:</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Probation</td>
<td>Felony</td>
<td>Male</td>
<td>High</td>
</tr>
<tr>
<td></td>
<td>Parole/Post-Prison</td>
<td>Misdemeanor</td>
<td>Female</td>
<td>Medium</td>
</tr>
<tr>
<td></td>
<td>Local Control</td>
<td></td>
<td></td>
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</tr>
<tr>
<td></td>
<td></td>
<td></td>
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<td>Limited</td>
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</table>

Which Treatment Provider(s) Will You Use Within This Program?

<table>
<thead>
<tr>
<th>Provider Name</th>
<th>Treatment Type (i.e., Anger Management, Cognitive, DV, Dual Diagnosis, Sex Offender, Inpatient Substance Abuse, or Outpatient Substance Abuse)</th>
<th>CPC Y/N?</th>
<th>If Yes, Overall Score</th>
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</thead>
<tbody>
<tr>
<td>Department Staff</td>
<td>Cognitive</td>
<td>Yes No</td>
<td></td>
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</table>

Funding Sources

<table>
<thead>
<tr>
<th>State Grant-In-Aid Fund</th>
<th>$19,725.00</th>
</tr>
</thead>
<tbody>
<tr>
<td>Inmate Welfare Release Subsidy Fund</td>
<td></td>
</tr>
<tr>
<td>DOC M57 Supplemental Fund</td>
<td></td>
</tr>
<tr>
<td>Treatment Transition Fund</td>
<td></td>
</tr>
<tr>
<td>CJC Justice Reinvestment Grant</td>
<td></td>
</tr>
<tr>
<td>CJC Treatment Court Grant</td>
<td></td>
</tr>
<tr>
<td>County General Fund</td>
<td>$55,110.00</td>
</tr>
<tr>
<td>Supervision Fees</td>
<td></td>
</tr>
<tr>
<td>Other Fees (revenue)</td>
<td></td>
</tr>
<tr>
<td>Other State or Federal Grant</td>
<td></td>
</tr>
</tbody>
</table>

Additional Comments:
**Program Name:** Community Service  
**Program Category:** Community Service and Work Crew  

| Program Description: | To provide a cost-effective sanctioning alternative for the Washington County criminal courts and probation officers, and to provide low-cost labor for approved public and private non-profit work projects.  
Staff screens referrals for availability, physical capabilities, and interests to determine the most appropriate group project or individual work-site placement. Referrals come from Washington County Courts, probation/parole officers, other court jurisdictions, and Interstate Compact. Community service is used as a sanction and as an occasional alternative to paying supervision fees.  
In addition to tracking hours worked and reporting on completion and non-compliance, staff identifies and screens work sites throughout the county to ensure that appropriate sites are available in adequate numbers. Emphasis is placed on individual community placements as opposed to group projects. |

**Program Objectives:** Increase percentage of offenders who complete their community service obligation.  

**Method(s) of Evaluation:** The status of community service, at the time of case closure, is reported by POs on a department closure form and recorded in an Access database. (Neutral closures are excluded)  

**Monthly Average to be Served:** 300  
**Type of Offender(s) Served:**  
- ☒ Probation  
- ☒ Parole/Post-Prison  
- ☒ Local Control  

**Crime Category:**  
- ☒ Felony  
- ☒ Misdemeanor  

**Gender:**  
- ☒ Male  
- ☒ Female  

**Risk Level:**  
- ☒ High  
- ☒ Medium  
- ☒ Low  
- ☒ Limited  

Which Treatment Provider(s) Will You Use Within This Program?  

<table>
<thead>
<tr>
<th>Provider Name</th>
<th>Treatment Type (ie., Anger Management, Cognitive, DV, Dual Diagnosis, Sex Offender, Inpatient Substance Abuse, or Outpatient Substance Abuse)</th>
<th>CPC Y/N?</th>
<th>If Yes, Overall Score</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td>☐ Yes</td>
<td>☐ No</td>
</tr>
<tr>
<td></td>
<td></td>
<td>☐ Yes</td>
<td>☐ No</td>
</tr>
<tr>
<td></td>
<td></td>
<td>☐ Yes</td>
<td>☐ No</td>
</tr>
</tbody>
</table>

**Funding Sources**  
- ☒ State Grant-In-Aid Fund $22,549.00  
- ☐ Inmate Welfare Release Subsidy Fund  
- ☐ DOC M57 Supplemental Fund  
- ☐ Treatment Transition Fund  
- ☐ CJC Justice Reinvestment Grant  
- ☐ CJC Treatment Court Grant  
- ☒ County General Fund $150,000.00  
- ☒ Supervision Fees $50,000.00  
- ☐ Other Fees (revenue)  
- ☐ Other State or Federal Grant  
  Other: Please Identify
- ☐  
- ☐
**Program Name:** Custodial Home Supervision - Electronic Monitoring Services  
**Program Category:** Community-Based Custodial Alternatives

**Program Description:** Electronic Monitoring (EM) Services includes two forms of alternative sanctions within the sanctioning continuum: GPS Tracking, and Continuous Alcohol Monitoring (CAM).

Community Corrections contracts with an independent provider for GPS Tracking and CAM. The GPS system is a one piece bracelet used for offender tracking and setting inclusion or exclusion zones. Can be used for curfew or house arrest where there is no landline, and provides an enhancement to community supervision. Levels of GPS include:

- **Active:** Immediate notification via e-mail or text of violations. Cell phone 24/7 notification available to PPOs upon request. Instant locator 24/7.

- **Passive:** Activity downloaded into the system every 6 hours. No immediate notification of violations. Instant locator 24/7.

CAM utilizes transdermal alcohol monitoring which provides for one test every 30 minutes. Samples of perspiration are drawn into a collection chamber of the bracelet and then ran across a fuel cell to determine alcohol content. Data downloads into the provided base station or at Probation & Parole, the CCC, or contractor office.

**Program Objectives:** Ninety percent of enrollees will successfully complete the program.

**Method(s) of Evaluation:** Quarterly data collection and review

<table>
<thead>
<tr>
<th>Monthly Average to be Served: 60</th>
<th>Type of Offender(s) Served:</th>
<th>Crime Category:</th>
<th>Gender:</th>
<th>Risk Level:</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Probation</td>
<td>Felony</td>
<td>Male</td>
<td>High</td>
</tr>
<tr>
<td></td>
<td>Parole/Post-Prison</td>
<td>Misdemeanor</td>
<td>Female</td>
<td>Medium</td>
</tr>
<tr>
<td></td>
<td>Local Control</td>
<td></td>
<td></td>
<td>Low</td>
</tr>
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</table>

Which Treatment Provider(s) Will You Use Within This Program?

<table>
<thead>
<tr>
<th>Provider Name</th>
<th>Treatment Type</th>
<th>CPC Y/N?</th>
<th>If Yes, Overall Score</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

Funding Sources

- [ ] State Grant-In-Aid Fund
- [ ] Inmate Welfare Release Subsidy Fund
- [ ] DOC M57 Supplemental Fund
- [ ] Treatment Transition Fund
- [ ] CJC Justice Reinvestment Grant
- [ ] CJC Treatment Court Grant
- [ ] County General Fund $150,000.00
- [ ] Supervision Fees
- [ ] Other Fees (revenue)
- [ ] Other State or Federal Grant
  - Other: Please Identify
Program Name: Drug and Alcohol Treatment and Transition Programs  
Program Category: Custodial/Sanction Beds  
Program Description: The Treatment and Transitions Programs offers intensive residential 90-day services for sentenced and sanctioned offenders at the Community Corrections Center. These programs are available to offenders who are in need of drug and alcohol treatment and are currently serving a sentence or sanction at the Community Corrections Center. There are currently 24 beds designated for men and 12 for women. The services include risk/need assessment, cognitive restructuring, pro-social skills training, family participation, relapse prevention skills building, assistance with employment, mentor services, and drug and alcohol free housing.  
Program Objectives: Seventy percent of Sentenced and Sanctioned offenders will successfully complete the Treatment and Transition Programs.  
Method(s) of Evaluation: Annual data collection and review.  

<table>
<thead>
<tr>
<th>Monthly Average to be Served: 34</th>
<th>Type of Offender(s) Served:</th>
<th>Crime Category:</th>
<th>Gender:</th>
<th>Risk Level:</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Probation</td>
<td>Felony</td>
<td>Male</td>
<td>High</td>
</tr>
<tr>
<td></td>
<td>Parole/Post-Prison</td>
<td>Misdemeanor</td>
<td>Female</td>
<td>Medium</td>
</tr>
<tr>
<td></td>
<td>Local Control</td>
<td></td>
<td></td>
<td>Low</td>
</tr>
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</table>

Which Treatment Provider(s) Will You Use Within This Program?  

<table>
<thead>
<tr>
<th>Provider Name</th>
<th>Treatment Type</th>
<th>CPC Y/N?</th>
<th>If Yes, Overall Score</th>
</tr>
</thead>
<tbody>
<tr>
<td>Treatment &amp; Transition Programs</td>
<td>Impatient Substance Abuse</td>
<td>Yes</td>
<td>70%</td>
</tr>
<tr>
<td>(Department Run Treatment Program)</td>
<td></td>
<td>No</td>
<td></td>
</tr>
</tbody>
</table>

Funding Sources  
- ☒ State Grant-In-Aid Fund $629,082.00  
- ☐ Inmate Welfare Release Subsidy Fund  
- ☒ DOC M57 Supplemental Fund $1,006,250.00  
- ☐ Treatment Transition Fund  
- ☐ CJC Justice Reinvestment Grant  
- ☐ CJC Treatment Court Grant  
- ☐ County General Fund  
- ☐ Supervision Fees  
- ☐ Other Fees (revenue)  
- ☐ Other State or Federal Grant  
- Other: Please Identify  
  - ☑ Local Option Levy $620,409.00  
  - ☐  
  - ☐  

Additional Comments:
Program Name: Drug Court
Program Category: Other Programs

Program Description: A pilot Drug Court was started in March, 2005 and has proved effective in curbing the cycle of addiction and related criminal behavior. Drug Court relies on intensive treatment, a high level of offender accountability to the Court, and coordinated case processing between the Court, District Attorney, Defense Counsel, Sheriff, Community Corrections, and treatment.

Program Objectives: To provide an alternative method of effectively handling more seriously drug involved individuals.

Method(s) of Evaluation: The Department maintains a database that tracks services provided.

<table>
<thead>
<tr>
<th>Monthly Average to be Served: 30-40</th>
<th>Type of Offender(s) Served:</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Probation</td>
</tr>
<tr>
<td></td>
<td>Parole/Post-Prison</td>
</tr>
<tr>
<td></td>
<td>Local Control</td>
</tr>
<tr>
<td></td>
<td>Felony</td>
</tr>
<tr>
<td></td>
<td>Misdemeanor</td>
</tr>
<tr>
<td></td>
<td>Male</td>
</tr>
<tr>
<td></td>
<td>Female</td>
</tr>
<tr>
<td></td>
<td>High</td>
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<tr>
<td></td>
<td>Medium</td>
</tr>
<tr>
<td></td>
<td>Low</td>
</tr>
<tr>
<td></td>
<td>Limited</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Which Treatment Provider(s) Will You Use Within This Program?</th>
</tr>
</thead>
<tbody>
<tr>
<td>Provider Name</td>
</tr>
<tr>
<td>CODA, Inc</td>
</tr>
</tbody>
</table>

Funding Sources
- [ ] State Grant-In-Aid Fund
- [ ] Inmate Welfare Release Subsidy Fund
- [ ] DOC M57 Supplemental Fund
- [ ] Treatment Transition Fund
- [ ] CJC Justice Reinvestment Grant
- [ ] CJC Treatment Court Grant
- [ ] County General Fund
- [ ] Supervision Fees
- [ ] Other Fees (revenue)
- [x] Other State or Federal Grant

Other: Please Identify
- [x] Drug Court Grant $60,000.00
- [x] Local Option levy $721,796.00
- [ ]

Additional Comments:
<table>
<thead>
<tr>
<th>Program Name:</th>
<th>Employment Services</th>
</tr>
</thead>
<tbody>
<tr>
<td>Program Category:</td>
<td>Other Programs</td>
</tr>
<tr>
<td>Program Description:</td>
<td>An employment specialist at the Community Corrections Center provides a curriculum designed to enhance offenders’ interviewing skills and application preparation, while providing additional employment search assistance and referrals to potential jobs. The Washington County Jail provides a three-week group curriculum that focuses on resume writing, interviewing, filling out applications, attitudes about work, and finding a job.</td>
</tr>
<tr>
<td>Program Objectives:</td>
<td>To secure employment for offenders as a means of obtaining self-sufficiency and improving supervision and recidivism outcomes.</td>
</tr>
<tr>
<td>Method(s) of Evaluation:</td>
<td>The Department’s closing summary on each offender tracks employment status/outcome status.</td>
</tr>
</tbody>
</table>

| Monthly Average to be Served: | 210 |
| Type of Offender(s) Served: | Probation, Parole/Post-Prison, Local Control |
| Crime Category: | Felony, Misdemeanor |
| Gender: | Male, Female |
| Risk Level: | High, Medium, Low, Limited |

<p>| Which Treatment Provider(s) Will You Use Within This Program? |</p>
<table>
<thead>
<tr>
<th>Provider Name</th>
<th>Treatment Type</th>
<th>CPC Y/N?</th>
<th>If Yes, Overall Score</th>
</tr>
</thead>
<tbody>
<tr>
<td>Kathy Vance</td>
<td>Employment Services</td>
<td>Yes</td>
<td>No</td>
</tr>
<tr>
<td>Jail - Department Staff</td>
<td>Employment Services</td>
<td>Yes</td>
<td>No</td>
</tr>
</tbody>
</table>

Funding Sources
- ☒ State Grant-In-Aid Fund | $27,060.00
- ☐ Inmate Welfare Release Subsidy Fund
- ☐ DOC M57 Supplemental Fund
- ☐ Treatment Transition Fund
- ☐ CJC Justice Reinvestment Grant
- ☐ CJC Treatment Court Grant
- ☐ County General Fund
- ☐ Supervision Fees
- ☐ Other Fees (revenue)
- ☒ Other State or Federal Grant | $100,807.00

Other: Please Identify

Additional Comments:
Program Name: Justice Reinvestment Program: Integrated Re-Entry Intensive Supervision & Services: IRISS

Program Category: Supervision

Program Description: Prior to sentencing, the Court may refer drug and property offenders facing a prison commitment for a pre-sentence IRISS assessment with consent of the District Attorney and Defense Attorney. Community Corrections will complete an IRISS assessment within 5 days if in custody, 10 days if out of custody, and distribute the report to the Court, prosecution, and defense. The pre-sentence IRISS assessment will include PSC, LS/CMI, URICA, TCU Drug Screen assessment, and additional information relating to criminogenic risk and need.

If sentenced to community supervision with the IRISS Team, offenders will receive enhanced community supervision and services including (but not limited to) mentoring, housing, employment, substance abuse, and cognitive behavioral therapy.

IRISS will also accept Dispositional Departures, Second Look, and DOC Short Term Transitional Leave.

Program Objectives: Reduce the amount of DOC prison intakes by Washington County and divert appropriate offenders to enhanced community supervision; utilize concepts of Risk and Need to determine viable sentence options; create and enforce EBP conditions of supervision; and hold offenders accountable through improved matching of supervision, services, and sanctions based upon the needs of offenders.

Method(s) of Evaluation: State DOC intake data, recidivism data, and positive case closure data.

Monthly Average to be Served: 80-90

<table>
<thead>
<tr>
<th>Type of Offender(s) Served:</th>
<th>Crime Category:</th>
<th>Gender:</th>
<th>Risk Level:</th>
</tr>
</thead>
<tbody>
<tr>
<td>☒ Probation</td>
<td>☒ Felony</td>
<td>☒ Male</td>
<td>☒ High</td>
</tr>
<tr>
<td>☒ Parole/Post-Prison</td>
<td>☒ Misdemeanor</td>
<td>☒ Female</td>
<td>☒ Medium</td>
</tr>
<tr>
<td>☒ Local Control</td>
<td>☒</td>
<td>☒ Low</td>
<td>☒ Limited</td>
</tr>
</tbody>
</table>

Which Treatment Provider(s) Will You Use Within This Program?

<table>
<thead>
<tr>
<th>Provider Name</th>
<th>Treatment Type (ie., Anger Management, Cognitive, DV, Dual Diagnosis, Sex Offender, Inpatient Substance Abuse, or Outpatient Substance Abuse)</th>
<th>CPC Y/N?</th>
<th>If Yes, Overall Score</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td>Yes ☐ No ☐</td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td>Yes ☐ No ☐</td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td>Yes ☐ No ☐</td>
<td></td>
</tr>
</tbody>
</table>

Funding Sources

- [ ] State Grant-In-Aid Fund
- [ ] Inmate Welfare Release Subsidy Fund
- [ ] DOC M57 Supplemental Fund
- [ ] Treatment Transition Fund
- ☒ CJC Justice Reinvestment Grant $3,746,921.00
- [ ] CJC Treatment Court Grant
- [ ] County General Fund
- [ ] Supervision Fees
- [ ] Other Fees (revenue)
- [ ] Other State or Federal Grant
- [ ] Other: Please Identify ☐
### Program Name:
Mental Health Services

### Program Category:
Mental Health Services

### Program Description:
Services are provided to stabilize the behavior of mentally ill offenders. Services include assessment and evaluation, counseling, medication monitoring, supervised transports to medical appointments, and referrals to mental health services in the community.

The department facilitates enrollment of mentally ill offenders in the Oregon Health Plan, if eligible. For offenders waiting for health insurance coverage to begin, or those ineligible for OHP and without private insurance, the department partners with a variety of mental health providers to provide short-term or "bridge" services. The addition of mental health coverage under the Affordable Health Care Act, effective January 1, 2014, provides greater access to mental health services. Uncertainty exists regarding services should the Affordable Care Act be repealed by new Administration.

### Program Objectives:
To stabilize the behavior of seriously mentally ill offenders and improve supervision outcomes.

### Method(s) of Evaluation:
The Department maintains a database that tracks services provided and supervision outcomes.

<table>
<thead>
<tr>
<th>Monthly Average to be Served</th>
<th>40</th>
</tr>
</thead>
<tbody>
<tr>
<td>Type of Offender(s) Served:</td>
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</tr>
<tr>
<td>Probation</td>
<td>☒</td>
</tr>
<tr>
<td>Parole/Post-Prison</td>
<td>☐</td>
</tr>
<tr>
<td>Local Control</td>
<td>☐</td>
</tr>
<tr>
<td>Crime Category:</td>
<td>☐</td>
</tr>
<tr>
<td>Felony</td>
<td>☒</td>
</tr>
<tr>
<td>Misdemeanor</td>
<td>☒</td>
</tr>
<tr>
<td>Gender:</td>
<td>☐</td>
</tr>
<tr>
<td>Male</td>
<td>☒</td>
</tr>
<tr>
<td>Female</td>
<td>☐</td>
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<tr>
<td>Risk Level:</td>
<td>☐</td>
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<tr>
<td>High</td>
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<tr>
<td>Medium</td>
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</tr>
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</table>

### Which Treatment Provider(s) Will You Use Within This Program?

<table>
<thead>
<tr>
<th>Provider Name</th>
<th>Treatment Type</th>
<th>CPC Y/N?</th>
<th>If Yes, Overall Score</th>
</tr>
</thead>
<tbody>
<tr>
<td>Scott Haynes</td>
<td>Mental Health</td>
<td>☐ Yes ☒ No</td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td>☐ Yes ☒ No</td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td>☐ Yes ☒ No</td>
<td></td>
</tr>
</tbody>
</table>

### Funding Sources
- ☒ State Grant-In-Aid Fund: $161,065.00
- ☐ Inmate Welfare Release Subsidy Fund
- ☐ DOC M57 Supplemental Fund
- ☐ Treatment Transition Fund
- ☐ CJC Justice Reinvestment Grant
- ☐ CJC Treatment Court Grant
- ☐ County General Fund
- ☐ Supervision Fees
- ☐ Other Fees (revenue)
- ☒ Other State or Federal Grant: $238,480.00
  - Other: Please Identify
    - ☒ Local Option Levy: $130,854.00
    - ☐ Other
    - ☐ Other
Program Name: Recovery Mentors
Program Category: Other Programs
Program Description: The Recovery Mentors provide assistance to higher risk offenders as they transition back into the community. By providing guidance and support to releases from jails and/or prisons, the likelihood of becoming employed, finding suitable housing and successfully developing a recovery plan are greatly enhanced.
Program Objectives: To provide Recovery Mentor assistance in order to enhance offenders potential for successful transition.
Method(s) of Evaluation: Case files will include records of all transitional planning on each offender.

Monthly Average to be Served: 250
Type of Offender(s) Served: 
- Probation
- Parole/Post-Prison
- Local Control
Crime Category: 
- Felony
- Misdemeanor
Gender: 
- Male
- Female
Risk Level: 
- High
- Medium
- Low
- Limited

Which Treatment Provider(s) Will You Use Within This Program?

<table>
<thead>
<tr>
<th>Provider Name</th>
<th>Treatment Type</th>
<th>CPC Y/N?</th>
<th>If Yes, Overall Score</th>
</tr>
</thead>
<tbody>
<tr>
<td>Bridges to Change</td>
<td>Other - Recovery Mentor</td>
<td>☑ Yes</td>
<td>☑ No</td>
</tr>
<tr>
<td>Project Quest</td>
<td>Other - Recovery Mentor</td>
<td>☑ Yes</td>
<td>☑ No</td>
</tr>
<tr>
<td>Bridges to Change</td>
<td>Other - Recovery Mentor</td>
<td>☑ Yes</td>
<td>☑ No</td>
</tr>
<tr>
<td>Project Quest</td>
<td>Other - Recovery Mentor</td>
<td>☑ Yes</td>
<td>☑ No</td>
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</table>

Funding Sources
- ☑ State Grant-In-Aid Fund $236,229.00
- ☐ Inmate Welfare Release Subsidy Fund
- ☐ DOC M57 Supplemental Fund
- ☐ Treatment Transition Fund
- ☐ CJC Justice Reinvestment Grant
- ☐ CJC Treatment Court Grant
- ☑ County General Fund $229,120.00
- ☐ Supervision Fees
- ☐ Other Fees (revenue)
- ☐ Other State or Federal Grant
- ☑ Local Option Levy $396,984.00

Additional Comments:
Program Name: Sentenced/Sanctioned Beds
Program Category: Custodial/Sanction Beds

Program Description: The Community Corrections Center (CCC) provides 215 beds in a minimum-security residential facility that provides a supervised, structured living environment. The major goal of the CCC is to address employment, cognitive programming and substance abuse. Individual case plans are designed to address conditions of supervision, court orders, treatment needs, community safety, and transition plan back into the community.

The Washington County Jail is a 572-bed jail facility. Incarcerated offenders have an opportunity to become involved in programs and activities that can reduce the likelihood of re-offending. Additionally, some offenders are confined until they demonstrate the willingness to function in the community within the structured environment of the Community Corrections Center.

Program Objectives: Eighty percent of sentenced and sanctioned offenders will be successfully released from the Community Corrections Center.

Method(s) of Evaluation: Quarterly Data collection and review.

<table>
<thead>
<tr>
<th>Monthly Average to be Served: 195</th>
<th>Type of Offender(s) Served:</th>
<th>Crime Category:</th>
<th>Gender:</th>
<th>Risk Level:</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Probation</td>
<td>Felony</td>
<td>Male</td>
<td>High</td>
</tr>
<tr>
<td></td>
<td>Parole/Post-Prison</td>
<td>Misdemeanor</td>
<td>Female</td>
<td>Medium</td>
</tr>
<tr>
<td></td>
<td>Local Control</td>
<td></td>
<td></td>
<td>Low</td>
</tr>
</tbody>
</table>

Which Treatment Provider(s) Will You Use Within This Program?

<table>
<thead>
<tr>
<th>Provider Name</th>
<th>Treatment Type (i.e., Anger Management, Cognitive, DV, Dual Diagnosis, Sex Offender, Inpatient Substance Abuse, or Outpatient Substance Abuse)</th>
<th>CPC Y/N?</th>
<th>If Yes, Overall Score</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td>Yes</td>
<td>No</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Yes</td>
<td>No</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Yes</td>
<td>No</td>
</tr>
</tbody>
</table>

Funding Sources
- ☒ State Grant-In-Aid Fund $13,361,128.00
- ☐ Inmate Welfare Release Subsidy Fund
- ☐ DOC M57 Supplemental Fund
- ☐ Treatment Transition Fund
- ☐ CJC Justice Reinvestment Grant
- ☐ CJC Treatment Court Grant
- ☒ County General Fund $1,746,037.00
- ☒ Supervision Fees $200,000.00
- ☐ Other Fees (revenue)
- ☒ Other State or Federal Grant $98,603.00
  Other: Please Identify
  - ☒ Local Option Levy $2,949,841.00
  - ☐
  - ☐

Additional Comments:
**Program Name:** Sex Offender Services  
**Program Category:** Sex Offender Services  
**Program Description:** The department places a high priority on reducing the likelihood of re-offense by sex offenders. Contracted therapists provide evaluation, group, individual, family, and/or plethysmograph services to assist probation/parole officers in offender oversight. A comprehensive service system which includes probation/parole officers, therapists, polygraphers, Child Welfare, victims, families, and law enforcement, assists in providing a supportive framework in which offenders can change and/or be accountable for unacceptable behavior.  
**Program Objectives:** To prevent re-offending and improve supervision outcomes through the provision of group, individual, family and/or plethysmograph services to sex offenders.  
**Method(s) of Evaluation:** The Department maintains a database that tracks services provided and supervision outcomes.

<table>
<thead>
<tr>
<th>Monthly Average to be Served: 370</th>
<th>Type of Offender(s) Served:</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Probation</td>
</tr>
<tr>
<td></td>
<td>Parole/Post-Prison</td>
</tr>
<tr>
<td></td>
<td>Local Control</td>
</tr>
<tr>
<td></td>
<td>Felony</td>
</tr>
<tr>
<td></td>
<td>Misdemeanor</td>
</tr>
<tr>
<td></td>
<td>Male</td>
</tr>
<tr>
<td></td>
<td>Female</td>
</tr>
<tr>
<td></td>
<td>High</td>
</tr>
<tr>
<td></td>
<td>Medium</td>
</tr>
<tr>
<td></td>
<td>Low</td>
</tr>
<tr>
<td></td>
<td>Limited</td>
</tr>
</tbody>
</table>

Which Treatment Provider(s) Will You Use Within This Program?

<table>
<thead>
<tr>
<th>Provider Name</th>
<th>Treatment Type</th>
<th>CPC Y/N?</th>
<th>If Yes, Overall Score</th>
</tr>
</thead>
<tbody>
<tr>
<td>MIRA</td>
<td>Sex Offender</td>
<td>Yes</td>
<td>No</td>
</tr>
<tr>
<td>Oregon Center for Change</td>
<td>Sex Offender</td>
<td>Yes</td>
<td>No</td>
</tr>
<tr>
<td>Casey Weber &amp; Associates</td>
<td>Sex Offender</td>
<td>Yes</td>
<td>No</td>
</tr>
<tr>
<td>Sunset Psychological</td>
<td>Sex Offender</td>
<td>Yes</td>
<td>56%</td>
</tr>
</tbody>
</table>

Funding Sources

- ☑ State Grant-In-Aid Fund $171,803.00
- ☐ Inmate Welfare Release Subsidy Fund
- ☐ DOC M57 Supplemental Fund
- ☐ Treatment Transition Fund
- ☐ CJC Justice Reinvestment Grant
- ☐ CJC Treatment Court Grant
- ☑ County General Fund $160,000.00
- ☐ Supervision Fees
- ☐ Other Fees (revenue)
- ☐ Other State or Federal Grant

Other: Please Identify
Program Name: Substance Abuse Services (Chemical Dependency)

Program Category: Substance Abuse

Program Description: A continuum of services, including self-help groups (AA/NA), alcohol/drug education, urinalysis, outpatient, intensive outpatient and residential treatment, is available for both male and female offenders.

The department encourages family members to participate in substance abuse programs as resources allow. Family members, although responsible for costs related to their treatment involvement, will not be penalized for inability to pay. Instead, the department will attempt to contract with vendors who apply a sliding fee scale to family participants. Family members will be encouraged to be involved in all aspects of substance abuse treatment.

Program Objectives: To enroll and obtain successful completion of offenders referred to Substance Abuse Services and to improve supervision and recidivism outcomes.

Method(s) of Evaluation: The Department maintains a database that tracks services provided and supervision outcomes.

Monthly Average to be Served: 1500

<table>
<thead>
<tr>
<th>Type of Offender(s) Served:</th>
<th>Crime Category:</th>
<th>Gender:</th>
<th>Risk Level:</th>
</tr>
</thead>
<tbody>
<tr>
<td>Proband</td>
<td>Felony</td>
<td>Male</td>
<td>High</td>
</tr>
<tr>
<td>Parole/Post-Prison</td>
<td>Misdemeanor</td>
<td>Female</td>
<td>Medium</td>
</tr>
<tr>
<td>Local Control</td>
<td></td>
<td></td>
<td>Low</td>
</tr>
</tbody>
</table>

Which Treatment Provider(s) Will You Use Within This Program?

<table>
<thead>
<tr>
<th>Provider Name</th>
<th>Treatment Type</th>
<th>CPC Y/N?</th>
<th>If Yes, Overall Score</th>
</tr>
</thead>
<tbody>
<tr>
<td>CODA, Inc</td>
<td>Outpatient Substance Abuse</td>
<td>☐ Yes</td>
<td>☑ No</td>
</tr>
<tr>
<td>Multiple non-contract partners</td>
<td>Outpatient Substance Abuse</td>
<td>☐ Yes</td>
<td>☑ No</td>
</tr>
<tr>
<td>Life Works, N.W.</td>
<td>Outpatient Substance Abuse</td>
<td>☑ Yes</td>
<td>☑ No 55%</td>
</tr>
<tr>
<td>Changepoint</td>
<td>Outpatient Substance Abuse</td>
<td>☑ Yes</td>
<td>☑ No 61%</td>
</tr>
</tbody>
</table>

Funding Sources

- State Grant-In-Aid Fund $43,688.00
- Inmate Welfare Release Subsidy Fund
- DOC M57 Supplemental Fund
- Treatment Transition Fund
- CJC Justice Reinvestment Grant
- CJC Treatment Court Grant
- County General Fund $289,637.00
- Supervision Fees
- Other Fees (revenue)
- Other State or Federal Grant
- Local Option Levy $350,488.00
Program Name: Supervision – Parole & Probation
Program Category: Supervision
Program Description: Supervision includes monitoring compliance with the conditions of supervision, assessing needs, referring to appropriate department and community services, and helping to eliminate barriers that can prevent an offender from being successful. The level of monitoring and other supervision services vary depending on risk to re-offend. High and medium risk offenders will be supervised on caseloads that average 55 - 65. There will be two levels of supervision for low risk offenders. Low risk person-to-person offenders will be monitored through client contact and file reviews that will occur at least quarterly. Low risk non-violent offenders will be placed on case bank and monitored through file reviews and treatment reports. Low risk offenders can be moved to a more intensive level of supervision if warranted by their behavior.

Program Objectives: Reduce recidivism of felony offenders, increase percentage of the following: felony positive case closures, offenders who are employed, and offenders who pay all court-ordered restitution.

Method(s) of Evaluation: State DOC recidivism data, state DOC positive case closure data, employment status reported by PO at case closure; and status of restitution payments reported by PO at case closure.

Monthly Average to be Served: 3300

<table>
<thead>
<tr>
<th>Type of Offender(s) Served</th>
<th>Crime Category</th>
<th>Gender</th>
<th>Risk Level</th>
</tr>
</thead>
<tbody>
<tr>
<td>Probation</td>
<td>Felony</td>
<td>Male</td>
<td>High</td>
</tr>
<tr>
<td>Parole/Post-Prison</td>
<td>Misdemeanor</td>
<td>Female</td>
<td>Medium</td>
</tr>
<tr>
<td>Local Control</td>
<td></td>
<td></td>
<td>Low</td>
</tr>
</tbody>
</table>

Which Treatment Provider(s) Will You Use Within This Program?

<table>
<thead>
<tr>
<th>Provider Name</th>
<th>Treatment Type (ie., Anger Management, Cognitive, DV, Dual Diagnosis, Sex Offender, Inpatient Substance Abuse, or Outpatient Substance Abuse)</th>
<th>CPC Y/N?</th>
<th>If Yes, Overall Score</th>
</tr>
</thead>
<tbody>
<tr>
<td>State Grant-In-Aid Fund</td>
<td>$9,866,294.00</td>
<td>Yes</td>
<td></td>
</tr>
<tr>
<td>Inmate Welfare Release Subsidy</td>
<td></td>
<td>No</td>
<td></td>
</tr>
<tr>
<td>DOC M57 Supplemental Fund</td>
<td></td>
<td>No</td>
<td></td>
</tr>
<tr>
<td>Treatment Transition Fund</td>
<td></td>
<td>Yes</td>
<td></td>
</tr>
<tr>
<td>CJC Justice Reinvestment Grant</td>
<td></td>
<td>No</td>
<td></td>
</tr>
<tr>
<td>CJC Treatment Court Grant</td>
<td></td>
<td>Yes</td>
<td></td>
</tr>
<tr>
<td>County General Fund</td>
<td>$1,083,483.00</td>
<td>Yes</td>
<td></td>
</tr>
<tr>
<td>Supervision Fees</td>
<td>$1,402,000.00</td>
<td>No</td>
<td></td>
</tr>
<tr>
<td>Other Fees (revenue)</td>
<td></td>
<td>Yes</td>
<td></td>
</tr>
<tr>
<td>Other State or Federal Grant</td>
<td></td>
<td>No</td>
<td></td>
</tr>
</tbody>
</table>

Other: Please Identify
- Local Option Levy $3,423,700.00
Program Description:

To provide emergency or temporary lodging at the Community Corrections Center for probationers and parolees with no residence and to transition offenders from the institution and the Community Corrections Center back into the community. Frequently probationers and parolees are in need of emergency housing or more long-term subsidized lodging. High-risk offenders return from the institution with no residence and no community support. Still others, due to numerous circumstances, find themselves without a residence. These individuals would be at a higher risk to re-offend if these transitional beds were not available. This program works with high-risk, homeless offenders transitioning from prisons, the mentally ill, and sex offenders until alternative housing is located.

The Center's goal is to manage the transitional lodger population to 12 beds, with the flexibility to use up to 15 beds.

Program Objectives:

Ninety percent of transitional lodgers will successfully transition into the community.

Method(s) of Evaluation:

Quarterly data collection and review.

Provider Name: Transitional Lodgers/Beds

Program Category: Subsidy

Type of Offender(s) Served:
- Probation
- Parole/Post-Prison
- Local Control

Crime Category:
- Felony
- Misdemeanor

Gender:
- Male
- Female

Risk Level:
- High
- Medium
- Low

Monthly Average to be Served: 15

Which Treatment Provider(s) Will You Use Within This Program?

Provider Name | Treatment Type | CPC Y/N? | If Yes, Overall Score
--- | --- | --- | ---
NA | | Yes | No

Funding Sources:

- State Grant-In-Aid Fund: $394,694.00
- Inmate Welfare Release Subsidy Fund
- DOC M57 Supplemental Fund
- Treatment Transition Fund
- CJC Justice Reinvestment Grant
- CJC Treatment Court Grant
- County General Fund: $160,775.00
- Supervision Fees
- Other Fees (revenue)
- Other State or Federal Grant
- Other: Please Identify
  - Local Option Levy: $300,000.00

Additional Comments:
Program Name: Transition/Subsidy Services

Program Category: Transition Services

Program Description: The department provides services designed as transitional “bridges” to assist offenders released from jail, the Community Corrections Center or prison as they return to their communities. Subsidy assistance is available to indigent offenders who lack basic support. Once the Probation/Parole Officer or Residential Counselor determines that the offender has little or no funds to pay for basic needs, a subsidy may be requested. Assistance may include clean and sober housing, food, bus tickets, medical/dental payments, or any other needs relating to the offender’s potential for successful community integration. Housing services are available through community clean and sober housing, or on a limited basis with transitional lodger beds at the Community Corrections Center. Re-entry back into the community best occurs when the tools for living a crime free life are in place.

Program Objectives: To ensure that each offender returning to the community has a transitional plan in place prior to release from the institution.

Method(s) of Evaluation: Case files will include a record of all transitional planning on each offender.

Which Treatment Provider(s) Will You Use Within This Program?

<table>
<thead>
<tr>
<th>Provider Name</th>
<th>Treatment Type</th>
<th>CPC Y/N?</th>
<th>If Yes, Overall Score</th>
</tr>
</thead>
<tbody>
<tr>
<td>Bridges to Change</td>
<td>Transitional Services</td>
<td>□ Yes</td>
<td>□ No</td>
</tr>
<tr>
<td>Project Quest</td>
<td>Transitional Services</td>
<td>□ Yes</td>
<td>□ No</td>
</tr>
</tbody>
</table>

Funding Sources

- ☒ State Grant-In-Aid Fund $134,443.00
- ☒ Inmate Welfare Release Subsidy Fund $70,282.00
- □ DOC M57 Supplemental Fund
- □ Treatment Transition Fund
- □ CJC Justice Reinvestment Grant
- □ CJC Treatment Court Grant
- ☒ County General Fund $20,000.00
- □ Supervision Fees
- □ Other Fees (revenue)
- □ Other State or Federal Grant
  - Other: Please Identify □
  - □
  - □

Additional Comments:
Program Description: The Center for Victims' Services partners with the Board of Parole and Post-Prison Supervision, the District Attorney’s Office, the Juvenile Department, the Elder Safe Program, the Domestic Violence Resource Center, the Sexual Assault Resource Center, and other non-profit organizations, to ensure accessible services to a wide array of victims. The Center provides counseling, information and support to victims of crime, and assists individuals in navigating through the criminal justice system. Additionally, the Center partners to provide a Domestic violence victim Impact Panel which reaches hundreds of batterers, and is a useful tool in ending the cycle of domestic violence.

Program Objectives: To provide at least 1,500 client contacts annually to crime victims.

Method(s) of Evaluation: Quarterly and annual reports are prepared which record services provided to crime victims.

Funding Sources

- State Grant-In-Aid Fund $177,851.00
- CJC Justice Reinvestment Grant $461,652.00

Additional Comments:
<table>
<thead>
<tr>
<th>Program Name:</th>
<th>Violation Hearings</th>
</tr>
</thead>
<tbody>
<tr>
<td>Program Category:</td>
<td>Other Programs</td>
</tr>
<tr>
<td>Program Description:</td>
<td>To conduct parole, post-prison supervision, and interstate compact hearings, in response to new violations, and recommend appropriate sanctions to the Board of Parole and Post-Prison Supervision or Interstate Compact Office. This provides due process, notice of rights, and hearings, when required, for any offender alleged to have violated parole, post-prison supervision or interstate compact conditions. The hearings ensure that statutory requirements are met and determine the corrective action to recommend if a violation occurred. A continuum of sanctions is available, including community service, electronic monitoring, house arrest, work release, and jail.</td>
</tr>
<tr>
<td>Program Objectives:</td>
<td>To conduct notice of rights and formal hearings on all alleged parole, post-prison supervision and interstate compact violators within the required period of time.</td>
</tr>
<tr>
<td>Method(s) of Evaluation:</td>
<td>Case records reflect actual notice of rights and formal hearings conducted, and the dates from allegation to disposition.</td>
</tr>
</tbody>
</table>

| Monthly Average to be Served: | 60 |
| Type of Offender(s) Served: | 
- Probation
- Parole/Post-Prison
- Local Control |
| Crime Category: | 
- Felony
- Misdemeanor |
| Gender: | 
- Male
- Female |
| Risk Level: | 
- High
- Medium
- Low
- Limited |

Which Treatment Provider(s) Will You Use Within This Program?

<table>
<thead>
<tr>
<th>Provider Name</th>
<th>Treatment Type (i.e., Anger Management, Cognitive, DV, Dual Diagnosis, Sex Offender, Inpatient Substance Abuse, or Outpatient Substance Abuse)</th>
<th>CPC Y/N?</th>
<th>If Yes, Overall Score</th>
</tr>
</thead>
<tbody>
<tr>
<td>Department Staff</td>
<td>Violation Hearings</td>
<td>☐ Yes ☒ No</td>
<td>☐ Yes ☐ No</td>
</tr>
</tbody>
</table>

Funding Sources
- ☒ State Grant-In-Aid Fund $86,645.00
- ☐ Inmate Welfare Release Subsidy Fund
- ☐ DOC M57 Supplemental Fund
- ☐ Treatment Transition Fund
- ☐ CJC Justice Reinvestment Grant
- ☐ CJC Treatment Court Grant
- ☐ County General Fund
- ☐ Supervision Fees
- ☐ Other Fees (revenue)
- ☐ Other State or Federal Grant

Other: Please Identify
☐
☐
☐

Additional Comments:
Washington County FY 17-18 Organizational Chart

1. Appointed by County Commissioner
2. Appointed by Circuit Court
3. Gray boxes denote elected positions

*Unless otherwise indicated, department heads are appointed by, and responsible to, the County Administrator.